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5/29/44 MONDAY:

Got up at 7:00 - drove down to the Sfie about 8:30. A busy day getting caught up on my correspondence. Returned the Baloptican & slide projector I borrowed for the week end. Mary called & told me she thought Mary Lou was coming down with the measles so I drove home for lunch & got a couple prescriptions to be filled. Got some groceries for Mary. Had a letter from Doug Simineau saying they had the Jr. C. of C. Manual on the presses at Chicago. Saw Dwayne down town & gave him a ride back to the school. Ed Marie called & told me he couldn't get my reservation on the air line from Omaha to Washington. Gee I was disappointed to hear that! At 2:00 Ray & I attended a meeting in Arton's office with the rest of the staff. We discussed the space situation again - There will have to be more room provided for the new girls ~~class~~ class of 150 to start July 15th. - Called John Lenhart at Rochester to-day to advise him I would be up to-morrow. Ray distributed the Summer Factory School ~~Bulletin~~ Bulletin to all the depts.

To-day. I went over to see Walt Harris & got his approval on making an announcement in the cafeteria over the P.A. System re. our Factory School Program. Stopped down to the drug store at 5:30 for the medicine for Mary Lou. Left my car at Smith's to have the front tires reversed - drove Smithy's car home for dinner. Drove back after dinner & got my car. Cleaned up the side walks on the tires, that had been reversed, this evening. Did some work here in my office this evening. To-bed 10:30.

5/30/44 TUESDAY:

A beautiful day. Got up about 6:45. After breakfast I drove over to Johnson City & got Mrs. Potter. Mary & I left about 8:30 for Rochester - I stopped by the office & gave Mrs. R. some work. It was a beautiful drive - we got here in Roch. about 12:15 - drove right on down town to the Manhattan Rest. I called John and arranged to meet him at 1:30. He told me he had made reservations at the Sagamore so after lunch we checked in. Met John at the plant - he

took his car & drove us out to Highland Park to see the Lilacs. They were a little past their height, but still very beautiful & the RHOODENDRONS & AZALEAS were at their height. I took 15 color slides in about 15 minutes. John also drove us thru the Genesee Park which is another beautiful park. Stopped back to the plant about 3:00 & got my car, drove John out to his home. Mary had never met Mrs. Lenhart before. Phil, John's wife, & their little girl Mary went with us for another tour of beauty spots. Drove thru the Edward Eastman Park — stopped & finished up the color film. Rochester sure is a beautiful city! John & Phil invited us to have a buffet supper with them so we accepted. They had Mr. & Mrs. Lenhart & John's sister Lorraine over for supper. We met the folks & had a very enjoyable evening. I was surprised to learn that John's father is a noted surgeon at the Park Ave. Hospital in Rochester. John has a very nice home. John & I took a bicycle ride after supper — rode down the gulley (old trolley bed) to the bay. John took little Mary in the basket on his bike. It was a lot of fun. About 9:00 Mary

& I drove down town & stopped in to see Bert & Edith Van Horn. Had a nice visit, Bert is going to Omaha. Got back to the Hotel about 11:15 & to bed 11:45. Boy it sure has been a hot day. Wrote a letter to Dad.

5/31/44 WEDNESDAY:

Another hot day - but bright. Got up about 8:00. Mary & I had breakfast at the Sagamore & then Mary drove me out to the plant about 9:15. She drove back down town to shop. Spent the morning with John talking over our many training problems. We have a series of Managers Conferences in session now. About 11:45 John drove me down town to the Chamber of Commerce bldg. where we met Bert Van Horn. Mary met us there & we had lunch with Bert. I wanted Mary to see the swell set-up they have for the Jr. Chamber at Rochester. We met a number of the Jr. Chamber members who stopped in & had lunch with us. Oh Yes. Ray Javis called this morning from Endicott - said they wanted an article for Business Machines on our Factory School Program. We decided to send an article on Honor Students. After lunch Mary

continued her shopping. John & I stopped over to the IBM ~~Sales~~ Office - I had never been in the place before. Austin Miller, the manager, was on vacation. I met a number of the boys & had a look thru the place. It is only an average set-up. Drove on back to the plant about 2:30. Spent some time with Geo. Estes - he went over their set-up on Safety Training. Geo. has some good ideas. At 3:30 Scott Case & I walked over to the class room in the other bldg. where John had arranged for a picture to be taken of the Managers Conference. Mr. Campbell stopped over for the picture. I talked to the managers for a few minutes - explained our objectives of the Managers Conference & of the Managers Manual. John & I slipped out of the meeting about 4:25 & walked back to the Office. Mary was there waiting. I called Jack Burridge - and Mary & I were on our way about 4:40. Boy it sure has been a hot day. We had a nice trip coming back. Stopped in Ithaca for some supper. Mary drove part of the way. Got home about 9:15. Found Mrs. Potter & the girls all OK. Mary Lou looks like she has the measles but she feels OK. Had a letter from Louise Love saying Charlie is in training

in Connecticut for 5 wks. & she is coming East so we will not be able to see them in Chicago on our way to Omaha. Took Mrs. Potter home. Read the papers - To-bed 11:00.

6/1/44 THURSDAY:

A very warm, showery day. Got up about 7:00 - drove down to the Office about 8:30. Had a busy morning getting caught up on my correspondence. Dwayd stopped in the Office and mentioned he wanted a session with Ray & me on Post War Plans & Factory School. Ray & I got to-gether & outlined some of our plans. Drove down town about 11:15 - went to the bank - also stopped over to Vaughns & looked at some suits. Got a hair cut & then had lunch in Collins. Got back to the Office about 2:00. Saw Ed Maney to-day & changed my reservation to Omaha - Mary & I are leaving the 15th instead of the 14th. and will be in Chicago only one day. Drove home 5:45, got some meat at the locker. After dinner I drove down & got my suits at the cleaners. Mary & I went to the 1st Presbyterian Church this evening to the "Service of Installation of our new minister Rev. Henry Clay Banks. It was an interesting session - We met Rev. Banks & his family. Rev. John Vosler was there & gave the sermon. Saw him for a few minutes after the service. Drove Ben Moser home - he asked us in so we

stopped in & saw Betty for awhile. Got home about 11:15 - To-bed 11:30.

6/2/44 FRIDAY:

Another very warm & showery day. Got up at 7:00 - drove down to the office about 8:30. Ray & I worked this morning on a report of our Post War Plans. Had lunch at the cafeteria with Ray and Earl. After lunch we walked down town - Ray & I got some seeds for our V. Gardens. It is getting pretty late to plant them but I haven't had an opportunity so far to do it. Spent part of the afternoon with Geo. Weston on the Shop Terms book. Dwayne called me & said he had seen Kirk about our dinner for honor student. He doesn't approve of it, but would approve our having a graduation for all those in Factory School. But this he claims will have to wait until after the war. Drove home about 5:45. Bruce was here mowing the lawn. After dinner I did some trimming also raked off a part of the garden. Poor little Mary Lou sure has the measles now - almost covered. Read papers - To-bed 11:15.

6/3/44 SATURDAY:

Cloudy for most of the day but much cooler. Got up about 7:00 - Drove down to the Office 8:15. Worked some this morning with Bob Sheridan & Ray Jarvis on the new Blueprint Reading Test. Drove home at 12:15 - Pete Ward rode home with Poor little Mary Lou is really down with the measles. She is just covered with them. After lunch I went to work on the garden. Bruce Batey helped me & we worked all afternoon raking off the stones. Boy what a stony garden! Mary went down town & did some shopping. I had to come in the house once to help Mary Lou with the bed pan. Barbara was the nurse & would call me when Mary Lou needed any attention. This evening Mary helped me some & we planted the whole garden - 5 rows of corn - 3 rows of beans - 2 doz tomato plants - 1 doz pepper plants - 1 doz cabbage plants, radishes, beets etc. Boy was I tired! I practiced some golf - hit a ball up in the field - Dwayne & Edna walked by - talked to them for awhile. Helped Mary with dishes, read papers & To-bed 11:15.

6/4/44 SUNDAY:

Cloudy and cool to-day. Got up about 7:15 - got myself some breakfast & at 8:30 I drove up to the IBM Country Club. Met Earl Kaufman & played 9 holes of golf - my first game for this season. I didn't do so well but really enjoyed it. Got back to the home about 10:45 - Mary left right away for church - I stayed home with the children. Mary & Jon seem to feel good but is still covered with measels. Did some tricks for Barbara. After dinner I read the papers & about 3:00 I started outlining my talk for the War Conference of the U.S. Jr. Chamber of Commerce at Omaha. Worked the rest of the afternoon & most of the evening on it. Took a bicycle ride with Mary this evening. Much cooler to-night. To-bed 11:15.

6/5/44 MONDAY:

Cloudy & cool to-day. Up at 7:00 - drove down to the office at 8:30. To-day was our dead-line for enrollments in Factory School Course for the summer term - Ray & I were disappointed in the response - only slightly

over 200 enrollments. I called Paul Daniel & he only had about 60 at Poughkeepsie. Drove down town about 11:30 dic some shopping for Mary then drove home for lunch. After lunch I drove over to Binghamton - went to Boyden & Dunn's to get a suit - bought a new straw hat but didn't find a suit I liked. Got some film at Ross' & stopped at the puzzle store. Got back to the office about 3:00 Mac was in my office with Mr. Brown from the Rochester Arsenal Div. He just came to conduct the session for on managers on Fuel Conservation. Mac & I had quite a chat with him & was not too favorably impressed. For one thing we are sure he has changed his name for he is certainly a Jew boy. Paul Maneri & Bill Higgins stopped over about 6:20 I showed them the manuscript of my talk at Omaha. At 6:30 I drove them down to the Hotel - we stopped on to Main St. Grill for a couple of beer. Had dinner at the hotel & at 8:00 we had our J. C. of C. meeting. We elected 5 new members to our Board of Directors. I gave a report on the War Conference at Syracuse. Drove Paul home after the meeting & got home about 10:00. Found Rose here at the house

Mary had gone to the movies with Family. Got home about 10:30. Read the papers & to-bed 11:15.

6/6/44 TUESDAY

"D" DAY

The invasion of Europe started last night. — Showery & warm to-day.

I started listening to my radio here in my study this morning while waiting for breakfast and was thrilled to learn that the Invasion of Europe had started. I called Mary's attention to it & we kept the radio turned on until I left for the Office. We paused for a silent prayer for our invasion forces and our boys over there in keeping with the letter received recently from Mr. Watson. It gave me a funny feeling to hear about all the activity taking place on the coast of France where the Allied troops have landed. Barbara started back to school to-day after her spell of measles. Drove down to the Office about 8:30 — listening to INVASION

NEWS on my car radio. Saw Geo. Daley in the parking lot he hasn't heard of the invasion news - he turned on his car radio right away when I told him. When I arrived at the school the news boy was there with an EXTRA (BINGHAMTON PRESS) on the INVASION. Everyone was buying one. They also had the radio on over the P.A. System in the school. Bill Higgins stopped in the office & we looked over the INVASION NEWS. Mr. Thomas of the Rochester Business Inst. started his first session with a group of Managers on Fuel Conservation at 9:00. Mac & I sat in on the session - it was very good - much better than I had expected. He had 5 sessions to day & one this evening. Ray & I lined up the Factory School Program for the summer here this morning. We we have only 7 new classes & 2 carried over give us a program of 9 classes. At 11:45 I drove home for lunch to bring home some medicine for Mary Lou - she is still covered with measles. Seems to be lasting longer on Mary Lou than on Babs. After lunch I drove over to Johnson City to the Ideal Quality shop to look at suits.

they didn't have any to fit me. Boy summer suits are scarce. Drove over to Vaughn in Union & looked at them again but couldn't decide on any. Got back to the office about 2:30. Had Ray go up to Clinton Office with me — we discussed Post War Plans for our dept. & listened to the INVASION NEWS on the radio at the same time. King Geo. of England spoke & we stopped to listen to him. About 4:00 I took Mac over to Bldg. 46 to see the test set-up for the bomb sight job. Al Boon showed us all thru his dept. & Mac was very much impressed with the set-up. We got over there just as they announced a silent prayer over the P.A. system — we took part in the service — two local ministers lead us in prayer over the P.A. system. It seemed funny to see men & women at their benches & machines bowed in prayer. Stopped by to see Paul Mariani he walked back to the school with me — we discussed the Post coming election of Officers for the Jr. C. of C. Charlie Wade met me at 5:45 & I drove him up to Binghamton to the session at the YMCA on Conference Leadership. Stan Evans had a fairly good turn out — 16 in all. We had a swell dinner — Hobby Boyd

of led the group in a discussion on "Rehabilitation of the War Veteran" He did a very poor job - but it was a good session as we criticized his method afterwards. I was elected to lead the discussion at our next meeting which is not until Sept. 11th. Drove home alone about 9:00 - stopped for gas - listened to the Radio INVASION NEWS Read the prayers to-night. Pres. Roosevelt led the whole nation in prayer over the radio at 10:00 o'clock. To-bed 11:30.

Oh yes! Ed Maney called again to-day and advised he was having difficulty getting us an earlier reservation out of Omaha. We do have a bed room on the "Rock Island Rocket" leaving Omaha at 11:56 P.M. on the 20th. — "THIS SURE HAS BEEN A GREAT DAY" - one of the greatest days in all of History.

6/7/44 WEDNESDAY:

Cloudy & cool to-day. Got up at 6:30. Drove down to the Office about 8:15. Worked with Bob Sheridan on Blueprint Reading Test this morning. Eddie Bray was here from Washington to-day. He stopped

in the office this morning. Eddie is no longer teaching the IBM Product Classes at Plant #2. A System Service Girl is now instructing these classes. Eddie went to lunch with Ray & I at the cafeteria. ~~Eddie~~ Eddie told us that Mrs Gillpatrick is resigning next month - she is having a baby. Called the members of the Jr. C. of C. Board of Governors for a meeting tomorrow evening. At 5:00 I drove down town & got some groceries for Mary & drove home. Got a whole box of ice cream cones (100) so Mary could make ice cream cones for the kids at home. At 6:15 I drove back to the Hotel to the Lions Club meeting. Ralph Latourette was taken into the club. The entertainment was obtained by Frank Johnson - he had two men from their rubber boot plant in Johnson City demonstrate the making of a rubber boot. It was very interesting. I returned to the office about 8:15. Mr. Thomas of the Ordnance Dept. had two conferences with the 2nd. Shift Managers on fuel conservation. I sat in on part of the 2nd. session. At 9:30 I drove Thomas up to the Homestead. I believe he is doing a good job for us. Home about 10:00 - worked here in study. To bed 11:30.

6/8/44 THURSDAY:

A cloudy, cool day. Got up about 7:30 drove down to the Office about 8:30. Had a busy morning. Ray & I had lunch in the cafeteria. Had a chat with Ralph Allen about Thomas & his last conference with the manager. Ralph don't want him to see all the spots of inefficiency in the plant. Let Thomas finished up the session with the manager this morning. At 2:00 Ray & I walked over to McElwain's Office, Dwayne met us there about 2:15 — Cy showed us then all the ordnance depts. in Bldg 96. Dwayne & I had seen some of it before, but it was all new to Ray. He was very impressed. I enjoyed it very much the IBM is sure doing a great job in this war. Drove home about 5:45. Played with Babe & Mary Lou after dinner. Fixed the electric clock in the Buick. Took a short ride with Mary on the bike. Read part of Eric Johnson book "AMERICA UNLIMITED". He sure is a smart guy —

To-bed 11:00.

6/9/44 FRIDAY:

A bright morning - I took movies of Barbara with the kids getting on the bus and leaving for school. About 8:20 I drove down to her school and took a whole film of movies in her class room. (1st. Grade) Miss Lundal had the kids say a prayer & salute the flag - they sure were cute. Got down to the office about 8:45. Paul Manieri was waiting to take Ray & I over to see Clarence Mamanja Dyer - the Bombsight Trainer that I.B.M. is building. We went over at 9:00 - Clarence spent the whole morning with us - going thru all the details of the trainer - then let us practice making bomb runs using the NORDEN BOMB SIGHT. Boy it sure is realistic in the trainer - even to the sound & the motion. I made several good bomb hits. Ray, Paul & I practiced until about 12:15. We sure had a lot of fun. Got back to the office about 12:30. Dwayne stopped in & went to lunch with Ray & I in the cafeteria. At 2:00 we had a meeting in the school of all the instructors & staff. Kirk talked to us about company policies as they apply to drinking etc. This came as

a result of the practice which the auto-
mec engineering students had recently in the
Colonel Drum. Charlie reported to be a member
of Union - Tobe in Front of 10 etc. one ambulance
had been released from the company. About
3:30 I was called over to Walt Harris' office.
Walt & I went in Jimmy Johnston office —
had a conference with Lt & Bill Lewis on the
matter of showing movies to Employees. Jimmy
called Harry Hecker regarding Pantheonic.
They are to start showing movies next week &
the program will be under the direction of
the Dept. of Edu. When I came back to the
office I called Paul Dewell & gave him all
the information on our program to assist him.
Drove home about 6:00 - after dinner Mary
& Barbara took a ride down to the Corby Cleaners
on their bike. It was the first time Barbara
had ridden down on Nelson Blvd. At 7:30
I drove down to the Hotel for the board
of governors meeting of the Dr. C. of C. Vice & I
stopped over to the Main St. Grill - meeting
was to start at 8:00 but Vaughn & Crawford were
late in showing up. The order of business
was the election of officers for the coming
year. Since I was the only remaining officer

on the board I acted as temporary chairman. The offices elected were Don Pratt - Pres. me 1st. Vice Pres., Hoffgen 2nd. Vice Pres., Bob Landon Sec. & Al Ware Treas. I was a bit disappointed not getting the nomination especially after all the work I have done the past year - but the more I think about it the less disappointed I am as I feel it important that I spend more time on my job. I'm sure too Don will make a good president. Don, Toby & I stopped over to Main St. Grill after the meeting - got home about 10:30. Called Pauline Manieri & advised him of the outcome of the meeting. Read the papers & to - bed 11:30.

6/10/44 SATURDAY:

A showery day. Got up about 7:30 - drove down to the office about 8:15. It was raining some - drove on over to the Union Garage - they drove me back - left the car to have the oil changed. Wm. Arion called Clem, Van & myself together for a meeting this morning as he is leaving to-day to be gone for three weeks - going to the West coast. He asked us to get the discrepancies charges on our activities all lined

up. I took up radical manners with Dwayne. Wrote a letter this morning, for Jim's signature, to Ernie Ogren expressing thanks for the service of Mr. Thomas of the Nord. Agr. Dist. in conducting the Farm Conservation program for us. Took the letter over & Jimmy approved it. Had Don Peate our new Jay Cee Pres. & Bob Landon stop over this morning — turned over all of my files as sec. & the dust to Bob. Boy I sure was glad to get clear of that job. Went over the whole job with Don & Bob. Had Marie of the Union Bank drive down for me at 12:15 — I appreciated him on joining the Jr. C. of C. He is going to think it over. Drove home for lunch. After lunch Mary & Babs went down town to shop. I stayed home with Mary Lou — she is still in bed with measles — they have been fierce lately out. Robert DeVuli stopped over with a can of peaches & a can of tomatoes for Mary Lou from his mother. I showed Robert some magic tricks — he sure enjoyed them. Elmer took over the lawn mowing job from Bruce to-day — he mowed the lawn this afternoon. We had a very hard shower about 3:00. I worked here in my study on my speech for Arvada. Homer Bodstein called — I arranged

to see him at his home. Mary got home about 9:30 - I drove down to the school & got the material Earl has been working on for Homer Bodkstaler. Stopped in to see Homer on the way home & left it with him to look over. Homer told me he has sold his home & is moving his family to Washington in 2 weeks. After dinner this evening I set up my equipment & printed pictures - most of them for Jack & Eleanor. To-bed 12:00.

6/11/44 SUNDAY:

A beautiful bright day. Got up about 8:00. Mary took Barbara down to church at 10:00 to the special children's day service. I work most of the morning here in my office - dating pictures etc. After dinner I drove down town & got some medicine for Mary Lou - her ears are bothering her some. Stopped by to see Homer but he wasn't home. This afternoon I varnished the wheels on the Buick and then gave the white sidewalls two coats of paint. Also practiced some golf. Took some pictures of Mary on the

lawn chair and of Barbara - dove - up & with golf club. Dr. Moore came to see Mary Lou this afternoon - she said the right ear has some inflamation & wants us to take her to Dr. Robeson. She seems to feel good though. Took some pictures of the car & the home. Rose came at 6:00 to stay with the children. Mary & I drove up to the Elks County Club got tickets & then drove up to the Homestead - played six holes of golf. We were too tired to play more. When we got home we rode our bikes over to Clemmons. Clem & Lannie came out & talked for awhile. I spent some time here in my study going over some work for the office before retiring at 11:00.

6/12/44 MONDAY:

A bright clear day. Drove down to the office about 8:30. Had a busy morning. Called Ed Maney & found he had made an error in my schedule for the trip - on the return from Omaha. We get in Washington 8:45 A.M. instead of 5:00 P.M. Boy - we sure are looking

forward to this trip. Oh Yes! I stopped at Bookstaver's on my way to the office this morning & picked up the material I had left for Homer to look over. I went over it with Earl Kaufman this morning. Had lunch at the cafeteria with Ray & Mac. After lunch I drove down town - got a check cashed & did some shopping. I met the 1:40 train at the Erie station - I was expecting two men from the International Harvester Co. but they didn't show up. Spent most of the afternoon with Ray working up a series of charts on our activities. Drove home about 5:30. Mary & I drove over to Akron about 6:15 - I got their chevy as Mary & Edna want to use it tomorrow. Mary drove down to the meeting of the Croix Ladies at the Frederick. I drove the chevy down to the plant. At 7:00 I attended the Kick-off dinner for the 5th WAR LOAN DRIVE at the IBM cafeteria. Don Pratt was master of ceremonies. It was a very good meeting. Mr. Lovitchel of Syracuse was the main speaker & very good. Mary & I got home at the same time - 9:45. Read papers & to - bed 11:15.

6/13/44 TUESDAY:

Clear & warm to-day. Drove down to the Office about 8:30. Geo. Hurley brought Mr. Freedman of the Johnson City Printing Co. to the Office this morning to get lined up on the printing of the Manager's Manual. Mac worked on it with us. — At 12:00 we had lunch in the cafeteria. At 1:30 I called a meeting of my whole staff who are working on dept material — we had the meeting in Dwayne's Office as he is away. The purpose was to give Bruce Buckles who was present a picture of the work which is lined up for his dept. After the meeting I had Earl Kaufman stay & we had a little talk on how he felt about his job. I was glad to know that Earl is quite satisfied. Mr. Hansen of the Stenotype Co. came this afternoon to help Ray get the stenotype class started. We have 15 now enrolled in the course. Drove home at 5:30. After dinner I had Elmer come up & help me hoe the whole garden. Mr. Carpenter called & about 8:00 I drove over to Bing. to the Greyhound Bus Station & got her. It sure is swell that she could come. Read the papers & worked on my Canada speech to-night. To-bed 11:30.

6/14/44 WEDNESDAY:

A very rainy day. Got up at 7:00 - drove down town about 8:30. Got my hair cut then left the car at Smithy's to be greased - walked over to the office got 9:45. Talked with * Ray, Earl & the boys about work to be done while I am away next week. It rained most all morning. At 12:00 I had lunch in the cafeteria with Mac. & at 12:30 I drove over to Vaughn's in Union for my new suit - light brown gabardine. Drove on home about 1:15 - Mary & Mrs. Carpenter were just leaving with Orton as to take Mary Lou down to Dr. Ehrman's. I got dressed for Syracuse. Boy what a hot rainy day. I wore my new suit - even though it rained. The doctor found a little inflamation in Mary Lou's one eye. Mary & I drove over to Clemmons about 2:15. The Davidsons brought Mrs. Orton over, she rode with us & they - the Davisons, rode with Clem & Lonnie. It rained most all the way to Syracuse. Arrived at Syracuse hotel about 5:00. Charlie Fink & a group of the IBM lie from N.Y.C. were there at the hotel. Dick Brennan had reserved a couple of large rooms for us to have as head quarters. One for the men & one for the women. The occasion was the Postwar

Planning Dinner honoring Mr. & Mrs. Watson. The dinner got under way about 7:10 – we had quite a wait. Edna found she was at the speakers table so had to buy a formal – Mary went shopping with her. We sat at a table with Bill Lein & his wife, Jenny Johnston & Marcelle and a Mr & Mrs Bellaire from Syracuse. It was a swell party – a grand dinner & good speeches. Enjoyed it all very much. Saw Ken Bartlett & Gordon Smith after the dinner. The IOM's met back in the room & we got our orders all straighten out. Wally Mr. Dowell & Bob had to go up to Rochester with Mr. Watson so it meant a reshuffling of the passengers. Sylvia Malone, Martha Welch & Ken Phelps rode back with Mary & I. We left about 11:30 & got back to Endicott about 1:30. I had a terrific headache. Had to drive Ken down town Endicott. Got home about 1:45 – Mrs. Carpenter was waiting up for me. To bed 2:00.

* Walt Crotsley told me first thing this morning that he had received a call from Mr. Watson's office requesting he & myself to come to N.Y. to a conference with a Mr Fornell from Washington. We thought it was the new Sec. of the Navy. What a shock – yes I thought

it might mean that the Omaha trip would be canceled. Walt called Mrs Isham back & explained he would be in Chicago until the 26th & that I would be in Omaha until the 25th so she made the date for the 26th. Saw Adrian Faulkner this morning - haven't seen him for nearly 2 years.

6/15/44 THURSDAY:

Got up about 9:00 - made up for some sleep that I lost last night. It was a hot stormy day & a very busy one for Mary & I getting off for Omaha. Clem came over & got Orton's car about 9:30. After having some breakfast I started packing. Drove down to the office about 10:15 - Geo. Steely & Mrs were in my office with proofs of the pages for the Managers Manual. Drove down to the bank about 11:15 also did some last minute shopping for Mary. Mary & I had lunch with Mrs. Carpenter & the children. There was much excitement around the house - Mrs. Carpenter even helped us get packed. Ray arrived about 1:30 - took some colored Movies of us leaving. I drove the Buick over to Binghamton to the painter & left it to be painted - Ray

followed me over - Mary rode with him - left the car to be painted blue - then rode on over to the station with Ray. We met Mac in the station he was leaving on the 2:35 for Buffalo to attend the Apprentice Training Conference in Pittsburgh. Ray took some movies of Mary & I boarding the train. We had drawing room A the best reservation on the train. We sure felt classy & was it comfortable. Mac stopped in and called on us - Mary & I played some rummy to pass the time. Mac stopped by about 5:45 & we went with him to the dining car for dinner. Mac got off at Buffalo. Mary & I got off the train & hurried into the station for a couple of magazines. Had a 15 min. stop at the station. Played some more rummy & about 8:00 we went down to the lounge car for some beer & crackers while the porter made up our berths. We turned in about 10:20 - it sure was cozy in our drawing room.

6/16/44 FRIDAY:

Porter called about 7:45 my time - darn I always forget the fact we gain an hour going West to Chicago - thought it was

only 6:45. The train was about a half hour late getting into Chicago arrived 8:00. We took a cab over to the Union Station & checked our bags ready to leave at 5:30 on the Denver Zephyr. Looked around the station & then took a cab back to the La Salle hotel. Had breakfast in their coffee shop. After breakfast we went up to the 20th floor of the La Salle Hotel and had our first look at the U.S. Jr. Chamber of Commerce Headquarters. All of the boys had left for the War Conference in Omaha - the receptionist & one of the clerks showed us them the place it is very nice. Walked over to the IBM Office about 10:00. See a couple of the System Service girls who were in the last class to graduate. Miss Scott who is assistant to Mr. Packard showed us thru the whole office. — Oh. Yes, I picked up a half size copies of my "Opportunities for Leadership" at the U.S. Jaycee office. It looked swell except for the cover - I was disappointed in the general appearance of it. I left a couple of copies with Norm Cranmer & also Gordon Packard at the office. Sure had a nice visit with our IBM friends. Picked up our reservation for Omaha & also return to Washington. About 11:30 we walked over to Marshall Field where we

did some shopping. Took some movies as we left the I B M Office. We sent the children & Mrs. Carpenter gifts from Marshall Fields it was is a swell store. I inquired about magic tricks & was referred to the Palmer House. Mary & I walked over to see what they had - Boy was I surprised - it was the most magic store I have ever seen. They even had a stage where the man demonstrated the magic. He put on quite a show for us. I bought the anti-gravity trick which he showed us. Many thought I got gypped - but it's the trick you pay for not the gimmick. Had some lunch in a drug store & then about 1:45 we took a double decker bus up the Outer Drive & Michigan Blvd. We rode up stairs at the front - it was very pretty - we rode almost out to Evanston & back. I took a few movies. Boy - but was it hot! Got back about 4:00 - stopped in an air conditioned drug store & sent some cards back home. Took a bus over to the Union Station about 4:30. Got lined up to get on the Denver Zephyr - had to wait in line for over a half hour to check in. Got on about 5 minutes before it pulled out. It sure was a relief to get in the air conditioned cars. The Zephyr pulled out right on schedule 5:30.

Met a group of fellows on the train going to the conference at Omaha - a happy group of fellows - they had quite a party on the train. We had dinner about 7:30 - had to wait in line to get into the dining car. The Zephyr sure is a lovely train - our seats are the reclining type - not parlor chairs. As soon as it got dark they turned all the lights out in the car except a couple of very dim ones & practically everyone went to sleep or tried to. Mary & I had a short nap - but I just couldn't get too comfortable. Oh Yes - I took some movies of the Zephyr as it stood in the Chicago station & also ~~[illegible]~~ took some movies out of the window as we were flying along over the plains. The train was about 20 minutes late getting into Omaha - got in at 1:50. Boy was it hot when we got off the train. Had to wait awhile for a cab over to the Hotel. I was surprised to find they had confused my arrival time - the man at the desk said my reservation called for 10 a.m. - however he fixed us up with a room on the 10th floor. Only 7th, 8th, & 9th floors are air conditioned so we had to put up with the heat. We have a large fan in the center of the room but all that does is stir up the hot air. Upgraded - showered & To bed about 2:45.

6/17/44 SATURDAY:

A terrifically hot day here in Omaha. Mary & I got up about 8:30. Had breakfast in the Coffee Shop - met Mr. Sam Bates - liked him from the start. Registered for the convention & started meeting a lot of the Jay Cee boys. Mary & I walked over to the IBM Office - just a few doors down the street but Mrs. Deputy wasn't in. Met a couple of the girls who were going to conduct the band both at the Pageon so they walked back to the Hotel with us. Met Ed Landis from our office & then finally located Deputy - he was all concerned about Mike & his wife who didn't show up on the train they were supposed to arrive on about 8:30. I walked over to the Office with Deputy & got my reservation - return to Chicago. He introduced me to Mr. Eddy at the Office. Bob Benson stopped in with Ed Landis & I had my first introduction to Bob. We discussed our program for this afternoon - told Bob a few things about my talk. Deputy had Mr. Eddy & I walk over to the Hill Hotel to see whether Mike & Joyce had checked in there by mistake. Boy was it hot on the street. The

wind was quite high & made the heat somewhat bearable. The Segar band arrived. Got back to the Pastor about 12:00 in time for the key-note ~~Luncheon~~ at 12:15. Boy what a mob there was in the Ballroom! The place was packed - the main feature of the luncheon was an address by Gov. Dwight Griswold. Mary went to another luncheon with the girls. A lot of the fellows brought their wife. The luncheon was over about 2:20 - I returned to my room & went over my speech again before returning to the ballroom for the afternoon session. I met Dr. Fraser who was one of the speakers. He knows Mr. Acton very well. He talked on aviation. The program preceding the one on which I talked was supposed to end at 4:30 but they ran over by nearly an hour. Bob Benson was quite concerned about it - They sure had things poorly scheduled. I saw Ed Landis just before our program started & he typed me off to the fact that my talk was to be recorded. I was surprised to hear it, but glad to know so I would be sure to take special care on to what I said. Mary showed up for my talk. Bob Benson introduced me & I went on about 5:35 +. I talked for about 18 minutes.

The talk seemed to be well received (only about 50 left in room) - but I was infuriated when Bob called the meeting after my talk - he didn't want it to run after 6:00 & there wasn't time for Jr. P. Hunt who was to follow me. His talk was carried over until to-morrow. Bob discovered that the technician had some trouble making the recording & suggested we make another one some time to-morrow. I didn't like the idea but was willing to help in any way I could. Met Mary - she was with Betty Ensor at the Bond Booth. Betty was in charge for the afternoon. I learned Mike & Joyce had arrived so Mary & I stopped up to their room. Found their train was 9 hours late getting in - didn't arrive until about 5:30. They came over the North Western R.R. and the floods they have had North & have washed out several bridges making it necessary to detour. Joe Warwicker had us all meet in his room - the N.Y. Headquarters for drinks before leaving for the Buffet Dinner & Cabaret Dance at the Blackstone Hotel. Took cab out to the hotel - saw Victor Bo - he is staying at the Blackstone. We helped Mike & Joyce with the Buffet Dinner. I saw Bert Van Horn - he got in late this afternoon.

The food was good but boy what a line! – they really had a turnout. Mary & I sat at a table with Jim & Mrs. Moore from New Brunswick N.J. They had an entertainment after the dinner – it was really quite good – one magic act – that appealed to Mike especially. After the show they cleared the floor & danced. I had a couple of dances with Mary – but it was really too hot to enjoy dancing. Mike didn't want to dance but Joyce talked him into having a dance. I didn't know Mike danced. We left about 10:30 & went across the street to an ice cream parlor – filled up on ice cream. Took a cab back to the Paxton about 11:30, – wrote a bunch of cards & then wrote – Oh Yes! I received two special delivery letters to-day – one from Javin & one from Mrs. Fitzpatrick. Mrs. invited Mary & I to have dinner at her home Saturday Evening. Turned in about 12:30 – very warm in room.

6/18/44 SUNDAY:

What a delightful surprise we had this morning – it had showered in the night & was about 20° cooler here in Omaha. It was really a wonderful day. Got up about 8:15. Had breakfast in the Coffee Shop. Sat in on

part of the morning session of the conference. Mary spent most of the morning with Betty Enson at the Bond Booth. Bob Benson introduced me to Mary Peck from the Radio station. We decided to walk over to the station KOIL & listen to the recording of my speech yesterday. Both Bob & I were very much satisfied with it. The quality of the recording was fairly good. Bob & I walked back to the Paxton - I met Mary - we decided to help Betty with the Bond sales so we bought 2 $25.00 bonds one for Mary Lou & one for Barbara. About 12:15 I walked over to the Fontenelle Hotel to the Enchanted Roosters and Old-Timers Luncheon. Boy what a mess that was! It put Alsen & Johnson's - "Hello-a-Poppin" to shame. I never saw so much corn foolery. Everyone seemed to enjoy it & I did too. They finally served us a box luncheon after taking away the table cloths & all the silver. Met Ed Kandis & Vivian Bowers after the Luncheon - Ed drove us back to the Paxton by the long way - took us for a ride around Omaha to see some of the city. I was surprised to find the land quite rolling here in Omaha I had gotten

a fine impression that it was very fine. We attended the session of the conference in the Ball Room this afternoon both Mike & Victor spoke. Mike was in his room until the last minute working on his speech - wrote it all out in brail. Jack Hafford had me go up to Mike's room & hurry him up. It was too bad for it didn't give him a chance to proof read his brail manuscript & Mike was sure nervous about the whole thing. Mary, Joyce, Victor & I all sat in the back of the Ballroom to hear Mike's speech. I scored well, however Mike did stumble a way in his brail which spoiled him some but it went off pretty much unnoticed. There was one speaker between Mike & Victor. Victor sure got a great reception - the crowd stood & applauded for several minutes. He made a very fine talk & I believe made a real impression on the group. Ed Landis took us out to the Blackstone Hotel for dinner this evening. We all returned to the Hotel Paxton for the Memorial Service at 8:00. It was a very impressive service - Father Flanagan of Boys Town was the main speaker - it was the first I had ever heard him talk. I didn't agree with all of

the things he told me. As part of the program Bruce Palmer was presented with a large picture of Hy (Henry) Giesenbier Jr. the founder of the Jr. C.of C. from the St. Louis Jr. Chamber. Bruce indicated it would be hung in the National Headquarters in Chicago. After the session Ed drove Mike, Joyce, Victor, Mary & I out to an Ice Cream place for some ice-cream. Ed took his time & drove us around town some - showed us where Deputy lives. Got back to the Hotel about 10:30. - wrote some cards etc. To bed 12:00.

6/19/44 MONDAY

Another cool day - a beautiful day here in Omaha. Had breakfast in the coffee shop at the Paxton. Sat in on part of the morning session in the ball-room. Mary & I met Mike & Joyce - we stopped in the magic shop across the street. Mike is very much interested in magic tricks. We all went over to the IBM Office about 12:00 - Victor was there. Ed drove all of us over to the Athletic Club to a special IBM Luncheon which Deputy had arranged. It was a really lovely party - true IBM

style - a picture taken and all. It was a swell chance to meet all of our IBM people. Deputy also had a couple people over from the Lincoln Office. Mike, Victor & I all spoke briefly - I told the group a little about our operation in the plants & Dept. of Education. After Victor talk the group asked him questions. It was very interesting. Party lasted until about 3:30 - had one of the boys take some movies with my camera as we left the Club. After we got back to the Hotel we walked out to do some shopping with Mike & Joyce. Mary & I took a trolley car out to the Joselyn Museum - got there a few minutes after 5 and it was closed. Did some shopping - got back to the Hotel about 6:30. Cleaned up for the big banquet to-night. Mary & I stopped down to the N. Y. Headquarters on 5th floor. Bruce Palmer & his gang were there - met Dr. Johnson, pres. of Temple Univ. & had a nice chat - he knows Mr. Watson. I missed hearing his talk this morning - however he said he would be glad to send me a copy. Had a drink with the group. Met Mike & Joyce and went down to the ball-room with them - what a gang lined up waiting to get in. Met Mr. & Mrs. Harry Peck of the local radio station - they joined us at

the table. Joe Wadnick & his wife were also at our table. Boy it sure was a real banquet - everyone sure had a swell time. It really was the High Light of the whole conference. I was sorry more of our Jaycees back home couldn't be there to get the spirit & enthusiasm for the Jr. C. of C. B. sure received all sorts of gifts from the various Jr. Chamber organizations. For instance - a case of fresh eggs from Utah, a ham from Canada etc. Doug. was retiring as Executive V.P. & of course Bruce as president. They gave very touching & inspiring talks. Myron was officially presented as the new President. He gave a very inspiring talk. It sure was a swell party. Oh Yes! Victor was presented with an honorary membership in the Omaha Jr. C. of C. Winston-Salem Jr. C. of C. won the Harold A. Wirth memorial award for the most outstanding junior chamber in the nation. The banquet broke up about 12:00. I hung around & congratulated the boys on their new jobs etc. Said good-by to Victor - he left to-night for Chicago. Myron & I walked around a couple blocks to a cafe - had some refreshments - tea & buns before turning in about 1:30. It sure has been a busy day.

6/20/44 TUESDAY:

Received call from IBM office about 9:00 - request had called to say a could have seat on the 9:40 flight to Wash. when I had said I'd be a while yet.

Another nice cool day in Omaha. Up at 8:30 - had breakfast in the coffee shop in the Hotel. Saw Jack Hufford, Bruce, Tony, Bob & a group of the boys who stayed over - however most of the Jr. C. of C. boys had left. It sure seemed a lot more quiet around the hotel. I arranged with Jack to take some information on the meetings over to Dayton - he wrote it for Bernice Mackenzie. After breakfast we took a trolley out to the Joslyn Museum - I took a picture of the place. We spent about 3/4 of an hour looking at the art work, paintings & statuary. It was in a lovely setting & a lot of beautiful art work. Walked over to station KOIL & met Mike & Joyce about 11:00. Harry Peck played the beginning of my recording & I was much disappointed to find that they hadn't recorded Bob Benson's introduction. I called Bob & discovered he was just leaving to get a train. Had him talk with Harry & he arranged to have Bob send him the script & he would dub it in. We listened to Mike's recording, it sounded very good but Mike was very disappointed with it. He had made one blunder which bothered Mike a lot. We returned

to the Hotel & I walked over to the IBM Office - got a box to pack some of our dirty clothes & gifts etc which we wanted to send home. Ed & Dagny went there. We had lunch with Mike & Joyce at the Hotel - showed Mike a couple of tricks. After lunch we stopped back over to the IBM Office - Ed & Dagny hadn't returned so I was worried they hadn't made any arrangements for a trip to Boys Town. Talked the gang (Mary, Mike & Joyce) into taking a cab. It only cost us $3.00 for the trip about 8 miles one way with a 30 min. stopp. We really enjoyed it very much. Took a couple of pictures. One of the boys showed us around - he was awfully cute about it. Took cab back to town about 3:30. Stopped up to the room & packed up a box of dirty clothes, gifts etc. to send home. Took it down to the office & had them express it. Ed Sauder & Dagny were there. Had a nice chat with them & said good-by. I could hardly get away - they even walked out on the sidewalk & talked. Packed & checked out of the Hotel at 6:00. Checked our bags - had dinner with Mike & Joyce in coffee shop. Mike showed me some tricks. About 7:15 we took a cab out to the station with Mike &

Joyce to see them off on the 5:30 train for Chicago. They had reservation on the Burlington. Mike got all excited about meeting trains. Took a cab back to town - to the Orpheum Theater - saw show "Woman of the Town". Got out about 11:00 - walked to hotel got bags & took a cab to the Union station. Left Omaha at 11:59 on the Rock Island Rocket. Mary & I had a bedroom - a really nice train. Went right to bed after trying all the gadgets in our bedroom. To-bed 12:30.

6/21/44 WEDNESDAY:

A nice day in Chicago - not too hot. When I got up this morning on the Rocket I felt I had something in my left eye - it bothered me terribly & I couldn't do anything to help it. After getting dressed Mary & I walked down to the dining car but couldn't get breakfast. It had just closed - then we walked back to the Observation Car. It was beautiful but I couldn't enjoy it on account of my eye. The Rocket was 20 min. late getting in Chicago - arrived 9:10. Mary & I looked high & low, after checking our bags, for Rose Mary Mancini & her little

girl - they were supposed to have arrived on the 7:30 from Buffalo & to be in the station. We couldn't locate them so we had breakfast in the Railway Dining Room in the station. Looked around again after breakfast & then gave up. My eye bothered me so I bought myself a paper and soon - it was in the 10th. floor. The Nurse looked at my eye but couldn't find anything in it. She recommended my seeing their Dr. Vernon who is the eye doctor for the railroad. Mary & I walked over about 5 blocks to the Drs' office. Had to wait until 11:00 for him to come in - so I called on Office to see if any message had arrived for me - there wasn't any. Also called the Y. M. & W. C. A. office & the boys were there - the girl and the Physical Director Leadership Manuals had arrived. The doctor examined my eye & said there was no dirt in it but there was a small ulcer on the left eye that was causing the trouble. He put some drops in it & also gave me a prescription which I had filled. Mary put drops in my left eye about 4 or 5 times during the day, but it bothered me terribly - just ached all the time &

over terribly inflated. Out on the street I wore colored glasses. Mary & I walked on to the Jr. C. of C. Office - saw Ken Bacon from Florida on his way out of the La Salle hotel. Got 6 copies of our opportunity for Leadership manual.
* → Left to begin work in Detroit Mon.
We were staying in Marshall Field - had lunch at a small restaurant. My eye bothered me all day. About 2:15 we took a cab over to La Salle St. Station - got our bags & then took a cab over to the B. & O. Station - had about an hour wait for our train I called the Office - no message. We got on the Capital Limited at 3:00 - I got theirs about the bags & had checked with the porter & walked back to the station again. The bags arrived just at the last minute. The train left at just 3:30. I was surprised to find that the Capital Limited is a Streamlined train. Mary & I passed the time playing our auto-bridge outfit we bought in Omaha.
* (Bought Howard Thurston book "400 Tricks you can Do" & Mary bought a table deck of cards - I hope she will become interested in magic - I was kidding the man in the magic store about it.

At the first call for dinner we went back to the dining car. We dined about 5:30, a swell meal. After dinner we went in the lounge car for awhile & about 6:00 we retired to our compartment. Had our last bottle with us & turned in about 8:45. There was really 9:45 time, we lose an hour going East from Chicago. It was quite warm on the train.

6/22/44 Thursday:

Porter called both Mary & I at 7:00. As always I was surprised to see that my watch said 6:00 - forgot we had lost an hour. Had breakfast on the train - got into Washington about 8:45. Didn't see Sally at the gate but just as I was calling her name she came up to the phone booth. She looked the same as when we saw her 4 years ago. I called Mrs. Fitzsimmons at the plant - nothing had arrived for me. Sally had driven over to the station in their Packard Clipper. She drove us out to her home in Fairington - stopped at her friends & picked up little Billy 8½ mos. A cute little fellow - Bob & Sally have

in a very new development - built especially for Ivy, Mary & an engineer. It is quite nice - Sally showed us where they are planning to move on July 1st. They now live in a Simplex Apartment & are moving into a Duplex. Mary & I unpacked some of our things - I spent most of the morning after we got settled writing up these notes. Bob called about 11:45 - I talked with him on the phone. About 12:00 we all drove down town to meet Bob when he woke. Bob was bothered bugs in his Navy Uniform. It was nice seeing Bob & Sally again. Had lunch here with Bob & Sally - spent most of the afternoon just talking over old times. Also played some bridge. About 5:00 Bob & I took a walk around the place (Fairlight) some of the older sections that have been sealed & finished off look very nice. It really is a nice development - but not much privacy. Bob back to the home in time for Dinner - Sally had to wait for her man to cook - didn't eat until about 7:30. I showed Bob & Sally my new trick Anti-Gravity. It went over swell. Walt Earhart &

his wife Mary who are also living near Washington stopped over to-night. I hadn't seen Walt since I left college 11 years ago. He had changed quite a little & he claimed I had gotten quite chubby. We sure enjoyed talking over old times & the old times in Lafayette. Walt is much better informed than either Bob or me. Had some fun showing Walt some magic tricks. They left about 1:45. We were sorry Bob & Sally had to sleep in the living room on a cot & the couch - they insisted we take the bed. To-bed 12:30.

6/23/44 FRIDAY:

A very hot showery day here in Washington. Got up about 8:00 - had bkf. with Sally - called the plant. Mary & I left here about 9:45 on a bus for down-town Washington. Looks unsettled as it looked like rain. Took a cab out to the TBY Plant - got there about 10:00. Found Dave Sanford had called. Eddie Bray took me up to Admin. Office - told me they were having some trouble fixing a couple of the new

for punching sack others time card. Ed showed Mary thru the plant. Spent some time talking business with Mr. Kilpatrick & Eddie. Called Miss Van & Vatter at home down about 12:00. It showered this morning - a very hot sticky day. Took a cab into Scene Down Bldg about 12:15 - met Margie - she showed us thru the bldg. Mary had never seen it before. Saw Watson Davis - had a nice chat. Took Margie to lunch with us, to the 'Old Iron Gate'. Mary had never seen the place before - had a swell lunch. After lunch Mary & I walked around to the Mayflower Hotel - I got a shave & Mary did some shopping. About 3:00 we met & went over next door, to the IBM Office. Ann & the girls showed us thru the office - Mary had never seen it before - saw Mrs. Lockhart & introduced him to Mary. Left the office about 3:30 - took a cab to the Plant. Met Miss Dye who is teaching our IBM Product Classes in the place of Eddie Bray. Found Dave had called back - I called him & found Davis was with him. Called Bob & arranged to have Dave & Davis stop out to the home to-night. I sat

in on Mrs Lyn's door at 4:00 - she
sure is a swell leader - for a girl I don't
think I've ever heard anyone with a clearer
distinct voice. Then we came in good
in that navy room. Bob called back &
suggested we meet him down town so
we left the plant about 5:00. Met Bob
at Hecht Dept. Store and rode home
with him. Sally had a swell chicken
dinner for us. Before dinner Bob drove me
around Lamington & Park Lanfax, both
very nice developments. I took a couple of
pictures, it had cleared up some. After
dinner it was so warm Bob & I went
outside & sat on the stone porch. Kept
watching the corner for Dave & Eleanor. They
finally arrived about 9:30. It sure was nice
seeing them again. Dave looked swell in
his uniform. He goes to Notre Dame next
week for further training & experience on inter-
viewing Midshipmen. Dave is in journalism
work & likes it very much. Eleanor has write
magic kinder - tried Anti-gravity again. Dave
likes it a lot. It was raining at 11:30 so Bob
drove Dave & Dale on to the bus. I rode along. To-
bed 12:00. Said Good-by to Bob.

6/24/44 SATURDAY:

A clear cool morning in Washington D.C. Got up about 8:00 - Sally had breakfast for Mary & I - we spent the morning with Sally. I did some work on my report for the trip. Bob had gone to work - he work all day Saturdays. About 10:30 I called the plant. We left about 11:00 for the station - Sally drove us over & took little Billy along. I took some movies of them - also took some movies of the Pentagon Bldg. on our way into Washington. Got to the station about 11:30. Had about a half hour to wait for our train. I called Mrs. Kilpatrick at the plant & attended to some business. Our train left at 12:00 - took the Pennsylvania into Newark. Met Eddie Cook on the train. Mary & I had had a big breakfast we decided to wait and have an early dinner so we didn't eat lunch on the train. I worked some more on my reports - it was very comfortable in the parlor car. Got into Newark about 4:15 - Eddie took a cab with us over to the Lackawanna Station. Got the 4:40 train out of Hoboken which got into Newark at 4:55. Mary & I had parlor chair reservations so

we were well taken care of. Poor Elsie didn't have reservation but he was able to get a chair. I was surprised to meet Mr. Ware from W.H.P. on the train. He told me he was on his way to Endicott - was meeting Mr. Watson there to-morrow - he also told me about a big party which is planned for Tuesday - Henry Ford II is to be honored. As soon as the dining car opened at 5:30 Mary & I went in for dinner - Boy I was sure hungry! We were just nicely settled when in walked Mike & Joyce. They were surprised to see us. They had dinner with us & enjoyed very much seeing them again. Mike is going to be presented the honorary membership to the Jr. C. of C. of Binghamton on next Tuesday Night. Mary & I were getting anxious to get home to see the children again. I was also very anxious to see the new paint job on the Buick. Our train was a little late getting into Binghamton - arrived about 9:45. I started looking around for the car - I had wired Geo. Doyle that I would like to have him bring the car over if possible. He was there at the station with his car to meet us.

We loaded our bags in his truck & he went over to the paint shop. After Mr. Doyle & we were with him. The car was a lot dirty as he dusted it off. But it sure looked good. I called Mrs. Carpenter from the shop - she had just retired as she didn't expect us until To-morrow night. It sure seemed good to get in the Buick again & especially with it looking like new again. Got home about 10:15. Had a lot to talk over with Mrs Carpenter - I had to have several good looks at the new paint job before putting the car in the garage. The slides I had taken at Rochester & the films had been returned. I looked at them, - they looked well. Unpacked & finally got to - bed about 11:45.

6/25/44 SUNDAY:

A very stormy day - clear this morning & cool. Got up about 8:00 - the children came running into the bedroom the first thing. It sure was good to see them again. Mary got Mary Lou the new Betty Lou & Barbara the Spell-it Game. They were both much pleased. I couldn't wait until I got outdoor to load the Buick out of the garage & have

a look at the new paint job by day-light. It sure looks good - Mary & the children like it too. After having some breakfast I showed the folks the slides of the Rochester Pilgrimage and also the movie film I had received of Dad's Birthday Party. About 10:30 we all piled into the car & drove over to Acton - Edna & the children leave to-day for California so we wanted to say good-by. Edna was sure busy with all the last minute packing. She gave us some flowers to take care of while she is gone. Drove the folks back home & then stopped over to see Clem - he told me I had another man on my staff - namely Mr. Lynn Seeley. Lynn has been moved over into the school to be in charge of all Effective Speaking Instruction. I drove on down to the Office about 11:15 - spent about an hour looking over my mail. Called Dr. Pratt & discovered there was to be a Board Meeting of the Jr. C. of C. to-night. Drove home for dinner about 1:15. Did some work here in my study this afternoon. Also finished up my color film I had in my Leica. Took a couple pictures of the car.

Mrs. Carpenter wanted to go over to Johnson City - so we all went over about 4:00 after the children had their naps. Drove on over to the Jarvis' - Ray & Marian were putting up the awning on the back porch. I helped Ray some. Ray told me about a Manager Meeting they had last week. And if the manager had indicated they wanted to hear some music instead of all talk. I was sure that would happen. It was quite a union from what Ray told me. He also brought me up-to-date on some things at the school that I shall probably hear more about to-morrow. Got home about 6:00. After some supper I drove down to the Hotel to the Jay Cee Board Meeting. We discussed plans for the meeting to-morrow night. I believe Don is going to be a better man than Paul. Drove home about 8:30 - spent the rest of the evening preparing my report for the U.S.Jr.C.of C. War Conference in Omaha. Worked until 12:00 - To-bed 12:00.

6/26/44 MONDAY:

Clear & warm to-day. Got up at 6:30 - Went into work at 8:00. Mr. Watson

came down to the school at 9:00 to attend the opening of a Customer School. I spent some time with Ray before he & Bob Sheridan left for Syracuse with the Blueprint Reading material. Mac & I sat in on the opening & heard Mr Watson - he was introduced by Walt Crosley. After the meeting I met Miss Schibley who is here from WHQ & who had gotten Mac all steamed up about teaching the T. W. I Courses to the executives at 5:30. I invited her to my Office & we spent about an hour going over the whole situation. She has the idea of giving these courses to all the supervision in the field Offices. I told her what had already been done on these courses. Had a busy day - kept both Mr. Reardon & Valla busy typing. But still I didn't get caught up with my mail. Called Marie & found he had decided not to join the Jr. Chamber. This noon I had lunch at Cafeteria with Ann Grace & Bruce Buckler. This afternoon I prepared my report on the Omaha conference. About 5:30 they called from Radio Office & asked Mac & I to attend the Testimonial Dinner given at the Country Club

to-night for Mr. Watson by the Parent Leader comm. of Eureka. Dec I wanted to attend the Jr. Chamber meeting but decided Mr. Watson always comes first. Called Don & arranged to have him read my report. Called Paul Darell this afternoon, I'm arranging to have him attend the comm at Cornell that Mac is attending. Drove home at 5:30 - took Clem, Jack Kemp, Al Wilkins & Jolenjo with me to the Horseman, Hopper & Smith for gas. - Jack was much interested in all the action I have on the brick - he has a '41 brick too. Elmer was here planting some tomato plants he had from his garden. Boy - how the garden had grown while we were in Alaska! At 7:15 Mary & I drove up to the 5 BM C. C. to the Parent Leader Dinner for Mr. Watson. It was a very warm evening - but a very nice party. Got home about 10:30. I felt sorry I didn't attend the Jr. Chamber meeting. Bert Van Horn called about 10:45 & asked about meeting on Board & Governor & the End. Jr. C. of C. I arranged to have him come down July 5th. Wrote these notes & retired about 11:15

6/27/44 TUESDAY: (8th. Wedding Anniversity)

A clear but very warm day. Mary drove me down to the Office this morning about 8:15 — Babe & Mary Lou went along. Had a very busy day at the school — Mr. Watson had Henry Ford II & his son Arthur Watson at the plant to-day as his guest. They were in the school bldg. several times. I called John Kinkaid at Rochester this morning to ask him about attending a summer school session at Cornell. John indicated there were some changes being made in their personnel at Rochester — he said he was writing me about it — wouldn't mention it on the phone. I sure wonder what he had reference to. Also called Dr. Emerson at Cornell to make arrangements for John & Paul to attend the summer session. Had lunch at the cafeteria with Ray & Mac. Had a session with them this morning laying some plans on our rehabilitation program. Spent some time with Earl Kaufman on his program of producing a strip film on the Tab. Card. A very warm afternoon & evening — got a ride home with MacCullough about 5:30.

Mary went home from Binghamton when I arrived but soon came home. She had Mrs. Carpenter with her - she came back to stay to-night with the children while Mary & I attended the Testimonial Dinner in honor of Henry Ford II. Mary Lou & Barbara spent the afternoon at the IBM Play Ground. They sure had a good time. See it was hot to dress for a party to-night - the dinner was at 6:30. Boy - was it hot in the Country Club! A very nice party as usual - it was sponsored by the Chamber of Commerce & Barney French was the toast master. Dr. Valentine Boucar, Charlie Kirk, Stuart Young, Mr. Watson, & Henry Ford II spoke - also Capt. Arthur Watson. Victor Boucar was also there - Mary & I went up to see Victor & also Capt Watson after the party. Pearl Ward & one of her boy friends rode home with us about 10,45. Listened to part of the Republican Nat. Convention program on the radio to-night. It looks like Dewey is going to be nominated. Oh Yes! I saw Charlie Kirk after the party to-night & thanked him for the opportunity to attend the U. S. Jr. C. of C. Va. Convention last week. Talked to Mrs. Carpenter - 8th Wedding Anniversary - To-bed 11:30.

6/28/44 WEDNESDAY:

A very hot, sultry day. Got up about 7:30 - everyone seemed too worn down by the heat to get started. About 8:30 I called the office & told Mrs. R. I would be in late. Drove Mrs. Carpenter over to Binghamton about 9:00 - took her over to D.L. & W. station. She left her bag & then rode back down town with me. I took my car to Doyle's paint shop and left it - Geo was going to touch up all the paint on the chrome. Called Ray at Dr. Leon's where he was having his eyes examined. He picked me up about 9:45 & drove me down to the office. Ray said Dr. Lean spent nearly 1 hr. & 20 mins. looking over his eyes - he seemed to think he did a good job. We were on our best behavior at the school again to-day - Mr. Watson, Henry Ford II & Dick Watson were still at the plant, I didn't see them however. Mr. Freeman of Johnson City Printing Co. was down to-day to discuss the job for the Managers Manual. Mac, Geo. Streety & I went over the job with him. Had lunch at the cafeteria with Ray & Mac. Boy was it warm! Took off my coat to-day for the first this year. Prepared my

report to Mr. Eaton today on my trip to Omaha. Also worked some with Charlie Brozatis on his job - rewriting our book on Milling Practice. About 5:00 I had Mac drive me over to Binghamton to get my car at Doyles. Stopped at the I.B.M. Play Ground on the way out to see Mary & the girls and tell Mary when I would be by to get them. After getting my car I drove over to the Erie express sta. & got the package Mary & I had sent back from Omaha. The children sure had a swell afternoon at the play ground. Two films (movies) came in the mail today. Set-up the projector & had a look at them. At 6:30 I put on some old clothes & drove down to Hotel Frederick to the Lion's Club meeting - after the dinner we all went over to the Boys Club & did some painting. I saw Mr. Emery, the engineer from Standard Gage in Poughkeepsie, at the Hotel. Tonight was Mac Daniels last night as Pres. of the Lions Club. Mac rode over to the Boys Club with me - I had never been in the place before. It sure is quite a nice set-up. It was too hot for the painting job. How the boys did sweat! Dave went over town & got us a can of

beer which helped some. Ken Robinson upset a bucket of green paint. We sure had a lot of fun. I came home about 9:45 – at 10:00 I listened to Dewey's acceptance speech at the Republican Convention in Chicago. He gave a very good talk & it looks like he may give Roosevelt a run for his money this fall. Too hot to-night to get asleep – To-bed 11:10.

6/29/44 THURSDAY:

A very hot snowy day: Got up about 7:15. Down town to the plant about 8:30 – took my car over to Union Garage to have the motor tuned up. After, Ray & I previewed the Paramount & Walter Pidgeon film for foremen entitled "It's Your Job". It is a darn good film – I had seen it before in Rochester. Called Bill Jain – he & some of his men are going to see it to-morrow. I had hoped to have Ray go home with me this noon to take some movies of the Welsh family on the 8th. Wedding Anniv. Picture. Called Marion & he didn't have the car finished. Had lunch with Ray in the cafeteria – Boy was it hot! Marion & Ann Jain stopped by the plant after lunch. Ann got real

friendly. About 2:15 Mac brought my car down - I drove him back - stopped down town & got a hair cut - did some shopping for Mary. Got back to the Office about 3:30 - just before a heavy shower. Boy how it did thunder & lightning. Was surprised to find Tom Tinkham & Stan Evans waiting to see me. Had a nice chat with them - Tom wanted to interest me in sending someone up to the summer school session at Paul Smith's College. The storm knocked out the A.C. Power - practically the whole plant was shut down for a matter of several minutes. Homer Brokaw stopped in about 4:30. He spent some time with Earl & me on the slide films we are producing for him. Homer is moving his family to Washington tomorrow. About 5:15 I drove Mary Stanley & Jack Kenny up to the Mountain. Barbara went to a party this afternoon at Jane Lee Boden - she came home with her hair all tanged up. There was a lot of dirt in it so after supper we drove her down to Dr. Sollom's Office - another doctor fixed it up. Mary called Mother to - night about coming down Sat. Mother had received a letter from the doctor Mary had written to in N.Y.C.

about Barbara's spot on her face. Lenora she had an appointment for to-morrow. She called N.Y.C. & had it changed to Wed. I slept well. The shower sure cooled things off - it is a great relief from the past two days. Did some work here in my Office - To-bed 11:30.

6/30/44 FRIDAY:

A nice cool day for a change. Drove down to the Office about 8:00. Had a busy day getting things lined up to leave for N.Y. to-morrow & to be in N.Y.C. the first of the week. About 11:45 Ray rode home with me - he took some colored movies of the whole Welsh family - 8th Annual Picture. It was a beautiful day. Mary drove us back to the plant so she could have the car. Ray & I had lunch at the cafeteria. Called Paul Dewell this morning & told him I would be down next Tuesday. About 1:30 I had a meeting with Ray, Wm. Barbour & Charlie Lyon to discuss our plans for a rehabilitation program for our returning service men & women. Also prepared a report to Orton on this subject. Had Bill Lenihan group I dismissed

manager over at 4:30 to see the Prata Whitney film "Its on foot". Bill didn't approve showing it to our managers but he did agree it was a good film. It gave us some idea as to what we can do in producing a similar film for IBM. Rose home with Mac about 5:45. Got into some old clothes - hoed most of the garden to-night. The wild morning glory is just as bad this year as last. Also worked some on the car - cleaned the chrome. Packed up some of the things to take to N.J. to-morrow. To-bed 11:00.

7/1/44 SATURDAY:

Got up at 6:00 & hurried around, packing the car & getting breakfast so as to get an early start for N.Y. It was after 8:00 by the time we got away and then Mary went sure the stove had been turned off so we had to turn back from Westover. In Binghamton I picked up Ruth Tuthill & drove him down town - stopped in the store & got a film. Didn't find many gas stations open - had to turn back about a mile to a gas station. It was very foggy & cool this morning - but it cleared off and was plenty warm by the time we hit Scranton. Many love from Scranton to Stroudsburg - I didn't feel well, I had a head ache & my eyes seemed to bother me. It was awfully bright & I believe the driving gave me an headache. Stopped a couple of times for the kids & actually to get out & exercise. Got down here to Mother's about 12:40. Mother was looking for us & had lunch ready. I felt so bad I laid down after lunch & slept until about 3:30. Felt a little better when I got up. Barbara &

Mary Lou rode down to Dan's with me. Dad & Mr. Hummel had gone up town. Betty was ironing — she showed me the Japanese Rifle that Russ had sent her. It was complete even to the bayonet. I was surprised to see that it was such a large one — only 25 caliber however. Betty also let me read a letter she had received from Russ' commanding officer — a very nice letter. Betty took me out to the barn & showed me the two bridles I was making. She told us about the little Morgan boy having been almost killed by being kicked by a horse. Showed Dad, Mr. Hummel & Betty the pictures I took the last time I was down. Mr. Hummel took several of them taken on the farm. Betty took a picture of Mr. Hummel as I took several pictures of he & Dad with my camera. I bridled Mr. Hummel about working on the farm during my vacation & being on his payroll — he said it was OK by him. Stopped & got ice cream cones for the children on the way back. After supper this evening I washed the car — the first time I had washed it since it had been painted. Oh yes — Betty didn't care for the paint job — she

likes maroon so much better. Dad & Mr. Hummel like it. - I forgot - before supper I put up a couple of rope swings - one for Mary Lou & me for Barbara in front of the house in the large walking tree. Had to drive over to Emmas to get the saw that Bill had borrowed. Saw Billy - he's getting to be quite a big boy. Mary & the children enjoyed picking & eating some of the mulberrys that Emma & Bill have on the tree in their yard. Called Betty & arranged to have she & Dad come up to see some movies to-night. I drove down to get them about 9:00 but Betty decided to drive. I stopped at Henderson & got a quart of ice cream. Had a nice little family party - showed the movies I had taken of Dad's Birthday Party - also showed some of the older pictures. Had ice cream & cake for treat. Had some fun pulling a few tricks for the folks - they always go over good. Dad & Betty left about 11:00 - It sure has been a beauty day and it is just as perfect evening - cool & bright. The children sure had a big afternoon - they love it down to Brandons.

To-bed 11:30.

7/2/44 SUNDAY:

Another beatiful day - got up about 7:15 - after breakfast I painted the side-walk in my car. Drove Mary & the girls to Sunday School at 10:00 - I called Dot this morning and found she could come up this afternoon. At 10:30 I drove down to Dads - Betty was leaving for Church. Dad rode with me down to Bryans. Bryan liked the paint job on the car. Showed Dad & I around the barn. I saw Adrain - took some pictures. Got back to Hatten about 12:15 - just as Minnie was bringing Mary & the girls home from Church. Had a swell chicken dinner here at Hatten. After dinner I took a movie of Mary driving the car into the drive. Got a good picture of the new paint job - I hope. Laid down for a nap & Barbara woke me up about 3:00 - Kenneth Apgar was here to see me. Hadn't seen Kenney for oh an year. He told me about a friend of his who wants a job with IBM. Took a picture of Kenney. About 3:45 Mary & the girls and I drove down to Dads. Dot & Jack had driven

up bringing with them their family - Henry & Kay and Myrtle & Lorene. Had a swell visit with them - took some movie & stills. Also showed the movie I had taken of Dad's Birthday Party. — I forgot, I stopped around to see Clark Henry - the same old Clark. Mr. Hummel called this morning & wanted me to come over this afternoon to take some pictures. — I showed the folks some tricks this afternoon - had a lot of fun. They left for the city about 5:45 & we left about 6:30 for Hummels. Dad & Betty rode over with me Mr. & Mrs. Hummel took us down to their swimming Pool - Betty had a big time with the darkeens. Bob & Mary Lou went wading in the pool. I finished up the color film in Mrs. Hummels camera - also took some movie & pictures with my Leica. Mr. & Mrs. Hummels two daughters were there playing tennis. Joe was there with C . Had a nice visit with the Hummels in their lovely yard. Left about 8:30 for home. Anna & Cle d and her two children were here when we got home. I called Evelyn Christ about train for tomorrow morning. Did some work & to - bed 11:00.

7/3/44 MONDAY:

A beautiful bright cool day. Got up at 6:00 - Had breakfast with Mother & Mary - Mary drove me down to the Lebanon Station about 7:15 - I got the 7:31 train for Jersey City. Met Dave Stow at the station - I had met him once before a couple of years ago. I sat with him on the train - had quite a chat - Dave is a great talker. Took a subway to Grand Central & checked my bag. Walked up to the Biltmore Luggage store on 43rd. St. Then took a bus on up to the office. I didn't want to get there too early - Saw Al Williams & he had one of his men take me down to the 4th. floor to see Mr. Starbuck - he just started working last Monday: We went down in the Club room & had a nice chat - he seems like a swell chap. Spent some time with Geo. Shelton. Received a note from Mr. R., called her & found she wants a vacation starting after Thursday her husband has a furlough. I called Polaroid about the VanDyke on Pres. Mission. II - Herbert said it would be another week. I tried to arrange a meeting with Miss Cotten & one of the W.M.C. staff on plans for our Educational Program - she had been out sick & was too busy. Stopped up to see Mike Joyce. Tom Lay stopped in & told me about the good news - he just

had a lovely pair of twins - a boy & a girl born on the 17th. And was I so proud! Called Peter Yancy & had a chat with him about plans for our fall term & Factory School at 590. Called Jack Dain & Mills about the "Appointments for Leadership Manual" they both liked them except for the cover. Dain did approve giving me to Mr. Watson - he sent me word whether Mr. Watson saw his statement that went in the manual. I'm not sure either as I left that up to Dain. He's going to check & let me know. I left 590 about 1:30 & went down to the Grand Central had lunch at the Oyster Bar - a dropped clam pan-roast. Did some shopping of the magic store - found a new one - Hokum Magic Shop at 223 W 42nd St. I may like one. Got the 4:40 train for Poughkeepsie - my eyes bothered me some again this afternoon. I kept them closed on the train & tried to take a nap but couldn't. Got in Poughkeepsie at 6:20. Checked in at the Nelson House & then called Paul. Went down to coffee shop for dinner & met three fellows who are down here from the plant at Endicott - had dinner with them. Met Paul after dinner & went on to the class room. I sat in on Miss Rowe IBM Products class. She did a

swell job, used slides and a movie. Paul had another engagement so left early. After the class session at 9:00 I helped Wilbur close up the school - he wanted me to ride out to his home so I did. My left eye was bothering me a lot so I didn't stay long. Saw Mrs. Enoch & their boy Travis. I was glad I went for I learned a few things about Will that I had been overlooking. Got back to the Hotel about 10:30, doctored my eyes, took a shower & To-bed about 11:30. Oh Yes - I read the story in the paper to-night about the IBM buying another large estate here in or rather near Poughkeepsie.

7/4/44 TUESDAY JULY 4th

Got up about 7:00 - met Paul in the lobby at 8:00, we met Jimmy Johnston in the coffee shop & ate breakfast with him. Jimmy told us about having been out to see the new estate that IBM had purchased. After breakfast Paul drove us over to the Vassar Institute where he is showing movies now, to the employees once a week. The place was locked so we couldn't get in - but we walked around the boarding - it sure looked good. Paul drove

me out to see the new IBM Property - it sure is a beautiful estate. Mrs Kenyon who was the former owner drove up to the mansion as we stopped. We introduced ourselves & she invited us to look all thru the home. It sure has been a lovely home. We saw the whole place & sure enjoyed it. Even drove down to the garden. It was all even nicer than I had expected. Paul drove me over to the other property & we took a good look at the golf course. It is beginning to look like hell now. Paul drove all the way to the end of the course. Also drove in to the end of the road on the Dickerson property that IBM just bought. They have over 800 acres now in all counting the property at the plant. Had a chance to see Walter Yale for a few minutes - left a copy of the Jr. Chamber manual with him. Walt is very much interested in all of our training activity & is a swell guy to work with. He told Paul & I a little about what is in store for Plant #4 - apparently Mr. Watson intends to make it the show place of IBM after the War. Spent about an hour with Paul in his office. At 12:00 we had lunch at the town cafeteria. Paul drove me up to the station to catch the 12:52 train for N.Y.C. It was 33 min-

late so I didn't get out of Poughkeepsie until about 1:30. Got at Grand Central about 3:15. Took a trolley over to Dixie Hotel & got the 4:00 O'clock Royal Blue coach out to Lebanon. It looked very rainy - in fact it did sprinkle a little on the way out. Got out to Mother's at 6:00 - they were waiting dinner for me. Mary was planning to get a movie for my arriving but it was too rainy. Had a swell chicken dinner. Mary had been up to Clinton to-day to see Helen Wright & some of her old cronies. After dinner I drove Mary Lou down to Dad & Betty's - she is staying with Betty while we go into N.Y.C. to-morrow with Barbara. Did some reading to-night & went to-bed early so we could get off early in the morning. To-bed 10:30.

7/5/44 WEDNESDAY:

A dull rainy morning but soon cleared off: Mother called me at 5:40 - we hurried around & were ready to leave for N.Y.C. by 7:00. Stopped at Kay's & left Schuby for the day. Made good time - arrived in N.Y.C. about 8:30. Drove over thru Holland Tunnel & up the elevated highway to

Central Park. We were at Dr McKee's Office at 999 - 5th Ave by 8:40. His nurse arranged for us to go right in so we didn't had to wait. The doctor took a good look at Barbara's spot on her face, said it couldn't be entirely removed but could be made practically unnoticeable. Recommended having it treated by freezing it with dry ice. Said it would be just as well to wait a year or two and said the treatment could be given by Dr. Snider in Binghamton. We were with him about 10 to 15 minutes - the nurse advised me the bill would be $25.00. It seem worth it however to get an expert opinion on what should be done. We were finished at Dr McKee's Office by 9:30. We left the car parked on 81 st. St. just off 5th Ave. and all took a subway uptown down 5th Ave. It was Barbara's first ride on one so we let her have the only seat on the upper deck. I got off at 57th St - Mother, Mary & Babs rode on down to 50th St. & went to Radio City Music Hall. I got to the Office about 10:00 - found Clem & Walt Crosley both there in the Library. Went on

to see Dick Davis a minute. He said he had checked & found that not one had asked Mr. Watson's approval on his statement in the "Opportunity for Leadership" manual. He asked me not to mention the manual unless Mr. Watson should ask about it. About 11:15 Walt & I were called in Mr. Watson's office - Mr. Steven was there. Mr. Watson came in from his record office with Mr. Forestal & introduced him to each of us. He stated Mr. Forestal was a ~~the~~ brother to the Secretary Forestal & that he was interested in training with the War Manpower Commission - that was why he had called Walt & I down to meet him. I couldn't make head or tail of what Forestal wanted - in fact I don't think he knows himself. Steve invited him to come to Endicott. Mr. Watson had to leave about 12:00 - then Steve had Walt & I take Forestal to lunch in the cafeteria. He left after lunch. I went up to see Miss Cotter - she called Geo Calvert in the office & we discussed the training situation briefly. Also stopped in to see Miss Schultz & got a line up on Miss Schultz who is now in Endicott & is interested in the T.W.I. program for our field organization. Stopped down to see Mike about 3:00 & learned Mary

had called but the operator couldn't contact me. Myrtle said Joe Wadsworth wanted me to call so I called the office & had a nice chat with him. Didn't know how to get in touch with Mary - left about 3:30 & took a run up to Sl at St. when we had left the car. Was glad to find it still parked there. Called Myrtle & told her to tell Mary I was waiting if she called back. They finally showed up about 4:20 so I didn't have long to wait. Barbara had a big day with Mother & Grandma in the city. It was a beautiful bright afternoon - made good time during our home - got home about 6:15 - had some dinner & then we all were down to get Mary Lou. I took some pictures of Dad in the wheat field & also in the corn field. The crops sure look good. Stopped into Ryans to get Shelly - they had been taking the road - had to turn back & go all the way around by Selby - coming home. It was almost dark when we got home. Read the paper - wrote these notes & to bed about 10:30.

7/6/44 THURSDAY:

A bright cool morning - Mother called me at 6:00 - we hurried around to leave

Joe Ernest — Mother got us a lot of vegetables from her garden. I helped pick a lot of string beans. We left Barbara with Mother for a vacation. She seemed much thrilled about it, however Mary Lou didn't like the idea at first. Got away about 7:30 — made good time got home here about 12:00. I helped Mary get a start on cleaning & putting up the beans. Dressed & drove down to the Office about 2:00. Mr. Acton was back from the West Coast — just got in this morning. Had quite a surprise awaiting me — they had moved Walt Crosley into Vard's Office and moved Walt's secretary into my office in the place of Mrs. Reardon & placed Mrs. R. in Room 102 with the factory school staff. I saw Blackwell about it & he nigly passed it off as being Mr. Watson's orders. Boy I sure felt dumbfounded about it! Ray told me a lot more that had happened — Keith had inspected the school one day this week & was very much displeased about the number of Negroes & the size of the school staff. Had a meeting & asked everyone over the color good and plenty — Ray was in on it & said his estimate of Keith went down about 3000 %. Had a stack of mail that I just couldn't get thru this afternoon. Ah

Yes, Mrs. R. is on vacation & I wanted to see Vella and Blackwell had her tied up with some work for Gordon Packard who is here now. Boy I sure found things in a mess. There was to be a Managers Meeting at 5:00 so I brought the car home at 3:30 for Mary & she drove me back. She wanted it to have the team down to the locker. Heard the Managers the film "How Good is a Gun" - Walt Harris didn't get over until late so he called & had me start the program. I simply announced the film. Paul Mannix stopped in the Office after the movie - he liked it very much. He asked for a copy of the "Opportunities for Leadership" manual, I explained as soon as I get a quantity I'd get him one. I only have a file copy left now, but expect 200 any day. Got a ride home about 5:45 with a taxi going to the Homestead. Helped Mary with the team - boy what a job. We had 16 pts. & I got. After supper we drove team down to the locker - stopped & picked up John to let us in - I had arranged with him to do it. Drove on over to Hooper Island to the ice cream social. Had our ice cream & then left - looked for Isabelle on the way home. Mary had let him loose &

he was off — I even took a run around over the hill after I got home but couldn't find him. Mary took a ride on her bike but with no results. Then about 9:00 — after dark — Scotty came walking in. Boy — he stays on the chain now for awhile. I worked here in my office a while this evening. To-bed 11:30.

7/7/44 FRIDAY:

A bright warm day. Got up at 7:00 & drove down to the office at 8:00. Had a session first thing this morning with Blackwell about moving my secretary out of my office. He said my interests had been fully considered by he & Clem but the move was Mr. Watson's order. I had Valla as my secretary to-day. At 10:15 Orton called a Faculty Meeting to make some announcements — first I introduced Mr. Lyman Kelley as our new Director of Effective Speaking — I was told by Dwaye that was to be the title. Clem informed a number of new instructors & then Dwaye made the following announcements:

Mr. Walt Cooley made Director of Manufacturing Plant Cost.
Mr. T. E. Clemmons made Asst V.P. to Mr. Gaffort
Mr. Fred Pickens " Head of Business Edu. in place of Clem.

Clem's promotion was a complete surprise to most of us & especially to myself. After the meeting I went in to see Mr. Dolan & discussed a number of subjects - one my proposed change in Office. Dwayne mentioned that Walt is now the "Fair haired Boy" and there is nothing we can do about his set-up. One thing Dwayne brought up disturbed me very much - that was Mr. Gibbs inquiry about my talking with my secretary at 10:00 in the morning - I recollect clearly that he had reference to it & I recall he & Mr. Dolan walking thru my office twice on Mon. morning 6/26/44 while I was talking to Miss Schaibly regarding the T.W.I. comm. I told Dwayne about this & he said he would explain to Kirk. Dwayne also mentioned we give more status to Ray in the Trg. program - I agreed, for Ray has been in the same position for 3 yrs. Dwayne asked for a report on all Trg. activity at other plants so he could show it to Kirk - he think however that Charlie knows we are doing a good job on these programs. Had lunch in cafeteria with Ray Davis. Had a busy afternoon trying to get caught up on all of my mail. Also have official notice that John Lordan has been replaced by Kelsey Wages at Rochester in the

training program. I sure was sorry to hear that. Dorque called me up this afternoon to tell me he had talked with Miss Shipley & told her in no uncertain terms that she should give the Dept. of Edu. credit for the work & planning it had done on the T. W. I. programs. Left the office about 5:40 - drove Gordon Packard, Nelson, Fred Nicklas & me & new instructor up to the Homestead on my way home. After dinner this evening I drove back to the plant - started making a survey of all the managers to get their ideas on our Factory School Program. Mr. Levin is working on the 2nd. shift this week so I stopped over to see him first. He thought the idea of contacting each manager was very good. I didn't get very far - only had time to talk with about a half dozen. Learned I had to wear safety glasses in the plant & as I didn't have any I left about 9:30. Boy - what a hot night! Brought home some ice cream - to-bed 11:00.

7/8/44 SATURDAY:

A beautiful bright day but very hot. Got up at 7:30 & Mary drove down to the office about 8:30. Had a very busy morning - still trying to

get caught up with my work. Went over to see Burt Austin & had a long session with he & Ralph on the Rehabilitation Program. Also arranged for Ralph to go to Cornell on Monday to attend the course on Rehabilitation. Called Bert Van Horn at Rochester & found he and Edith were leaving down this afternoon. Had lunch at cafeteria with Bruce Boulter. Much too warm to enjoy eating. Bill Higgins stopped in the Office to see the "Opportunities for Leadership" Manual. He liked it very much & wants a copy. Mary stopped by at 1:00 - I rode over to Binghamton with she & Mary Lou. Stopped in Dr. Leon's office & discovered it had been 1 year since I had my prescription for glasses changed and 4 years since I had had them checked. The nurse made an appointment for me for Sept. Thur. I didn't care much for the looks of his set-up so I went in to see my friend Dr. Leon. Talked my whole situation over with Dr. & ended up by making an appointment for next Tue. Did some shopping & nearly melted in the heat. Got home about 4:00. Took a shower, dressed for this evening. Edith Van Horn called from the Homestead about 5:30. Said they

were very well situated - referring to Mr. Watson's unit at the Homestead. Mary & I drove up about 6:00 - I was a bit surprised that Mrs. Foote would allow anyone to see Mr. Watson's unit. It sure is beautiful. Don & Evie and Evie's folks Mr. & Mrs. Henderson arrived about 6:30. We all had dinner - a swell chicken dinner. After dinner we four boy (yes Mr. Henderson too) played ping pong in the play room. Boy did we work our shirts - it was much too hot. I forgot who all women on the ping pong. Retired to Mr. Watson's unit & sat out on the porch for awhile. About 9:15 we all left for our home. Mr. Henderson got a flat tire on the way over - Bert & I went back & helped he & Don change it. Had a few hands of bridge here at the house after we finally got settled. We had a nice time & I sure enjoyed seeing Mr. & Mrs. Henderson again. Folks left about 11:30 — to-bed 12:00.

7/9/44 SUNDAY:

A beautiful day but very warm. Got up about 8:00. After breakfast I washed the car & took the tar off the wheels - some job. Got cleaned up & at 10:30 I drove up to the Homestead. Edith drove back & got

Mary & Mary Lou – they went to church. Bert & I sat out on the veranda & Mr. Watson sat & discussed Jr. Chamber plans. Mrs. Link was down in the living room playing the piano – I was a bit concerned about her seeing us up there & wondering perhaps what it was all about. Don arrived over an hour late & joined us on our discussion. Bert sure has a lot of work for us to do – he was in a good planner. Mary, Edith & Mary Lou arrived about 12:15. I took some pictures out on the lawn before dinner. We all had dinner at the Homestead. After dinner about 2:00 we drove over to our home – I got a new film in the camera. We stopped by Pratts – got Don & then drove down to the airport to the Bond Rally – they had a big crowd. Mary & I bought a $50 bond which entitled me & mate to a ride in a Link Trainer – I let Bert take the ride – got a couple of pictures of him. Returned to the Hotel Frederick about 3:30. Mary took our car & drove Edith & Mary Lou up to the Country Club. Don, Bert & I stopped in for a couple of beers & then at

4:00 we met the boys in the Hotel for the board meeting only 3 showed up besides Don & me. I was quite disappointed. I tried desperately to round up a photographer but couldn't. Bert had a very important story to tell us. It's a hard time for the Jr. Chamber in N.Y. State. Drove Don home at 5:30 — then Bert & I met the girls at the Homestead. The Van Horns checked out & we saw them off. Took a couple of pictures of Bert before he left. Came on home — took some pictures of Mary Lou to finish out the film in my camera. Was surprised to see Johnny Snover — he stopped in & I took a couple of pictures. Did a lot of work here in my study to-night. Called Dwayne about 11:00 & told him about going to Cornell to-morrow. To-bed 11:30.

7/10/44 MONDAY

Got up about 6:00 — a very warm showery day. Picked Mac up at his home at 7:15, stopped at the Office for awhile — I left some work for Nellie. Left 7:45 Mac & I left for Cornell, picked Ralph Lafountain up at the end of his lane. Got over to Cornell Campus at 9:00 & located

the plan when the Course in Rehabilitation was being held. We were just a few minutes late. Paul was there from Poughkeepsie & Kelley Voyer from Rochester. Kelley introduced himself - it was the first I had met him. The course got off to a good start - everyone seemed much pleased with it. At 12:00 we all walked across campus to the Home Economics Bldg. for lunch. I was surprised to meet Mr. Spencer who is principal of Spencer Central School. Had a chat with him after lunch - started out to see Dr. Emerson & got caught in a shower, Spence & I dashed into one of the bldgs & stood until it was over. Had a session with Dr. Emerson on plans for a course for our instructors. About 3:00 Dr. Emerson drove me over to the Poultry bldg. where the Rehabilitation conference was being held. I sat in for awhile - at 3:40 I excused myself - also Mr. & Ralph & we left. It looked very stormy all the way home - got in to Endicott about 5:15 - left Ralph at his home. Stopped at the school - my office had been changed around to-day so I now have the office Ray did have & he is just outside of my office. I think Mr

going to like the new set-up very well. Earl Crawford left for his vacation to-day - I had a chat with him on his work before he left this afternoon. Signed the letters Valla had written to-day. Drove on home about 6:00 - after dinner Mary & Mary Lou went down town with me - I stopped at Charlie Cheney's & left a couple of films. We all went in to see Charlie's new boy - a cute baby. Also drove over to Union to Mr. Aldridge to see his slide projector - Ruth had told me he had attached a fan to his projector. It looked it - he also showed us his book cases which is really beautiful. We also stopped around to see Mr. & Mrs. Atkinson came home about 9:00. I spent the rest of the evening here in my study - designed a card (Pencil Card) for the N.Y. Jr. C. of C. To-bed 11:00 o'clock.

7/11/44 TUESDAY:

A hot showery day - got up at 7:00 - drove down to the office about 8:15. Had a very busy morning - was surprised to get a call from Mr. Hummel about his Superintendent we who had applied for a job with IBM at our Newark Office - I took the matter up with Van Borden

& he called on mon at Newark. It was my
first day in my new office - I like it very
well - much smaller but not as many inter-
ruptions. At 11:15 I drove home got Mary &
Mary Lou - they rode on to Binghamton with
me. I left the car at Bro. Doyle to have the
fenders beat out - walked on to Dr. Ford's
office. Dr started work on my eye about 12:30
& worked on me until 2:00 shooting it my
eyes. He claimed they were much in need
of correction. Stopped in for a bite of lunch
& then stopped at the Express office for the
pds. of 200 manuals rec. from U.S. Gov. C.I.C. Bot
back to the office about 3:00. Spent some
time with Mary Kelly. Called Langfield
at Syracuse Univ. Law Dept & told him
about the letter I received from Jack Hufford
with regard to Mike Joyce. He thought it would
be a good idea to have Mike stop out on the
radio. Had a chat with Bob Sheridan on his
work job - I find he likes his work very much.
Mary & Mary Lou came in the office about 3:30.
They came back from Binghamton on a bus. Drove
home about 5:45. Changed clothes & at 6:30 drove
up to the Dam to the Educational Dept. picnic
Chez Picnic. Boy they sure had some food.

I was surprised at the size of our depot. in number of people, much more than I had expected. After eating we all drove up to the Gun Club for a sports session. I pitched quoits with Gordon Packard, Jack Kenny & Zollinger. Had some fun with a couple of Irish - found Jack Kenny was interested in magic & card tricks. It was a swell picnic. Packard & Kenny rode down to the Homestead with us about 9:00. Mary & I stopped over to see Lonnie before coming home. Clem is down at the hospital in Hyde having a check up. Home about 10:30 & to bed 11:00.

7/12/44 WEDNESDAY:

A very showery day - got up about 7:00 - drove down to the Office about 8:15. Hugh Smith called about 9:30 & asked about Jonas Morris & Mac Mann at the session. But I had forgotten to call Jonas to tell him about the F.R.T. session in Berg. today at the T.V.A. Office. I called Jonas & he came on to my Office & then drove Jonas out to his home - he took his car & drove on on to Berg. I tried to contact Sterling Mudge this morning for Office supplies but he has out of town until Monday.

Mac lunch at the capitol with Cliff Burris. Paul Darell called from Enid to-day & asked me to get his reservation on J. Brig. to N.Y.C. Friday Night. Went out to see Ben Austin this afternoon & discussed our rehabilitation plans. Called Larry Stone to learn more about Yale bowl this afternoon. Larry said he would come down to our Lion Club to-night. Drove down to the Hotel at 6:30 - Ed Keely took over as our new president of Lions' Club. Senator Anderson won on speaker - talked on his plan to reorganize procedure in the legislature. After the meeting Larry Stone & I retired to a separate room to discuss Yale - he collects for me much information however - promised to get me more. Ed stayed most all evening - I was pleased to see a nice vote up in the Yale case J. Brown Meeting in the U.S. J. C. & C. Va Conference with picture of Yale, Yale & Myself. I wrote to Mr. Hummel & to Dad to-night. Sent Dad a copy of the paper. Asked Mr. Hummel about working on the farm during my vacation. To-bed 11:00 - Oh Yes! Mary Lou got a letter from Barbara to-day.

7/13/44 THURSDAY:

A beautiful cool day after the storm last night — temperature down from 91 to 75. Got up about 7:30. Mary & Mary Lou rode down to the market with me at 8:30. We bought 10 qts. of raspberries — Mary prepared them for the locker this morning. 40¢ for black & 50¢/qt. for red raspberries. Had a busy morning at the office preparing for our dry. conference next week. Had lunch at the cafeteria with Ray & Van. After lunch Ray & I walked down town — I got a film. Norm Collister stopped in the office this afternoon. I asked him about the change in personnel at Rochester. Norm requested 25 copies of the "Opportunities for Leadership" Manual. Mary stopped by about 2:30 — I drove she & Mary Lou home then they decided to go to the play ground so I drove them out there. Left the car at Smith's for a grease job. Ray and I went over to the plant for awhile this afternoon & interviewed a number of managers on the Factory School Program. Drove home about 6:00 — Ray & Mary for a hayride.
Did some work in my garden for a night.
Mrs. Reardon called — said her Grandmother had died so she wouldn't be back until

Monday. Mixed up some chemicals for my photographic work & did some work here in my study. I was pleased to see the picture I have taken of Bert Van Horn in the Detroit Bulletin to-night. It was the first picture taken by my Leica that has ever been published. Mrs Alwin called to-night & said he had returned with Ralph from Cornell so he went to ride over with me in the morning. I was rock night to sleep. To-bed 11:00.

FRIDAY?

A lovely bright cool day. Got up at 6:00 - packed Mrs up at his home about 7:15 - we spent a few minutes at the office & then left about 7:45 for Cornell to attend the last day of the conference on Rehabilitation Program. Dan Paul & Kelley who were still in the session. Mrs & I dreamed Kelley on the way over - I find Mrs don't think much of him. The session was only fair - passed out a lot of material. The program ended at 12:00 - Paul rode down town with Mrs & me - we had lunch at the Athens Hotel - took Paul over

7/13/44 THURSDAY:

A beautiful cool day after last night — temperature down from 75. Got up about 7:30. Mary & I rode down to the market with me. We bought 10 qts. of raspberries — M. pared them for the locker this a 40¢ for black & 50¢/qt. for red rambois a busy morning at the office preparing for conference next week. Had lunch cafeteria with Ray & Van. After lu & I walked down town — I got a Form Collins stopped in the office & asked him about the change in ga Rochester. Tom requested 25 copies "Opportunities for Leadership" Manual! stopped by about 2:30 — I drove she' Lon home then they decided to go playground so I drove them out there We can do build for a grease job. A I came out to the plant for awhile afternoon & interviewed a number of on Factory School Program. Drove ho 6:30 — did some work in my garden to Mrs. Reardon called — said her Brea had died so she wouldn't be back

Monday. Mixed up some chemicals for my photographic work & did some work here in my study. I was pleased to see the picture I had taken of Bert Van Horn in the Ithaca Bulletin to-night. It was the first picture taken by my Leica that has ever been published. Mrs Almon called to-night & said he had returned with Ralph from Cornell & he want to ride over with me in the morning. I must early night to sleep. To-bed 11:00.

7/14/44 FRIDAY:

A lovely bright cool day. Got up at 6:00 - packed Mac up at his home about 7:15 - we spent a few minutes at the Office & then left about 7:45 for Cornell to attend the last day of the conference on Rehabilitation Program. Mac Paul & Kelly who were still at the session. Mac & I dressed Kelly on the way over - I find Mac can't think much of him. The session was only fair - pointed out a lot of material The program ended at 12:00 - Paul rode down town with Mac & me - we had lunch at the Ithaca Hotel - took Paul over

to catch the 1:20 Greyhound Bus to Syracuse. Mom & I drove up to Biggs Memorial Hospital to see Andy. Later — were disappointed in not being able to get in to see him. I looked in the window as Van Brocklin had suggested, but Andy was asleep & I didn't feel like waking him. Boy that was a tough spot to be in! Left a book & a puzzle for Andy. Got back to the Office about 3:15 to learn that Kirk had been over & really upset things this afternoon. Dwayne had Van, Fred, Blackie, Roy & some of the other boys in a meeting in 202. I joined them & learned that the girls System Service Class must have all of their records in the Record Bldg. That mean Vonnie Aid, Blackie staff & everything must get moved over to the factory. I was glad to hear that the Factory Record set-up had not been disturbed. The only reason being, that one room in the mill for a class room. Kirk had actually ordered us moved into the plant. Boy things sure were in a turmoil. Dwayne called a meeting of the whole department to explain what had happened. No one knew exactly, how it will end up yet. Ray & I re-

arranged our office set-up and brought Lynn Seeley into our Office. Came home at 5:30 - Mac rode home with me - he said Blankie & mentioned that Rick had said he would see that Mac is taken care of - both Mac & I wondered what he meant by that. Put a movie film back to day - color - looked good. Had supper & at 7:30 drove down to the hotel to an Board of Governor Meeting of the Jr. C. of C. Don was out of town so I conducted the meeting. Al Wan presented his project on mosquito control for the Board approved. We held our meeting on the front of the Fedrick. After the meeting I had a chat with Pat Manini about the proposed course for Managers in our Factory School Program this fall. Bot some ice cream & came home about 9:30. Did some work here in my Office - To bed 11:00

7/15/44 SATURDAY:

A bright warm day. Got up about 7:00 - Drove down to the Office about 8:20 Mary & Mary Lou rode down with me. Left some work at the Office, then met Mary on at the Frozen Food Locker. Drove on

down to get the bushel of peas we had ordered
He wanted $3.25 for the bushel - we debated for some
time whether to take them - could buy bridge peas
25¢/pint ready for the locker & you only get about
10 to 12 pints out of a bushel. So as much as
we had ordered then we paid 2.50 & took them.
I got my hair cut & walked back to the
office. Ray & I went over some things getting
lined up for the conference next Wednesday.
I got a letter from Roy Stevens saying Mrs.
Forestal will be here next week. Mon. thru
Fri. Boy that is going to be a busy week! Had
lunch with Ray at the cafeteria. Oh Yes, Myrtle
& I walked over to the factory bldg 28 to see
how they are coming along with the new quarters
for our Dept. & Elec. Van had already moved,
he has John Hayton old office - a very nice
set-up. The school is pretty much in a turmoil.
Rode home with Ray at 1:00. Mary & Mary Lou
were still shelling peas. I took some pictures
of them. Changed clothes & helped shell peas.
Roland & Keyes were here mowing lawn - took
pictures of them. IBM had a man here work-
ing on the drive. Showed Roland & Keyes
the Anti-gravity trick - the man working
on the drive saw it too. It was funny

They all tried for extra-long to do it. Mary & got up the gun - had 16 guns. Mary drove them down to the lodge about 3:30. I got set up to print pictures. Ray Jones came about 4:15. We worked all evening on printing pictures - took time out for dinner about 7:00. Ray had one film & I printed two (2) rolls. We printed about 100 pictures. Had some trouble getting the room dark enough the early part of the evening. Had to put blankets up over the windows. Mary treated us on beer. Ray left about 10:30 - cleaned things up & to-bed 11:15. - Oh Yes - Roland, Freya & Robert stopped over to see about going to the lake to-morrow. They were intrigued by the printing process. I guess they thought it was some more of my magic.

7/16/44 SUNDAY:

A beautiful warm morning. Got up at 7:00 - dried some of the pictures I printed last night. At 8:00 Mary called Dwayne about driving out to Lake Agnes to see Lonie & Clem. She invited Dwayne over for breakfast. Roland & Freya came

over about 8:30 all set for the lake. I intertained them with some magic tricks. Dwayne had breakfast with us - drove over & got Pearl & Marian about 10:00 & were on our way to Cayuga Lake. Dwayne drove - had a full car - eight in all. Arrived at the Lake about 11:15. Clem had a cabin ready for us - I took one white film of pictures also some movies. Had a hard shower about 12:00 - boy how it did rain! The Hansen Hotel where Clem & Lavie are spending a few days vacation in an old establishment - not very modern, but a restful place to spend a vacation. The beer sure had a big line. Had to wait until about 1:45 for dinner - we ate on the 2nd. shift. Took a ride around the lake in the ferry boat this afternoon. Mary Lou sure liked the ride on the boat. Had quite a time getting the boys away from the lake to go home. It was really cloudy this afternoon but nice & warm. We left for home about 6:00. Dwayne had supper with us, he stopped on to his home first - fed his cat & brought some ice-cream from his refrigerator. Also brought

his projector & some films he had rented. After supper we projected the films - movies he had taken on his recent trip to the West Coast. Much of it was badly exposed - both Dwayne & mine. Dwayne left about 9:45 - I did some work here in my study. To bed 11:30.

Dwayne & I brought Clem up to date to-day on all the changes that had taken place in our Dept. of Education. I kidded Clem about wanting to know how he should plan his career to be able to get a transfer & a vacation just when things get the hottest at the school. —— I didn't tell Clem but I think I know the answer - the play Clem wrote for the Sales Convention at Chicago this spring sort of rang the BELL.

7/17/44 MONDAY:

A beautiful bright cool day. Got up about 7:00 - drove down to the Office about 8:00. Mrs. R. was back after her vacation. Just got started with my work when Bill Lewis called & said he had a man from the Fairchild Co. he wanted me to meet. Went over & met Mr. Wood who is their Director of Training. Bill turned him over to me.

I spent an interesting morning with him but didn't get much work done. Had Mac show Mr. Novak thru the room. Called Sterling Munge at the W.H. T.W.I. Office. Charlie Reid called to check on our meeting Mr. Forrestal this afternoon. Had lunch at the cafeteria with Mr. Novak - had Floyd Taylor come over to take Mr. Novak thru the plant this afternoon. At 1:30 Walt drove me up to the Y.M.C.A. to the meeting of the War Training Council. Walt drove on over to the station to meet Mr. Forrestal. Mac came over to the meeting - there were only three industries represented, IBM, Aggfa & Remington Rand. All of the War Training Agencies were represented - Conder. Schrage of W.M.C., Stan Evans of FSB, Green of Apprentice Service, Prof. Chamberlain of Cornell, & Mr. Burnham who conducted the meeting. The purpose of the meeting was to find out what the agencies could do to assist industry with training. Mac & I left about 4:45 - he was sore & disgusted with the meeting. Mac drove me down to the Office - Walt told me he had missed Mr Forrestal at the station. He came in on the Erie instead of the D. L. & W. I had a call from Mrs Scheible at W.H.Q. I called

her back & told her of my conversation with Sterling Hedges this morning. Mr. Acton brought Mr. Forrestal in my office — we talked for a few minutes then went in to see Walt. Walt drove Mr. Forrestal to the Homestead. I drove home & cleaned up a bit & at 6:30 drove up to the Homestead. Had dinner with Walt, Dwayne, Kirk, Mr. Fowler, Rita Lord & Mary Schulz. Walt & I showed Mr. Forrestal around the Homestead after dinner. Charlie had to go to a meeting — I came home about 8:00 - decided to wash my car. Did some work here in my study — to - bed 11:00.

7/18/44 TUESDAY:

A beautiful bright clear day. Got up about 7:00 — Drove up to the Homestead at 8:00. Had breakfast with Mr. Forrestal at 8:30 - Mr. Kirk joined us for breakfast. Stopped by the home on the way to the office & got Mary & Mary Lou. Mary took the car to-day. I turned Mr. Forrestal over to Mr. Crowley who took him over to the plant. He spent most of the day with Bill Lewis. That gave me a chance to get some work done in my office. Went over to Bldg.

28 with Mgr & Blackie to get things lined up for Mgr. I don't think much of the set-up they have over there & neither do Mgr. Had lunch at the cafeteria this noon with Mgr. Called Jack Burridge at Rochester about the material for our induction program. Got some more material lined up for the conference to-morrow. Ray came back from Cornell about 3:00 - he is attending a summer session on Technical Training. Had a lot of activity about the school to-day getting ready for the opening of the System Service School to-morrow. Went over to Cain' Office about 5:30 & met Mgr. Forestal and brought him back to the school. About 5:45 Ray drove me home & took Mgr. Forestal on up to the Homestead. I drove down & got a suit at the cleaners. Got a letter from Betty to-day about putting an article in the IBM Paper about Ann. Also a letter from Mgr. Hummel giving me an O.K. on working on the farm during my vacation. At 6:30 I drove up to the Homestead - met Ray & Forestal - introduced them to Mgr. & Mrs. Stabler - I had met Mrs. Stabler before this evening. Ray, Forestal & I had dinner with a group of the customers. The dining room was nearly full - most of the System Service

girls have arrived. There sure was a lot of activity about the Homestead. Ray left after dinner - I went up to Mr. Forester room & had a chat with him on training. Boy they sure have given him a write-up in the local papers! We sat out on the lawn with Mr. Kirk & a group of the customers for awhile. Mr. Kirk left about 9:00 to meet Mr. & Mrs. Watson. Jack Kenny showed me a couple of card tricks - he got a large group guessing at the magazine trick ⁘ → nine magazines on the floor. I showed him I knew the trick. We had a lot of fun! Mr. & Mrs. Watson arrived about 10:00 - Kirk brought Mr. Watson over to see Mr. Forester - had a chance to tell him about showing Mr. Forester around. Also introduced him to Mrs. Watson. Mr. Watson called a meeting of all of the people who are to instruct the Lyceum Service School. Mr. Seeley came up to attend the meeting. I left about 11:00 for home. Called Miss Frederick & found that Paul Denell had arrived from Poughkeepsie. Read the papers - it sure has been a busy day. Oh Yes - Bill Higgins stopped in to say good-by to-day he is going to Cleveland. To-bed 12:00.

7/19/44 WEDNESDAY:

Partly cloudy & cool to-day. Got up about 7:00 - drove up to the Homestead at 8:00. Had breakfast with Mr. Forestal - the dining room was filled with the new system Service Class. Drove Mr. Forestal down to the school about 9:00 - stopped by the home & picked up Mary & Mary Lou. Mary took the car to-day. Found Miss Morgan from the Washington Plant waiting in my Office. Ray had met her & introduced her to me. I left Mr. Forestal with Walt Crosley. The System Service School opening got under way about 9:10. I was surprised it started so early. Mr. Kirk was introduced by Dwayne & he introduced the executive & school staff. Mr. Healey was introduced. Mr. Watson talked to some length - I was glad to hear him mention me & the Factory School Program. Mr. Kirk also introduced Mr. Forestal & Mr. Watson asked him to speak to the group - I was quite surprised with his rather clever remarks. About 10:30, after the opening, I returned to my Office & found Wayne, Paul Denell & Ray Chapman waiting. They all got in too late for the opening - I was sorry for that. I turned

Wife. Forrest on to Mpls for the day. Had a picture taken in front of the school - it looked very rainy but held off until it was over. About 11:00 we got under way with the conference in my office with the training representatives from the other plants. I introduced the program & then turned the session over to Ray to explain our record keeping procedure for our Factory School Program. Went to lunch at the cafeteria about 12:45. We resumed our conference about 1:30 & continued until about 4:00. Then Ray & I took the group for a tour of the plants. I took Miss Morgan & Reg Chapman. Doug Campbell called this afternoon and told me his father & mother were coming up for the graduation tonight. Got a ride up to the home with Ray about 5:30. I called Hotel Leamington & found Mr. & Mrs. Campbell had just arrived from Poughkeepsie. I asked them to come up to the home for the night - they wanted to get a room at the Hotel. Got ready for the party tonight. Mr. & Mrs. Campbell & Doug came about 6:20. I drove over & got Pearl & at 6:30 we all drove over to the IBM Country Club - they sure had a big crowd at the Club - both dining room & lounge were filled.

We sat next to the Peaks & the Evans. It was a swell party. These Customer Engineering classes are graduated - 104 in all. Two groups of 52 & 17 each - the first groups to complete the entire Customer Engineering course. The two main speakers were Dr. Murray Bartlett & Dr. Y.C. James Yen. Both gave very good talks. Dr. Yen a Chinese talked for nearly an hour & was very interesting. Had to wait after the graduation was over for Dorothy who had her picture taken with the group & then we had to wait while Pearl said good-by to her many boy friends in the graduation classes. Got home about 12:00 — Mr. & Mrs. Campbell were much impressed by the graduation. They seemed so pleased & proud of having Dorothy in IBM. Had a nice chat with them. Retired about 12:45.

7/20/44 THURSDAY:

A showery day — got up about 7:00 - drove up to the Homestead at 8:00. Called Mr. Forestal & found he wanted to sleep late. I had breakfast with Mr. Campbell & Mr. Dodge from Rochester also Dr. Yen the speaker at the graduation last night. He is

a very interesting man. Stopped back at the house on my way to the office to say good-by to Mr. & Mrs. Campbell. Doug had driven up from the hotel & was at the house. Wished him success in his new job. Bro. had to be back in Poughkeepsie on business to-day so they left early this morning. Drove down to the office at 9:00 the folks are all there - we resumed our conference - discussing various phases of our training work. Mr. Watson was in the school part of the day. Had Mr. Acton sit in on part of our session - discussed the possibility of changing the name of our Factory School Program. Believe we will call it just General Education Program. It was a very good session. We all had lunch in the cafeteria after closing the conference about 12:45. Returned to the school about 1:30 & met Mr. Forestal - he had finally gotten up & come to the school. He hadn't had lunch so I went to the cafeteria with him - we sat with Mr. Watson & his party who were having lunch. Spent the whole afternoon with Mr. Forestal - discussed that his real mission was to get IBM to join the State & Federal Apprentice

Council and he's not bidding. He seemed very confident about his possibility of success. Had quite a discussion on the matter & ended by suggesting he send in his proposal on the matter. I'm sure from what he had to say that he means to take the matter all the way to Watson if necessary. About 5:45 I drove Mr. Forestal up to the Homestead. Walt had arranged to have him attend the customer dinner to-night. Spent my first evening at home for the week, it was good having a meal at home again. Read the papers & did some work on dating pictures. Did some work here in my office. Ah Yee - after dinner we drove over to the IBM Farm boat Mr. & Mrs. Atherton went home. Left a note & they stopped in about 9:30 - had a nice chat with them. They are much concerned about a possible move to Poughkeepsie. Mr. Watson has said something about transferring Ed down there to take charge of the IBM Country Club etc. He don't like it. They left about 11:00 - To-bed 11:30 - Mr. F.D. Roosevelt was nominated for president at the Dem. Conv. in Chicago to-night. Premier Roosevelt got an address on the radio.

7/21/44 FRIDAY:

Cloudy & cool to-day. Got up at 7:15 - drove up to the Homestead at 8:15, had breakfast with Mr. Forrestal - drove down to the Office at 9:00 - called Jona Daye at the Lab and took Mr. Forrestal over to have Jona show him some of the Lab. Came back to the Office & had a few minutes to get some work done. Called Myer on & told him about my session Yesterday with Mr. Forrestal. Called Dr. Sam Moore & he came down at 11:15 to meet Mr. Forrestal. Mr. Alton arranged for Mr. Forrestal & I to have lunch at the cafeteria with he & Dr. Wood. Had lunch at 12:45 - Drove Mr. Forrestal up to the Homestead first to check out - Sam rode up with us to talk with Mr. Forrestal. Walt Crosley came to lunch with Mr. Forrestal & myself - he told me about the meeting Kirk called at 12:00 in Alton Office - I was called but was at the Homestead - Kirk announced the new set-up in the school - Mr. Watson had mentioned in his talk at the opening of the system Senior School on Wednesday that Fred Wilcox was our new Dean of Education. Kirk explained this promotion & power

out that Aron was still Director of Education. I'm sorry I missed the meeting. I drove Mrs. Forrestal to the Erie Station about 1:30 to catch the 1:40 train to N.Y. Walt met us at the station to see Mrs. Forrestal off. The train was an hour late - had a chance to get even better acquainted with Mrs. Forrestal. Followed Walt over to his home & he rode back to the school with me - stopped to have the wheels checked for alignment - decided to wait until after my vacation. But it seemed good to get back to work again without a visitor! When I first got back to the Office Mgr was there with another visitor - but he only stayed about an half hour. Jackman called from Syracuse - is planning to get out another educational folder or our book. Told me the Vandyke for Pres. Mgr. Vol. II would be ready Monday. Had a very busy afternoon - drove home about 6:00 - after dinner this evening I packed up some of my things to take to N.Y. Did some work here in my study. Mary called Mother this evening - Mary Ann talked with Barbara & was quite thrilled about it. Boy it sure is cool this evening! Listened to the Dem. Conv. over the radio - Wallace lost out to Senator Truman on the 2nd. ballot. To-bed 11:15.

7/22/44 SATURDAY:

A beautiful bright cool day - got up at 7:00 - drove down to the Office about 8:00. Had a very busy morning getting things all lined up to leave for the vacation. Left a lot of work for Mr. E. Had a chat with Fred Fichter & played my support & that of my division of the department. Arranged with Fred to have Lynn College Effective Speaking classes for the System Service School included in our Factory School Program. Told Fred that I would be in N.Y.C. on Monday & planned to start my vacation on Tuesday. He seem to be a swell fellow & I'm sure he will be good to work with. Had so many things to take care of before leaving - it was 12:15 before I left the school. Mary was all packed up ready to leave - I had to eat lunch - pack & then load the car. We left home about 1:30, it was a beautiful afternoon. Stopped in Binghamton & got my new glasses at Dr. Levin. Doc fitted them to my head with his usual great care. He showed me how you the colored glasses were that I had with me so I bought a

pair of glass lens colored glasses. I also stopped in Rose & got a couple of films & stopped at Kirkley's & got a film file for my 35 m.m. negatives. We finally got under way & left Binghamton 2:45. Had a swell drive coming down & my new glasses seem to be a big help. Got in home at 6:15 - Barbara & Mother were looking for us. Mary Lou & Barbara were sure glad to see each other. They helped me unpack the car. Mother had a Victory Garden supper for us - corn, peas, tomatoes & potatoes from her garden. After supper Barbara & Mary Lou rode down to Dad with me. Sat on the lawn & chatted with Dad - Jane Dayn was there with Betty. Dad still thinks I'm kidding about working on the farm. Mary & I went to Clinton Post Theater to-night & saw "Snow White & the Seven Dwarfs". Barbara had seen it this afternoon. I didn't care much for it & Mary didn't either. Home & To-bed about 11:30.

7/23/44 SUNDAY:

A beautiful bright day & warm. Got up about 7:30. Dated some films this morning - About 9:30 I drove Mary & the children

down to Sunday School at the Reform Church. Mary drove me on down to Dads - she wanted to use car for the day. Sat on the lawn back of the house & talked with Dad. About 10:30 Betty had me drive her & Jean Dayen, she is staying with her, down to Whitehouse to the Catholic Church. We left Jean & returned. Betty had a headache so wanted me to drive - she had the top down on her car. Had her take a couple of pictures when we got home of me in her ford. About 11:30 Betty & I drove back & got Jean. I stopped down to Shendans & got some ice cream for Betty. Betty had a swell chicken dinner for us. After dinner I called Mr. Hummel & arranged to meet him at the Whitney Farm. Mrs. Hummel called back & wanted Dad & I to come over to their home. I helped Dad with the chores & about 2:30 we left for Hummels - I drove Dads car. We ran out the back way over the farm - met Frederick Vorsten & his girl friend - hadn't seen Fred in years. He was in his uniform, has been in the service for 3 yrs. - is a Technical sergent. Mr. Hummel had been having some trouble with his contax camera - had spoiled 3 color films - nothing on them at all.

I checked the camera over & put in a black & white film. It seemed to work OK. He had me take the whole film (18 exposures) of himself, Mrs. Hummel & their daughter Ellen. I also took a few pictures of my Lisa. We set on the grand & discussed plans for the coming week. Dad & Mr. Hummel still hedged me about working on the farm. As we left Mr. Hummel said anything I worked out with Dad would be OK by him. He sure is a swell guy! Dad & I stopped by the farm on our way home. Max had finished milking so I didn't get to see him. Got back to Dads about 5:45 - Mary had stopped down for me & had just left. I called but couldn't get an answer. Dad offered to drive me up - but we saw them at Meridan so we stopped in & I drove Mary, Mother & the children home. Took some pictures of Mother, Mary & the children in the garden. Polished my shoes to-night after supper. Did some work & also dated some of my film. Mary & Mother went to the movies at Clinton Corners. Mary, Mother & the children spent the afternoon at Annie's. They had a swell time. Mary & Mother got home about 12:00 - waited up for them - To-bed 12:15.

7/24/44 MONDAY:

A bright warm day - got up at 6:15 - after breakfast Mary drove me down to the Lebanon Station - I got the 7:31 train for N.Y. Marion Reardon was on the train - saw her at Jersey City & rode over on the ferry with her. Took a taxi from Liberty St. to Polygraphic Co. Saw Wenbelow & Jack Corrigan - they had the Van Dyke I Volume II all ready for me. I looked it over - called Larry Siegfried about the pre-material for the book. I also called Mr. Briggs, director, of Bureau of Eds. at Washington D.C. & told him we were sending the Van Dyke to him to-day. I had Corrigan send it directly from Polygraphic. Took a cab on over to W.H.Q. about 10:30. Saw Miss Schaible & discussed the T.W.I programs for W.H.Q. She arranged to get me a stenographer & I dictated a couple of letters. Called Arch Davis about Mr. Watson's statement in our Summer Factory School Bulletin. Had lunch with Mike Supa in the cafeteria. ~~Called~~ Saw Mr. & Mrs. Watson on the elevator coming down from the cafeteria. Called Joe Washinchek & arranged to see him this weekend at Lake Mohawk. Called Mrs. A. at my Office & took

can I several matters. Had to wait until about 4:00 before I could see Mr. Stevens. Told him about my session with Mr. Forestal on the Apprenticeship Council - he agreed with me that Mr. Watson wouldn't be in favor of our signing up with the Council. I was glad that Mr. Stevens OKed getting Geo. Cadmus to assist me with the training program - said he would speak to Mr Chesney. I saw Mr after leaving Stevi's Office & had an interesting session with him on the T.W.I. course for W.H.Q. He is much interested in it & also in having Geo. work with me. Missed my chance of getting the 5:00 train out of Jersey City - didn't leave W.H.Q. until about 5:15 - took a bus down to 23rd. St. & then couldn't get a cab so I missed the 6:00 o'clock train too. Took a bus back to 42nd. street & found I could get a bus out of the Dixie bus terminal at 7:30 for Lebanon. Had dinner at the Cross Roads Cafe & did some shopping. Boy it was hot! Plenty of breeze on the bus however. Got out home about 9:45. Mary & Mother were waiting for me on the lawn. Mary & I drove down to Shenkers - got some ice cream. Mary took Babe to Dr Christner to-day & had him cut the growth out of her knee - Babe cried terrible she said. To-bed 11:15.

7/25/44 TUESDAY: (FIRST DAY OF VACATION)

A hot sticky day but not stormy. Got up about 7:00 - after breakfast I drove down to Dads - spent the day working on the farm. Dad had me fix the tractor this morning - Bill, one of the hired men, helped me take off one of the rear wheels & clean out the brake bands. I had Betty take some more of the job. Had lunch with Betty & Dad. Dad had to go to Calyon to the bank this afternoon. I did his chores this noon. Betty took some more of me feeding the chickens & the pigs. I mailed up one film. Drove up to Lebanon to get some paint to repaint the Wayside Farms sign. Stopped up to see the folks & found that they were all napping except Mother & Barbara. Spent most of the afternoon working on the sign - decided to make a new one. Had dinner this evening with Dad & Betty - stayed down. Washed the car while I was waiting for dinner. Helped Dad with the chores - took a couple of pictures of him shooting at a ground hog. Dad & Betty drove over to see Mrs. Parker Ramey this evening at Peapack. I drove

up to Mother's about 7:00. Played with Bets & Mary Lou for a bit - then we took Shad down to M.P.C. about 8:00 we all went for a ride up above High Bridge, Glen Easton & Clinton. Hit all the back roads - it was a lot of fun. A bright warm evening - just right for a ride then the country. Stopped down to Mendenhalls for ice cream - then a Waltz for some wet feet. Got home about 9:30. Spent the rest of the evening dating some of my old films, trying to get caught up. Listened to the radio news - to bed 11:30.

7/26/44 WEDNESDAY:

A very hot showery day but still no rain. Got up at 7:00 - had breakfast with Mary at Mothers - Mary drove me down to Dads after breakfast. Dad & Betty had over slept - they were just finishing breakfast. I rode along to Lebanon with Dad when he took the milk. We started harvesting the oats in the big field back by Geo. Voorhees this morning. I drove the tractor over to Pottertown - helped Dad & Pearl get the binder out of the wagon house. Pearl helped Dad & I open up the field - he took a couple of movie shots of

us. Dad drove the tractor & I rode the binder. Boy that was a job, for the oats varied in size & then there was up & down grade which meant almost constant changing of levers. When we came in for lunch I called Mary & had her come down this afternoon to take some movies. She drove around the back road right to the field - took both movies & some stills of Dad & I cutting oats. We put quite a hole in the field this afternoon. Saw Geo. Voorhees - he came out to tare down & move the little shanty used as an airplane lookout station on the back of Dad's farm. Looked very showery this afternoon & evening but no rain. Boy it sure is dry - the corn and everything is dying. Betty went to her club meeting this afternoon at John Welsh, Jr. She had Mary & the children down for dinner to night. After eating I put the second coat of paint on the sign. Then about 7:30 we all drove up to call on Uncle John & Aunt Hanna. I hadn't called on them in about 5 years. Mary Lou & Babs had to see John Jr's little baby girl. John & Evelyn came over & joined the party on Uncle John's lawn. Had a nice visit - left about 9:00 - stopped in Wayside & left Dad

& Betty. Then stopped at Sheridan for some ice cream for Mother. Babe & Mary Lou sure stayed up late. I dated some more film to-night. Got pretty badly sun burned to-day. Took a bath & got all doctored up to-night. To-bed 11:00.

7/27/44 THURSDAY:

Another very hot showery day. Got up about 7:00 had breakfast at Mother's & after breakfast Mary drove me down to Dads. Dad had gone to Lebanon with the milk. I had been hinting Betty about swinging her car - she offered me 6.00 to do the job so I took her up. Worked on it while Dad took a grist to the mill. I was surprised it cleaned up so well & so was Betty. She was much pleased with it. About 9:30 Dad drove me & a couple of the hired men back to the oats field. We cut until noon - I rode the binder the same as I did Yesterday. Had Fred Bush take my place for awhile so I could take some movies - also some stills. Boy it was hot to-day. Betty had a swell steak dinner for Dad & I - after dinner I did some more swinging on Betty's car. This afternoon Dad & I finished cutting

the oats - I took a movie of the last cut. Helped Dad & Fred truck the bales & then helped Dave put it away in the Haystone over to Peterson - took some movies. Got back to the home about 4:00 & went to work again on Betty's car. Betty helped me some, Boy what a job! It looked very shaky all afternoon & about 5:00 I was sure we were going to have a big one but it turned out to be all wind & only a few drops of rain. Didn't help the garden & crops any at all. After supper I put the Magic sign to getting & got it ready to paint. Called Mary but couldn't get her - Betty was going to drive me up about 7:00 but as we started in down Mary - Helen & the children. They had been calling this afternoon as to Pauline, had supper in Somerville. They stayed & sat on the back lawn. I finished up Betty's car. Drove the folks home about 8:30. After Mary put the children to bed we drove down to see Anna & Jim. Took some slides along - Anna showed us the color slides she have taken of Betty Kay. Called Kay & she came down to see the slides. Showed some of my old slides. Home & to bed 11:15

7/28/44 FRIDAY:

Another very hot dry day. Got up about 7:00 - had breakfast at Mother's then Mary drove me down to Dad's. I worked on the "Wayside Farms" sign all morning. Laid out the letters ready for painting. Betty drove down to Somerville & I had her get me some paint brushes. Mary brought Bob & Mary Lou down about 11:30 & left them with me. Oh Yes - I listened to Mike Lyon on the radio at 9:30. He was interviewed by Mark Helly on W.E.A.F. - it was very good. Bob & Mary Lou had lunch with Dad, Betty & me. Betty had them take a nap on the floor this afternoon. I worked on the sign most of the afternoon - got the letters all painted on one side. About 4:00 I went back to the oats field with Dad & Bill with the tractor & wagon for a load of oats. I pitched on the shaver. Had Betty take a picture of us coming in with the load. Helped Dad & Bill unload the oats - put it away in the hay mow. I moved it away - boy it sure was hot up in there under the rafters. About 5:00 Dad drove me & the girls up to Mother's. Mary & Mother were just getting

home from Clinton. I cleaned up Mary got the girls dressed & about 5:30 we drove back to Dads - had dinner with Dad & Betty. Left about 6:15 for Dot & Jacks. Dad & Betty went with us. We had a nice visit - Bobs & Mary Lou enjoyed the little swimming pool in Jacks back yard. We stayed until nearly dark - stopped at Ray & Honeys for a little while on the way home. They had company Mr. & Mrs. DeVeti. Ray on on vacation, just got home from Maine where they went to call on Bobby & Herb at camp. - I called Joe Warwicked at Lake Hopatcong for Don - arranged to see him Sunday. Left Rays for home about 9:20 - stopped for some ice cream at Plainfield - got home about 10:15. Then on way past the bed-time for Bob & Mary Lou. - Listened to the radio & to-bed 11:15.

7/29/44 SATURDAY:

Another showery day but no rain. Very hot & dry. We were woken this morning about 6:00 by Jack & Elsie just arriving from Suffolk Va. They had driven all night - leaving Va. about 6:00 last evening.

I got up about 7:30 - hurried around & after breakfast drove down to Dads. I worked a little while on the WAYSIDE FARM sign, and Betty took some movies of me painting the letters. Mark & Bill came over from the other farm this morning to help us bring in the oats. Mark brought the big truck so we had three outfits to load oats with. I spent the whole morning back in the field pitching on shocks. It was awfully hot but I didn't mind it much. I kept the two wagons & the truck going all morning. Had Dad take a few movies of me pitching on the oats. Betty had a swell steak dinner for Dad & me. After dinner I worked awhile on the sign - at 1:00 I rode back to the field with Pearl in his wagon & picked on a load for him. We only had 4 loads left to bring in this afternoon - Mr. Hummel drove back to the field about 2:00. Had his camera with him - I helped him take some pictures - also took some movies of Mr. Hummel. Had the oats all in & in the barnes by about 3:00 - what to work again on the sign. About 4:00 I rode up town with Dad & Mr. Hummel - Mr. Hummel asked me to join them in their late afternoon visit to the Hotel in Lebanon. He explained

it had become a habit - a weekly affair. Had a couple glasses of beer & Mrs. Hamel ate his sandwiches he had with him. Always brings some lunch. Did some more work on the sign when I got home. Oh Yes - we stopped at Tokio & got some meat - Mrs Hamel bought his weekly supply. Also stopped at the Mill on our way home. Mr. Hamel left a book or photography with me to look at. We had forgotten to get the mail & Betty wanted it so I drove up about 5:30 but was too late - the office had closed. Betty made a fuss about my asking her to open the screen door to let me in when I got home & I explained - I told her what I thought of her & all her frisky & funny ways. Gosh! she has almost driven me crazy this week. How Dad stands it week after week is more than I can understand! I told Betty I just couldn't & wouldn't stand it for another Day & week here a week. Boy Betty you sure got mad & let loose with her barrage & things she thinks she has on a person or anything she blows will be distasteful regardless what it is. Honestly some times I think she is half nuts. Fixed the oil line on my Buick after supper - it had stopped up again. Mr Hamel called & invited me over for supper but I couldn't go. Dad

& I enjoyed eating a half a watermelon - boy it was swell! Drove up to Mother V about 5:30. Eleanor & Jack had gone out for the evening. Mary & I stopped down to Walt's for some root beer & to Newman's for some ice cream - brought them home & fixed us our supper for Mother & ourselves. Showed Mother some movies - about 11:00 Jack & Eleanor came home. Showed them the movies I had taken & then leaving for Fultons. To-bed 12:00.

7/30/44 SUNDAY:

A very showery morning - thought we were at last going to get some rain, but it only sprinkled just a little. Got up about 7:00 - after breakfast I cleaned up the car a little & helped Mary get things ready to take the children to Lake Mohawk. Stopped over to Ramey's to get a leash for Shultz - we had left his in Endicott. Jack loaned us a chain he had for Chimie. Left for Lake Mohawk about 10:00 - drove over by the way of Fairmount & Pottersville - stopped at Pottersville for a few minutes to say hello to Walt & Ila and Mr. & Mrs. LaFountain. Ila showed us her boat. We got into a shower over by Hilmy. But it looked good to see it actually rain again.

Had quite a time locating Joe Wachmicha's home at Lake Mohawk. Finally arrived about 11:45. We had a swell day with Joe & Marian and their house guest Miss Eleanor Whalen. After dinner we all walked down to the board walk - Joe took Shelly on a lead. I took movies of the group leaving the house & on the board walk. Joe had given me a color film for my camera. Took some pictures with my Leica. We all went swimming this afternoon - took some color slides on an ore called film I had with me. It was the first I had been swimming this year. The kids sure had a swell time. This evening we all drove up to a glen near Sparta for a picnic supper. It was a beautiful spot - but a very narrow stony road to get in to it - I hit the bottom of the car at the entrance. Had wiener sandwiches cooked over the coals of an open fire. Before leaving we took a ride up to West shore of the lake to see the rest of Lake Mohawk. Joe drove his car & I rode with him. Mary drove the Buick & followed us with the rest of the party. Joe drove all around the water drive - it is some in a beautiful spot - Boy how I

would like to have a place on Lake Wabash
Joe stopped & introduced me to the Indian at the
West gate - the kids got a kick out of seeing little
Red Fox the little indian girl. Finally left for home
about 9:15 - on our way Enid Gray & I had
an headache from going without glasses this
afternoon while swimming. Got home here at
Mother V's about 10:30. Had to carry Mary Lou
in as she was dead to the World. Talked to
Mother & Eleanor for awhile & To-bed 11:00.

7/31/44 MONDAY: MARY'S BIRTHDAY

Another very hot & showery day.
Got up about 7:30 - after breakfast I drove
down to Dad's - took Barbara & Mary Lou
with me. Stopped in Lebanon & got a birth-
day card for Mary - had Ed Bartlett - the post-
master stamp & cancell the Envelope for me to make
it look authentic. Finished painting the "WAYSIDE
FARMS" sign & then helped Dad mount it on
the posts at the end of the lane. Rode up to
the corn field with Dad to get some sweet corn.
Betty asked me to stay for lunch - I called
Mary - also called Mrs. Hummel about coming
over this afternoon. Mary Lou stayed with Betty
& took a nap - I drove Barbara back to

Mother K's about 12:30 - stopped in Lebanon & got a box of candy for Mary (birthday present). I received a letter from my office this morning - a letter from Della Walker forwarded to me by Mrs. R. Della asked me for a letter of reference she could use in getting a job. Told me she & Ralph had separated. Mary & I were both much surprised. - Mary took Babe down to Dr. Christeman to have the stitches taken out of the cut in her lower. Mrs. Angler & another member of the Pillar of Fire (ZOAR97H) stopped in to see Mother - Mother entertained them in the kitchen. I met Mrs. Angler, she asked me to join them in a word of prayer which I did. About 2:30 Mary, Babe & I drove down to Dade - got Mary Lou & drove down to Stonerville - Boy it was hot! Did some shopping & then drove on over to Hamrick to give Babe & Mary Lou a swim in their pool. The pool didn't look very clean so we just let them do some wading. Mrs. Hamrick came down & joined us with some refreshments. She had Baron with her - he & Skotty got into a fight. He licked Skotty. I took some movies of the children. Skotty had a bad afternoon - a bee got on his back & stung him plenty - the

way he yelped I thought it was killing him. A shower came up so we left about 5:00 — got into a heavy shower on our way home. Was surprised to see the Budd home on fire just North of Whitehouse on the Aldwick Rd. We stopped to see it burn — it was the first real fire Babe & Mary Lou had seen. I took some colored movies of it. Stopped in Dade on our way home & told him about the fire. They had had a nice rain — at last the drouth is broken. I was surprised though to find they had no rain here at Mother's. I fussed Mother about our prayers this afternoon not being answered. Ray stopped up after supper with her two children. I spent the evening dating some of my old films. Mary & I called Ada Mae Yeary & Della Walker this evening. I tried to get Ralph & instead got Della — she talked with both Mary & I and didn't say a word about separating & in fact mentioned that Ralph had retired for the evening. We arranged to see them Wednesday. To-bed 11:45.

8/1/44 TUESDAY:

Partly cloudy & warm to-day. Got up about 7:20- hurried around - had breakfast & helped Mother get the lunch ready for our outing at Asbury Park. Ray drove up and brought Nancy Ann - it was about 9:15 by the time we got off. Stopped at Lebanon & mailed a film (movie). Made good time driving down - we were in Asbury Park by 11:10. The children sure had a big time. We parked right near the board walk & beside the lake so it was very handy. We took a picnic lunch & ate it right in the car. Had plenty of lunch to keep us supplied all day. We all were in bathing beside Mother - she stayed on a blanket & guarded our various valuables. Barbara just loved the water even though it was very cold. Both Nancy Ann & Mary Lou were sort of bashful about the water - couldn't get them in except for a few minutes. I took some color movies & also some still shots. It was a hazy - rainy day at Asbury Park. Only stayed on the beach for about 2 hours. Spent the rest of the afternoon taking the kids on the Ferris-

round, Ferriswheel, Haunted House etc. I got a big kick out of seeing them have a good time. Little Mary Lou just got the biggest thrill out of everything. The only people we saw we knew was Mrs. Faulks & her two daughters. Left for home about 6:30 - had a nice drive & although it sprinkled a little as we left Asbury Park we didn't get into a shower. Stopped for some hot dog sandwiches & also at Sheridan for ice cream cones. The girls behaved fairly well considering Nancy Ann was along. Drove Nancy Ann up to her home - Kay came out to her door about our day at the shore. Got home about 9:10. I'm beginning to feel my sunburn this evening - I apparently got burned a little on the beach. Doctored up a little & turned in early - about 10:15.

8/2/44 WEDNESDAY:

A very showery day - got up about 7:30. Discovered first thing that I had a flat tire on my car. The coal man was out putting in coal that noise. I went out & changed the wheel - got on the spare before breakfast. After breakfast I helped Mary get the dishes

ready to go with us — we left about 9:30 for Meridian to see Della & Ralph. Stopped at "Lee Summ" & left the car to be repaired. Got down to the Kanian Arsenal about 11:00 - Della drove out to the gate to meet us. We had a nice visit with Ralph & Della & Mrs. Trow. Had lunch with them at their home on the post. Ralph was all packed to leave for a 10 day furlough - going West to Denver to see his folks. Della had a luncheon to attend at 1:30 so we drove Ralph over to Meridian Station & saw him off. Barbara & Mary Lou got a kick out of seeing the train pull in & leave. I took a couple pictures of Ralph. Mary & I didn't notice any real evidence which would substantiate the letter which I had received from Della. I of course didn't let on that I had received it. Della did tell Mary about it & asked that she just disregard it as she and Ralph had given up the idea of separating. We drove from Meridian over to South Deaton to call on Ada Mae Yarn. Georgie was home on a leave & Ada's mother was visiting her so we met her. Ada's brother-in-law stopped in, Mr. Reddin, & we met him.

Had a nice visit, but we missed seeing Mac as he was up to Lake Placid with Mozeman - helped Mozie into his York Inspiration School again this year. It started raining while we were at Ausi. Left about 4:30 for home - drove thru rain all the way. Stopped in Gouverneur for some groceries & in Lebanon for the tire. Saw Dad & Betty go by in the car. Mother had corn fritters for me for supper & boy were they delicious! She treats me too good. Dad & Betty stopped in about 7:30, they had been up to Colton to a Church supper. Mary & I had planned to drive down to Dads this evening so when they left about 8:30 I took Dad down & Betty drove Mother & Mary in Dads car. Got 18 gals of gas from Dad to tide me over until I get my new ration book. Had a short visit with Dad & Betty - on our way back we stopped up to leave some things at Ausi & she was gone to bed already. Stopped at Watts for some drinks. The folks all turned in early, about 9:45, - I sat up & read for awhile - To-bed 11:30. It is sure sounds good to hear it raining to-night. The drouth is surely broken now.

8/3/44 THURSDAY:

A beautiful bright day — cool & windy this morning. Got up about 7:30 & started packing to return to Endicott. After breakfast Babs & Mary Lou rode down to Anna's with me to leave some toys she had loaned Barbara. Drove on down to say good-by to Dad & Betty. Dad was up in the field somewhere. I backed out the tractor & took some pictures of Babs and Mary Lou on it. While waiting for Dad I called Dresden 21 on Hiram Affie as I had promised Mr. Hummel — tried several times but couldn't get him. Dad finally came down about 10:30 — had some meat com for me. Stopped on the way back to take a picture of Lebanon & was shocked as well as surprised to find I had left my Leica & Weston Meter laying on the front fender of my car. Fortunately they were still there. Boy that was lucky! Fay came up to Mother's to see me off — Boy I had a real job getting the car packed. Mother gave me a box of vegetables so we really had a load. Finally got away about 11:20. It was a beautiful day — but got plenty hot.

We stopped at the Pocono Diner in the Poconos for lunch – didn't like it at all. Stopped in Stroudsburg for oil – the car is leaking oil some how – it was dangerously low. Took our time coming up – stopped in Clark Summit for ice cream & Mary drove from there on into Johnson City – stopped at the post Office for our mail. Got in home about 4:30 – the old place sure looked good. It is awfully dry though. I called the Office – talked with Earl Kaufman & Mrs. R. – everything was going smoothly at the Office. Babe, Mary Lou and Mary all helped me unload the car. I helped Mary get supper – cleaned some corn & beans. After supper to-night I cleaned the car inside & outside – boy it sure was dirty! The kids had candy, chewing gum & a little of everything over the seat & floor. Had a film returned showed it to the girls before they retired. Read the papers & Life magazine to-night. Mary called Jane Victor about coming up for part of her Vacation. She is planning to come up the 14th. Dated some pictures & listened to the radio – To-bed 11:30.

8/4/44 FRIDAY:

A very hot showery day. Got up about 7:30 - boy it seemed good to get back in our own bed again. After breakfast I drove down town, got my hair cut & about 9:15 I stopped around to the Office. Saw Earl Kaufman, Mr. Seeley & Mrs. R. Gray Mrs. R. a couple of letters & wrote out my mail. Called Dresser at Newark about the man, Thomas Hunt, that Mr. Hummel is interested in. Left the Office about 11:00 - stopped down to Stickley & got some printing paper. Then drove home - Mary & the girls were ready, they rode over to Binghamton with me. We took the wash over to the Binghamton Laundry. I stopped in Dr. Lewis Office & had my glasses adjusted. Returned home about 12:45 - helped Mary get lunch. Boy it was a hot afternoon - did some work on my films here in my study. About 4:00 we had a heavy shower - like 1/2 rain & wind but it didn't cool things off much for it is terribly warm again this evening. About 5:00 we all drove down town to do some shopping. I stopped at Stickley & got a new package of Agfa Finox

developer and also borrowed a tank from Jim. I've decided to develope my own film again. Also stopped around to the Ration Garage. Helped Mary get supper. Mike called this afternoon to tell me about a book that Dr. Unger has written. Mike is on vacation & asked he & Joe over Sunday Night. Mary called Lavina & asked she Clem, Pearl & Roland over for a picnic lunch Sunday Night. I spent the whole evening working on film. I developed the last 3 film I had taken - using my new Agfa Fine. They all look very good. Boy it sure is hot this evening. To-bed 11:45.

8/5/44 SATURDAY:

A very hot showery day. Got up about 7:30 - after breakfast we all drove down to the Endicott Market - wanted to get some sweet corn for the locker but couldn't get what I wanted. Did some shopping for things for our picnic to-morrow. Got home about 10:15. I helped Mary clean house this morning - hosed off both the front & back porch. After lunch I had Barbara & Mary Lou help me clean out the garage - it looked very showery & was terribly warm. Boy did I sweat! Also

scrubbed the kitchen floor for Mary. Another hot job! About 4:00 I took a shower in the basement shower - the first time I had ever used it. Dressed & about 5:00 Mary & I took the children out to the swimming pool - I took some pictures of them in the pool & also on the ponies. They now have a pony ride just across the road from the pool. Mary & I did some shopping in Weston - returned home about 6:30. Clem called & asked me to play golf with him to-morrow - he is home from Washington D.C. for the weekend. Charles & Ken Dewey came over and mowed the lawn this evening. After supper I set up my equipment & printed pictures all evening. Charles & Ken came in to see me and helped for awhile. It was terribly warm here in my study to-night. Worked on after Mary retired about 11:00 - printed two entire films - worked until 1:30. Printed all of the pictures taken of the Clemons at Owego Lake. To-bed 1:30.

8/6/44 SUNDAY:

It rained some in the night & was raining when I awoke this morning

Bill up about 8:30 – thought it was too wet to play golf – but Clem called about 9:00 & we decided to go. I finished drying the pictures I had painted last night. Clem & Lannie stopped by about 9:40. Mary decided to stay with the children & take them out to the pool. Clem, Lannie and I played the Homestead Course. It was terribly warm but I quite enjoyed the game. We all played about the same – long. At 12:30 we drove down to the pool & met Mary & the children – Mary was in swimming with them! For the first time at the pool. Manon, Rolland & Robert DeVenti were there too. Rolland & Robert rode home with us. I helped Mary get dinner. This afternoon Mary & I got things all set for the picnic this evening. It looked very stormy but cleared off & got some cooler – It was a swell evening for a picnic. About 5:30 I drove down to the highway & met Mike & Joyce as they got off the bus. Clem & Paul & Lannie & the children came about 6:00. Robert DeVenti came with Rolland as he is staying with the Clemmons this week. I cooked the hamburgers on our little picnic grill – it worked well. Took some more & stills of the picnic. Played lawn croquet & darts. Mike even tried his luck at both

throwing darts & lawn croquet. I got some movies of him. Everyone seemed to have a good time. Came in the house when it got dark. Mike showed us some tricks & I showed some movies I had taken of Mike & also the Clemens on their last visit. I showed the folks some of my tricks. Clem had to leave about 10:30 as he had a train to catch for Washington. He stopped by about 11:00 for Mike & Joyce - Mary rode along to be company for Fannie on the way back. I cleaned up the home & started the dishes - Mary & I finished them when she returned about 11:45. To-bed 12:15.

8/7/44 MONDAY: (LAST DAY OF VACATION)

A delightfully cool day - a remarkable change in the weather - cloudy & cool to-day. Got up about 8:00 - dressed up a bit and after breakfast I drove down town - about 10:00. Kelly coal truck brought 8 tons of coal this morning. I stopped over to the Union Savings & had Mano fix up one play that was bad. Also stopped at Vaughn's & paid for my suit. Stopped at Stickley's & got some paper. Came home about 11:30. Dated some more film

After lunch I did some work here in my study. Then about 3:00 I set up my equipment & started printing pictures. Babe helped me some. Had dinner about 6:30 & then went back to printing pictures. Printed the last 3 films I had taken - those I took on our vacation. Boy that was the longest printing spell I have ever had. Mary helped me some to-night. I must have printed about 200 pictures - three films - each 35 frames & pictures 3 X 35 = 105 & many of them 2 and 3 prints. It was nice & cool here in my study. To-bed 11:30.

8/8/44 TUESDAY:

Clear & cool - a beautiful day. It was my first day back to work after a 2 weeks vacation. Mary drove me down to the Office at 8:00 - she took the car to-day & drove the children over to Binghamton to get their hair cut. I had a very busy day at the Office - get how things do pile up in 2 weeks. Had a letter from Chapman at Toronto asking me to come up the 11th. I saw Dwayne about going as he is to be there also for the graduation of a Customs Engineering Class. He advised my going for Thurs. & Fri. Dwayne indicated it was very bad that Kay & I were both away for one week during the last

week of my vacation. It so happened that an executive of the Shell Oil Co. called during that week & Mr. Acton had to turn him over to Mrs. Reardon for information on our factory training program. I don't [illegible] Deacon didn't take care of him personally, of course, I wouldn't tell him that. Had lunch at the cafeteria. Kay is still on his vacation this week. Had a snappy letter to-day from Larry Siegfried regarding the Preface to our Blueprint Reading Text. Worked with Bob Reardon this afternoon on this matter. Called Mary about 6:00 & she stopped down for me. This evening I dated the pictures I printed Yesterday. Spent the whole evening here in my study doing some work. To-bed 11:15.

8/9/44 WEDNESDAY:

Clear & cool again to-day. Up at 7:00 - Mary drove me down to the Office at 8:00. I called the Frederick Hotel & found that Mr. Penick of the Int. Harvester Co. had arrived last evening from Chicago. Left word & he called me back - had him stop over to the Office - learned he was not interested in training but wanted to get a picture of our set up in the cafeteria &

in plant feeding - (lunch boss at next period). I took him over to the Personnel Dept & then over to the cafeteria & left him with Doris Jones. Had another very busy day. Bob, Don & I put our heads together this morning on the preface for Blueprint Reading. Had lunch this noon with Dwayne at the cafeteria. He called me this afternoon to tell me he is coming back from Toronto Friday Evening - & is planning to come with him. Mr. Penick stopped back to my office about 5:00 - at 5:30 I walked down town with him - got shoe shined & then walked on down to Hotel with him. Went to Mr. Penick's room & washed up a bit. At 6:30 I took Mr. Penick to our Lion's Club Meeting. Milo Breeze spoke on 'What is America' & did his usual fine job. Got a ride home after the meeting with Luke Shotwell. Babe had gone to bed, but came down to show me the patch she has to wear on one eye. Mary took her to Dr. Leon today and had her eyes checked. I was surprised to learn that she has only 35% vision in one (LEFT) (RIGHT) eye & 65% in the other. (RIGHT) (LEFT) Dr. is having her wear a patch over the good eye to strengthen the weak one. Mary Lou doesn't feel well this evening

has a temperature of 102 – we don't know what is the matter. We are concerned about POLIO which is becoming prevalent now in the Triple Cities. Called Ray Jarvis at McDonough (Nelson's Cottage on the Lake) about coming up Sunday – they are having some company so we don't think we will go. Ray is much concerned about the POLIO – he told me Chuck Hathaway's boy has it & he lives on Rose street in Binghamton. Mary retired about 10:30. About 11:15 Mr. Penick stopped by with a cab & I rode over to Binghamton to the D. L. & W. Station with him. He was returning to Chicago & left on the 12:40 train for Buffalo. I left on the same train, had an upper berth. Boarded the train at 12:30 & turned in right away.

8/10/44 THURSDAY:

Porter called at 7:15 – got off train in Buffalo about 7:45 & took a cab over to the New York Central Station. Had breakfast there & got the 8:45 train for Toronto. Was able to get a seat in the Pullman Coach. The train was due in Toronto at 12:00 but was about a half hour late. Ray

Chapman met me at the station. We walked thru the tunnel from the Station to the Royal York Hotel where Reg had made reservation for me. Checked in & washed up a bit - then Reg took me over to the IBM Office in a cab. Met Mr. Statham & Casey Wood. Casey & Reg took me across the street to the King Edward Hotel for Lunch. It was a bright hot day in Toronto. Returned to Mr. Wood's Office after lunch & had a nice chat on the training program. He seemed much interested in the whole program & made an appointment for Reg & I to see him tomorrow morning. About 3:00 Reg took me out to the plant, which is about 3 or 4 miles from the Office, in a cab. He showed me all thru the plant. It is quite small but a nice little plant. I was favorably impressed. He also showed me their school set-up & met Mr. Forsyth the instructor. He came over to Reg's Office with us & we discussed plans for the fall term. About 6:00 Reg drove me back to the Hotel in his car - a terrible rack of a ford, model '35 - I was quite surprised that he would have such a car. Cleaned up a bit & then Reg & I looked around for a good place to eat - finally ate at a restaurant down town. After having dinner we

drove out to the IBM Club which is about 10 mile from down town Toronto. They have a 6 hole golf course & quite a nice set-up at the club. It was purchased by the company just last year so it hasn't been fixed up much yet. They drove me back to the hotel about 9:15. Wrote some cards to the folks - took a shower & prepared some notes for my talk to-morrow. To-bed 11:30.

8/11/44 FRIDAY:

Was awaken about 7:45 by a call from Mr. Statham - he was with Dwayne who had just arrived by boat & was checking into the hotel. Arranged with Dwayne to meet them in the loby at 8:15 for breakfast. We had breakfast in the Royal York. Everything about the hotel reminded me of the visit here back in 1941 when Mary & I came to the Canadian National Exhibition with a group from the Dept. of Education. After breakfast Mr. Statham returned to his office. Dwayne & I stayed around the hotel for awhile & then both went shopping. We walked up to Simpson's Dept. store & then went our separate way. It was a very

warm day in Toronto it reached almost 90°. I was quite surprised by the warm weather. Bot Mary some linen handkerchiefs & a bridge table set — & Bab a belt for her babe. Walked over to the IBM Office — Dwayne was there with Casey Wood & Shepard in Casey's Office. I joined them in more or less a bull session. Reg stopped in about 11:00 & we presented our plans for the fall term of the General Education Program to Casey Wood. He approved the idea of a Bulletin to announce the program. Dwayne returned to the hotel about 11:15 & I followed about 11:45. It had been so warm that my collar had wilted so I got cleaned up & put on a new collar the tie I bought this morning. Dwayne & I took a cab back to the Office about 12:30. Met Casey & Shepard & walked across the street to the King Edward Hotel where the Field Engineering Graduation was held. It was a very nice party — 11 graduates and about 10 executives including Dwayne & myself. I met Mr. Jones, Mr. Thomas, their Sec. & Treasurer, & Mr. Fyfe. Had a swell steak dinner — Dwayne gave a fine talk — I also addressed the graduates & told them a little about our General Education Program & congratulated the graduates.

The party was over about 3:00. After saying our farewells to everyone Dwayne & I did some more shopping. Reg walked over to Eaton's store with me. Bought some things for the folks back home and returned to the hotel about 4:30. By this time I had soaked thru another shirt. Boy it was hot! Took a shower & cleaned up - put on my third shirt for the day. Called Casey Wood at 5:00 but he had left for the day. Dwayne & I checked out at 5:30 & took a taxi down to the Canadian Steamship Dock. The boat left at 6:15 - Dwayne & I sat on the front upper deck, it was a really delightful trip, but Dwayne & I were disappointed that there was no dining room on the boat. I got some sandwiches & cake and Dwayne & I ate them on the deck. The breeze on the water was swell & cool. The breeze became warmer again as we ~~approached~~ neared Fort Niagara directly across Lake Ontario. The boat stopped at Niagara on the Lake and then sailed up the Niagara River to Fountain for we it seems to have. Dwayne & I were somewhat disappointed & surprised for we thought it was farther up the River. Had to take a bus from there to Buffalo. Dwayne had some fun

bidding a couple of girls on the rear seat of the bus. Dwayne really surprises me at times — even treated the girls to ice cream cones. Caught the Penn Dixie — took a cab from the bus terminal over to the station in Buffalo. Turned in as soon as we had figured out our expenses & what we owe each other. Boy it was a relief to get on the air conditioned pullman coach. Turned in at 12:00.

8/12/44 SATURDAY:

Porter called at 7:00 — Dwayne was already in the wash room. We had breakfast on the train. Got into Vestal at exactly 8:30 and took the one & only cab over to the school. Boy it was hot when we stepped off of that air conditioned car. They had a record day here in the Triple Cities Yesterday — the temperature reached 98° and today was another one. Called Mary from the office & had her stop down at 11:30. Saw Fred Yickler & gave him a verbal report of my trip to Toronto. Bill Levin called me over — he was perturbed about my sending him the material that Hoyt & Fairchild Corp. had asked to have him interview. I was

sure of that. Had a very busy morning. Mary brought down my live inoculation shots so I could get my new gun upon. I had called Dr. Wild about having our well water tested. We drove up to the hospital and found just how to take a sample. Stopped for ice cream on the way home. Had three movie films returned - mostly picture - after giving Mary & the children their pictures from Canada we all looked at them. Had a letter from Wm. Hamel - he is still having trouble with his camera - don't know how I can take good pictures with it and he can't. Helped Mary with lunch & after lunch I shelled some beans from our garden. It was too hot to do anything. Laid down on the couch for a nap. Looked around the house all evening. Looked at the movies again & made notes for editing. To-bed 11:30.

8/13/44 SUNDAY:

A terribly hot day - even hot this morning. Got up about 8:00 - I had a head ache & with the heat I just didn't feel like doing anything. Looked at a couple of movie films. Looked around the home all day. About

11:00 we all drove down town for the Sunday Paper & then stopped over to the IBM Farm. Mr & Mrs. Atkinson are all excited about moving to Poughkeepsie. Little Honey is staying with the Atkinsons. Mary Lou & Babs had some fun playing with her. Took some pictures — one of Schultz & Atkinsons big coach dog Spot. They got into a fight. After lunch I laid down for a nap & slept until 5:00. When I awoke I was literally soaked with perspiration. Boy it sure is hot — near 100 all afternoon! Sally Kirk came down to play with Babs this evening. After Mary put Mary Lou to bed we heard a scream & noise in her room — then she had pushed the screen off the window & came near going out with it — the shade was down & I believe that saved her — boy that was close! Wrote some letters this evening — To-bed 11:00

8/14/44 MONDAY:

Another terribly warm day. Got up at 7:00 — Mary drove me down to the office at 8:00. About 9:00 Bruce Bucher came over & showed Earl, Bob & I a couple of slide films he had produced. The Van Dyke of Pres. Mgr. Vol. II came back from the Bureau of Stds. to-day. I

spent most of the morning & part of the afternoon with Earl going over their suggestions. They sure went over it with a fine tooth comb. Called Larry Steffid to-day about the Van Dyke he also mentioned the manuscript for Blueprint Reading - as I expected he isn't satisfied with it - I suggested he have it rewritten at Syracuse. Had lunch at the cafeteria - saw Jimmy Johnston about looking over the Vandyke. Called Colligan at Polygraphic this afternoon about the Van dyke - he wired me twice to-day. Jerry Steiner stopped in this afternoon with her soldier husband - he's here on a 3 wks. furlough & she wants a 3 weeks leave. Called Mgr. Clerk & she having Jerry come in to-morrow which is the time she is returning to work from her vacation, & we asked her to work this week & then we would give her some time off. At last we had some relief from the heat - it stayed cool this afternoon & cooled off a bit. Went over to see Jimmy Johnston & went over some of the Van Dyke & Peer. Mgr. H. Scott Carr stopped in about 5:30 - had a chat with him about the training program at Rochester. Mary stopped down for me at 6:15 - she had Jane Victor with her - Jane arrived to-day

on the 2:25 in Binghamton. Pearl Ward rode home with us - Lannie was waiting for her at the bus stop. She couldn't get the yardbird started - had to push her down the hill. After dinner this evening I showed some movies to Jane & the children. Dee it me in better water - much cooler! I prepared an order for some titles this evening for my vacation film. Called Ken Tuthill for some information. Listened to the radio. Mary told me Barbara gave herself a bad cut on the hip this afternoon climbing over the back yard railing. I haven't seen it but she says it's a deep cut. To-bed 11:20.

8/15/44 TUESDAY:

The showers yesterday didn't cool things off much - another very warm day. Mary drove me down to the office about 8:00. Ray came back from his vacation to-day. Spent most of the morning going over work with him. We had lunch at the cafeteria this noon. I had Ben Moses over this afternoon - Ray & I discussed new courses with him. Earl worked all day on the Van Dyke for Prec. Mens. Volume II.

Jimmy Johnston called this morning & said he had looked over the Vandyke & that it was OK. He asked Bill Kerr whether he wanted to go over it & Bill said he didn't have time. I had Mary stop down for me about 5:30. Gee it was hot! We took Jane & the kids up to the IBM Grove back of the Homestead for a picnic this evening. Forgot some things so Mary had to drive back for them. I took some movies & also some stills. After eating we took a short hike — then I drove the folks thru the park. We drove up by the gun club and across a dirt road to the IBM Farm. Saw Mrs. Atkinson & little Honey. We got the things we had left Sunday — I had left my colored glasses. Got home about 8:30. Spent some time this evening working on the old negatives. To bed 10:15. Oh Yes — Paul Manieri came over this afternoon, Ray & I discussed the new course for Dept. Managers which we decided to call Business Management.

8/16/44 WEDNESDAY:

Another very hot day — will it ever get cool. Got up about 7:00 - Mary

drove me down to the office at 8:00. Geo. Carlesco arrived from New York W.H.Q. this morning. Spent all morning discussing plans for our General Education Program at W.H.Q. I believe Geo. is going to be a good man for the job. Mary called & told me I had received a package from Mr. Hummel - I also received a letter at the Office - didn't say what the package was. Ray, Geo. & I had lunch at the cafeteria. I had Ray go over the record keeping system with Geo. this afternoon. Larry Siegfried & Jackman came about 2:00 - spent most of the afternoon going over Vandyke & Peer. Mgr. Vol. II. They were much pleased with it. We also had Bob Herndon over & went over some of the Blueprint Reading manuscript. Larry isn't at all pleased with it - I suggest he have some of it rewritten at Syracuse. He is going to try this on a sample section. Kirk had a General Managers meeting at 5:00 - I missed it. Saw Dwayne after the meeting - he had gotten an OK on the course for Managers from Kirk - he wants me to invite Mr. Watson to open the course. I'm to prepare a new proposal. At 6:15 I rode over to the Hotel with Luke Schram for the

Lions' Meeting. Boy it was hot! A Mr. Clark from Binghamton spoke on the history of Broome County. It was interesting but too long. Got a ride back to the school with Luke. Called Mary - she drove down for me. Gave Pierce a ride home. I was very anxious to see what Mr. Hummel had sent me and was certainly more than pleased to find it was a swell camera carrying bag "Gadg-it Bag". It is just what I need. I spent most of the evening admiring it. Helped Mary & Jane with the rug in the living room. Did some reading & to-bed 11:30.

8/17/44 THURSDAY:

A hot showery day. Got up at 7:00 - slept with Barbara or rather Barbara slept with me as Jane used her room. Mary slept with Mary Lou. Drove down to the plant at 8:00 - left the car at Smith's Garage to be greased & walked over to the Office. Went over to the Lab & saw Dora Dayer about course for the engineers. Geo. Carlson was with us again to-day. I spent most of the morning with him discussing courses for the Gen. Education Program at 590. I took

Bev. up to meet & talk with Fred Nichlas. Told Fred I our plans. Also worked some with Earl on the revision for the Vandyke & Prac. Mgm. Vol. II. At 12:00 I walked over to Smith's Garage, got my car & drove home for lunch. The colored movie film I took on my vacation came back - I projected it & it looked swell - some good pictures & the beam burning. Packed my suit case for Poughkeepsie & drove back to the office. Earl & I took the Vandyke & Vol. II up & showed it to Dwayne. He was pleased with it but wanted us to make all the corrections that had been suggested by the Nat. Bureau & Stds. e.g. all & the punctuation & English etc. That meant changing quite a number & pages. Dwayne said he wished so that we had justified the right hand margin. So do I! Oh Yes! I had Paul Mazuri over this morning to review the outline & proposal for the Business Management Course for Managers. At Mr Kirk's suggestion we are making Mr. Watson the initial speaker. Geo. Carlson & I left the school at 3:00 - we drove up to Mac's home & picked him up - then left for Poughkeepsie. Had to stop at the Lackawanna Station in Binghamton so Bev. could cancel his ticket. It was

a beautiful drive down as far as Liberty. We stopped there at 5:30 for dinner. Then just below Liberty we hit a shower. It rained all the way on into Poughkeepsie. Took the Ferry over to Beacon from Newburgh. Stopped in at the plant to give Geo. a look - he had never seen it before. Also drove down to the town plant - didn't get out as our time was short. Drove Geo. right on down to the station to get the 9:03 to N.Y.C. Mac & I checked in the Nelson House. Met Harold Davis, Harlan Campbell & Wayne Edwards in front of the hotel. The lights were still on in the den room so I took Mac up to see our facilities. Paul was there and showed us around - there were two classes in session. I slipped away & drove on over to see Mr. & Mrs. Campbell. Mrs. Campbell showed me all about their home - it's a home 37 yrs. old - but she has it fixed up swell. She & Geo. took me up into the attic to see the little oven which goes with our dining room suit. I decided to take it back to-morrow. Stopped down town - put car in garage. Met Harlan & Mac in the lobby. Boy it is still hot - very showery to-night - still raining some. To-bed 12:00.

8/18/44 FRIDAY:

Was called at 7:30 - Mac & I met Paul in the lobby at 8:00 - had breakfast in the Coffee Shop of the Helen Hotel. Checked out after breakfast. It was a very rainy morning, but it cleared off and was a beautiful bright cool day. What a delightful break in the weather. I got my car out of the garage & followed Paul over to his home - he left his car & rode with Mac & I. I got gas & oil - the car is leaking oil very badly - had to put in 3 qts. We drove Mac out to see the Kenyon Estate - they are putting in wiring etc. to move the East Orange Lab. in. I saw Ralph Page at the hotel this morning. I wanted to take some pictures of the place but it was too rainy. Paul had moved the training office up to the upper bldg. He now has a swell spot - just outside of Mike's office. I went over the drawing of Paul's Tail Bulletin with him - then I had Mac go over the details of the entire Apprentice set-up with him. I took Mac in & introduced him to Walter Mike. Had a short talk with Walt on the setting up of an Apprentice School & an Engineering School. He is interested in offering them opportunities to men returning from service.

Mr. Hansen of the Stenotype Institute arrived about noon. We had lunch with him at the cafeteria & discussed the possibility of a class in Stenotyping for Plant #4 this fall. Hansen was a real salesman - too much so in fact. When we got back to Park Office we had quite a session on the whole set-up. Mac seemed to think we were wrong in having or requiring that the student buy their machines. As we discussed the whole set-up I began to see where we may be laying ourselves open for criticism. I intend to change the plan entirely. We called Stan Malony in and talked with him about being the instructor. Stan seemed much interested. Mac & I had planned to see Bill Main & discuss apprentice school with him at 1:00 - we waited until 3:00 & he hadn't come in so we left. Bill is working on the 2nd. shift this week. Mac & I stopped at Bro. Campbells home to get the chart but Mrs. Campbell wasn't home. While waiting I took a couple of pictures of their home. Headed out to visit - stopped by the Nelson Home & visited with Charles Campbell. Left for Endicott about 3:30 - it was a beautiful afternoon. Took the road over the mountain - it was a beautiful

drive. Stopped in Liberty for dinner. Mac & Harlan were quite amused by all the Jews on the road thru Monticello & Liberty. Left Harlan at the Endicott station in Binghamton. Oh Yes! - the oil leak in the car began soon on the way up. The pressure dropped & at Dryden I stopped to get oil - it took 4 qts. Mac & I stopped at the Buick Garage in Johnson City to have the car looked at. The man couldn't find the leak. I called home & found Charles DeYonie was there with the children. Got home about 9:15. Mary and Jane had gone to the Customer Engineering Presentation at the Homestead. They got home about 10:30. Talked awhile and turned in about 11:00.

8/19/44 - SATURDAY:

What a change in the weather - very cool this morning. Got up about 6:45 - called Ray Jarvis after breakfast - had him meet me at the Buick Garage in Binghamton. I drove the car over and left it at the Buick place - Ray picked me up about 7:45 & we drove down to the office. I had a very busy morning. Went over to the plant to see Earl - discussed

To give me the idea I taking the Vandyke of Sec. Mgr. Vol. II to Syracuse to-day. It wasn't quite finished. Both Earl & Dan worked on it all morning. Dwayne called me up to his Office to discuss our supervisory training program — left an outline with him which he wanted to send to the State Dept. Dwayne is now assisting Mr. Nichol in working with the State Dept. Received the proposal from Fowler this morning, on our joining with the Apprenticeship Council. At 12:00 I got a ride over to Johnson City with Barbara Adams. They had my car fixed — the oil leak was caused by the vents in the crankcase being stopped up then causing a back pressure and blowing oil out of the place where the oil stick is inserted to check the oil level. See — what a simple thing and to think I had been asking Mgrs at Union Garage for months what the trouble was. Also had the shock absorbers checked. Had lunch at home and about 1:30 we drove Jane Vetter over to the Endicott Sta. in Binghamton. We saw her off for N.Y. Then drove home — I got some things at the house & then we stopped over to Clemons — Clem & Lucy

were just leaving to play golf. They asked us over for the evening. Drove down town and did some shopping. Picked some beans when we got home. Babe, Mary Lou & I shelled them. We had Charles DeVeau come over to stay with the children to-night. Mary & I drove over to Clemons about 6:15. We had a very enjoyable evening playing poker with Clem & Laney and the Hicklins. I met Mrs. Hicklin for the first time. Had beginners luck at poker - won 88 cents and Mary lost $1.08 so we came out 20 cents in the hole. Laney didn't have refreshments until after 12:00 - I showed the folks some tricks - didn't get home until about 1:45. Kaye was here with Charles - To-bed 2:00

8/20/44 SUNDAY:

A beautiful day - clear & cool. Got up about 8:15 - I got breakfast for Mary - helped children up the story here Mrs. Fink gave us. About 10:00 Clem called & about 10:15 Mary & I drove the children over to Clemons. Clem & Laney played golf with us. We played the Homestead 9. Dan Hick and his wife as we started to play. I took a couple

of pictures. I really enjoyed the game, it was nice and cool. Got back about 1:30 — I washed the dishes on the car after lunch. Also painted the side walk on a couple of the tires. About 4:30 we all got cleaned up and drove over to Castle Gardens — got a bucket of tomatoes — 2 doz wax corn & a couple of melons. Stopped in to call on Hal & Helen Hands. I hadn't seen them in ages & had meant called on them since they returned from Poughkeepsie. They have a nice place. After I got home I discovered we had forgotten to get a Sunday paper — so after dinner we all drove down town again. Worked some here in my study this evening. Zyfay canned some tomato juice. Boy I like this cool weather! To bed 11:00.

8/21/44 MONDAY:

Warmer & showery to-day. Got up at 7:00 and at 7:30 drove over to the Arlington Hotel in Binghamton — met Mr. Seeley, Paul Dowell, Kelsey Wagar and Bob Sentner from W.H.Q. I hadn't met Bob before — he had just gotten in from New York. I introduced him to the other fellows

and we all had breakfast at the hotel. Had a chance to give Bob a little of the background for the Job Relations institute. He didn't know much about what we had done in IBM with the T.W.I. program. At 9:00 we all drove down to the Court House - I introduced the troupe to Skeeze & Sam. I met Ed Stair the institute conductor. I sat in on the introductory part of the session. Sam opened the meeting - called on me to say a few words. Ed Stair seemed to be very good. I left about 10:00 - stopped by Ken's & found the store closed. Then stopped at Jon Lorlei and left a tie to be recapped - a second recapped surface on this particular tie. Got back to the Office about 11:00. Called Larry Seigfried & told him I was sending Earl up with the Vandyke this afternoon. I went over the correction with Earl - it looked OK. Had lunch in the cafeteria at 12:15 with Earl & his wife. She was going to Syracuse with Earl. This afternoon Dwayne called me to his Office for a meeting at 2:00 - staff meeting - told us about Kirks request for some information on Mr. Watson's plan to offer all of our training programs for any or all women. Keith

was supposed to announce the set-up in the paper to-day. We tried to think of some of the limitations of such a plan. Dwayne told Mac & I that Kirk wanted to see us about apprentice training at Poughkeepsie. I called his office & his secty. said she would call. Didn't get a call so I called Mac about 5:00 & found he had been called in & Kirk gave him a real going over on what he wanted done at Poughkeepsie. Poor Mac was so upset he didn't know what to do. Kirk suggested he go to Poughkeepsie tomorrow with Jimmy Johnston. I was a bit sorry that Kirk didn't bring me in on this set-up - but it's the same old story - apprentice training is always thought of as a factory program. Mr. Hansen & the stenotype lunatic called at 5:30 - Mac's secretary also called & said she was in town - wants to sit in on the U.P.T. sessions at Binghamton. We have changed our policy on the stenotyping class - IBM is to buy the machine. Drove home at 6:15. Called Paul at the Hotel this evening. Mac called & is still upset about going to Poughkeepsie. Did some work here in my study this evening. To-bed 11:15.

8/22/44 TUESDAY:

Cloudy & rainy this morning but cleared off & was a beautiful day. Got up about 7:00, drove down to the Office at 8:00 – took a suit to be pressed. Mrs. R. is on vacation for a week starting to-day so I had Valla at my seat. Earl stopped in at 9:00 & gave me a report on his visit with Siegfried yesterday. I called Lamy about the Preface to Volume II which he sent back with Earl. I took it up to have Dwayne read it. He made a couple I suggestion. Miss Schaible stopped in this morning – I drove her over to the T.R.T. Institute in Binghamton about 10:30. Introduced her to Ed Stair & we sat in on the balance of the morning session. All went to lunch at the Community at 12:00. I was surprised to see Paul Robert in the Community. Had a nice chat with him. At 1:00 Charlie Pennel stopped over & took a picture of the IBM group. Bob Sexton seemed a bit antagonistic about the whole program so I had a long chat with him after lunch – he sure doesn't have the right spirit. I straightened him out some I hope. Left about 1:30 and stopped at Avis' – got a film. Also stopped at Thompson & got a price on seat covers.

(Met Dick Watson on a motorcycle as I came in Country Club Rds - stopped & said hello - he had ridden the thing in from Detroit.)

They want $36.00 for a complete job - too high. Stopped by home on the way to the Office & got some suitcases Mary had prepared for the frozen food lockers. Took it down to Hansen Locker. Saw Fred Spicher & told him about going to Washington & also about Miss Scheible being here. Miss Scheible stopped back at 4:00 and we discussed future plans for a supervisory trg. program for the field. Called Bill Lewis about the foreword for our Manager's Reference Manual. Drove home at 6:20. After dinner I did some work here in my study. About 8:30 I got things ready to leave for Washington & at 9:05 Mary drove me down to the Erie Station. As usual the 9:37 train didn't arrive until about 10:00. Got to Elmira about 11:00 and walked over a couple of blocks for a bite to eat. The Washington train was in on time 11:30 — turned in about 12:00.

8/23/44 WEDNESDAY:

Porter didn't call at 6:45 as I thought perhaps the train was late - got up finally at 7:15 — discovered the train was already 2 hours late. Had breakfast on the dinner — just before the train

got into Baltimore it stood & then stopped with a bang - the conductor reported that we had hit a baggage car in the yard & knocked it off the track. This held us up for another hour or more. When they finally got the track cleared and pulled into the station - we stood there for over a half hour while 5 other trains went by. It 12:10 when we finally arrived in Washington. I called Homer & he was wondering where I had been - took a cab right out to the plant. Homer, Eddie Bray & Bill Stang were waiting to have lunch so we all went to the cafeteria for lunch. It seemed sort of funny not seeing Mrs. Kilpatrick at the plant. Miss Morgan sat down with us - she is doing a good job with the cafeteria. After lunch Homer called a meeting in his office of Eddie Bray, Bill Stang, Miss Hunt & Miss Morgan for us to discuss plans for the Ben. Education Program this fall. We decided on 5 courses to be offered & I got Homer to agree on having a bulletin to announce the program. I spent some time with Mrs. Hunt & Miss Morgan on plans for their bulletin. I called Dr. Howard at the State Dept. at Mr. Acton's suggestion - had a nice chat with him - he seemed more

appreciative of the help our Dept of Education has given the State Dept. I also called Clem at our Sales Office and found he & Lannie were just leaving to go out to see another home. They still haven't found a place. I had planned to stop out at the Sales Office to talk with someone about tying the Gen. Education Program in Washington in with the Sales Office - but after talking with Homer & his people I decided it wouldn't be practical. Left the plant about 5.00 and took a cab over to the Union Station. Sent some cards - called Mr. Briggs, director of the Bureau of Standards and thanked him for the job they did for us in checking the manuscript of Precision Measurement Volume II. He seemed pleased that I'd called. Got the 6:00 Train on the Penn. R.R. for N.Y.C. Went in the dinner as soon as I got on the train. It took 4 hours to reach N.Y. got in the Penn. station at 10:00 - took a cab over to the New Weston Hotel where Geo. had made reservations for me. The cab driver let me out at the side of the hotel as the street was blocked in front of it. There was a crowd of people around and I soon learned that a woman had jumped out of the 18th. story window of the hotel. I arrived on

the scene just as the police were gathering up the body. It sure was a bloody sight. I stood by in the crowd for awhile - learned further that her husband had been in the room & had called down saying his wife had jumped out of the window. See it gave me a funny feeling - just thinking about it. The last act of the police was that of having one of the bell boys from the hotel come out with a pail of water and pour it over the blood spot a spot on the street. I nodded the desk clerk as I checked it - saying I understood they had a room that was just vacated - meaning the young lady who jumped. When I got in my room which was on the 21st. floor I took a look out of the window & was a bit surprised to find it was exactly over the spot when the lady had jumped - apparently her room was just below mine. Took a walk down the street & stopped in Howard Johnson's for a bite. To-bed 11:45.

8/24/44 THURSDAY:

A nice cool day in N.Y.C. Got up at 8:00. Had breakfast in the New Weston dining room. Got a paper which told the story of the woman jumping out of the window last

(Also got my R.R. Ticket & Bag to the Office on 47th St.
night. Did some shopping and got a hair
cut before going to the office about 10:00. Saw
Mike Suya & had a friendly chat. Spent
most of the morning with McKenny discussing
the supervisory Trg. program for the field org. Had
lunch in the cafeteria. Sat with Geo. Lockett
after lunch & went over plans for the Gen. Edu.
Program. Geo. took me into his confidence on
his dissatisfaction with his job - he isn't
being paid what he feels he's worth. I gave
him a little personal advice - saying IBM would
eventually recognize a good job done. I called Poly-
graphic Co. this morning to talk with Jack
Colligan about Pers. Mgmt. Vol II & found he was
no longer with them. I was referred to a
Joe Flanders - he stopped over to N.H.Q. this
afternoon - I met him just before leaving for
my train. I also called Mr. Hummel this
morning - thanked him again for the Valpit Boy.
He wasn't feeling so very good. Left 5:30 about 2:30 -
stopped at the Hotel & checked out - did some
shopping - got the Book (The State Dept). Took
the Tube over to Hoboken & got the 4:40 train
for Binghamton. I was quite surprised when
Charlie Kirk stepped on the train just ahead
of me. He invited me to sit in the Club -

ing room with her; Mr. Phillips & Mr. Lake. Told them about the woman who jumped out of the window - they were reading it in their papers. Went to the dinning car and ate with them - Charlie bidded me again about being the traveling representative of IBM. I returned to the drawing room with them - had some fun showing Charlie & Mr. Phillips the new trick - the Scott Purse - Charlie tried for ever so long to get his middle out of it and then gave up. He threatened to burn it once. Mr. Phillips told us about his days as a RR. Man - some interesting stories. I returned to my seat - sat next to one of our graduate apprentices - Stutten. Had a nice chat with him. The train got in about 9:45 - took a cab out to my home. Mary was just returning. Told her about my experience on the trip & retired about 11:00.

8/25/44 FRIDAY:

A bright cool day - it was down to nearly 40 this morning. Got up about 7:00 - Babe & Mary Lou came into the room for their presents the first thing. Called Hugh Smith about the J.K.T. dinner. He intimated Lyman Seeley

wasn't doing so well. Mary drove me down to the office about 8:00. Called Mac & found he had returned from Poughkeepsie. Arranged to go over to Binghamton with him at 9:30 to sit in on the Institute. Called Mary at Dr. Gore's & told her I wouldn't need the car. Mary took Bobs to have her eyes retested today - Dr. thinks she will have to wear glasses. I learned from Mac that he was able to get an instructor hired up at Poughkeepsie for the apprentice training program. They are going to use Mr. Hoke one of the older tool-makers. Mac & I sat in on the T.R.I. Institute from about 10:00. We saw Lynn Seeley & Kelsey Hayes in action. Lynn didn't do so well. Sam & I took a walk out on the street & skimmed the whole situation. At 12:00 I took Ed Stair, Hoyt Hill, Mac, Bob & Mac Sedaille to lunch at the Community. After lunch I had a chance to discuss with Ed Stair the status of our fellows in the Institute. Found they were all doing OK except Lynn. Also had another chat with Bob Seelman on the whole situation. I still don't like Bob in role in the T.R.I. Program. I just don't like his attitude. Mac & I returned to the school about 2:00 - stopped by

on home to get the car but Mary was out with it. Received a call from Reg Chapman at Toronto this afternoon - he is sending the rough layout of this bulletin down for my approval. I miss not having Mrs. R. for my talks with Fred Hicks next. This week - she is on vacation. Got a ride home with Mac about 5:15. I called Kelsey Wager at the Arlington & asked him to come out to the house. Put on some old clothes & after supper I picked some beans in the garden. Bab helped me shell them Kelsey arrived about 8:30. We had a nice chat & got better acquainted. Showed him some slides & movies. About 10:45 I drove Kelsey over to Johnson City where he got a taxi on over to the Arlington. To-bed 11:30.

8/26/44 SATURDAY:

Clear & cool to-day. Got up about 7:00 - drove down to the Office at 8:00. Had a very busy morning - Miss Schiable stopped in & we discussed the results of the T.R.T. Institute Kelsey Wager stopped in & Roy and I went over the layout of this bulletin for Rochester with him. I called Stan Evans this morning & gave him the title for my discussion

group on Sept. 11th. Drove home about 12:15. After dinner Mary & the girls rode over to Binghamton with me. I stopped in Dr. Close and got my new safety glasses. We also stopped around to Tom Fowlers and got the re-capped tire put on the car. Had to wait quite awhile. Stopped in Johnson City for some groceries & got home about 5:00. Got cleaned up & read the papers. At 6:30 Mary & I drove up to the Homestead to the Effective Speaking Dinner. It was a real nice party — Dr Reids' two daughters, Dr. Reid & Wife. Reid drove down from Syracuse to attend — they are leaving Monday to move to the State of Missouri. I'm glad I had Ray take over & handle that practice. This one went off very smooth. Home and to bed 11:30.

8/27/44 SUNDAY:

A very foggy morning — got up at 8:00. Backed the car out & went right to work. First washed it then painted the white side walls on 4 of the 5 tires. Also changed some of the wheels around. Spent all morning working on the car. Mary had dinner at

12:00 - lobster tails & clams. Ah boy - were they good. It cleared off and was a beautiful day. After dinner I finished up the job on the car - cut some linoleum for on the floor in the front of the car. About 3:00 I got cleaned up and at 3:30 Wyan & I drove over to Chenago State Park to the Bus. Jr. C of C. Picnic. Wyan & I were the only ones there from Endicott. We had a very nice time - played some soft ball with the gang. They had plenty of beer & potato chips. We left about 6:30 - didn't wait for the eats. We stopped on our way home and ate the sandwiches we had taken to the picnic. Also stopped in Johnson City & saw Frank Snidler about the liner for the train platform. Got home about 7:30. Did some work here in my study this evening. To-bed 10:30.

8/28/44 MONDAY:

Cool and partly showery to-day. Got up about 6:45. Drove down town about 7:30 - stopped at the post office and then left the car at the garage on North St. to have the front wheels aligned and balanced. Received the rough layout of the Gen. Education

Bulletin at Trove this morning. Spent most of the morning going over the materials with Earl Kaufman for his film strip on the IBM Punched Card. Ray & I went over the Trovato Bulletin - at 12:30 we had lunch at the cafeteria. After lunch Ray drove me down to the garage to see my car. Wrote Ray Clayman this afternoon & gave him my suggestions on the bulletin. Spent some time revising the Induction Program this afternoon. At 5:30 Ray drove me down to the garage to get my car - Edith Dewitt rode down with me - I then drove Edith up to the Homestead before going home. After supper to-night I drove the family over to Castle Gardens & got some Mush Melon. Boy they are good! Spent this evening editing my vacation movie films. Mary called Mrs. Campbell at Poughkeepsie & arranged to stay with the Campbells Wednesday night while in Poughkeepsie. To-bed 11:30.

8/29/44 TUESDAY:

Early showers to-day. Got up at 7:00 & at 8:00 Mary drove me down

to the Office. Spent some time this morning ~~with~~ with Earl Kaufmann going over the layout for the Slide Film or the Punched Card. Fred Fichter called & said he wanted me to attend a meeting re Post War Training on the 5th & 6th. Left, at N.H.Q. Called Dr. Emerson this morning & arranged for Ray & I to see him this afternoon. Oh Yes! I had a note on my desk first thing this morning saying Mrs. Reardon, who was suppose to return from her vacation this morning had called saying she had had an heart attack. Her doctor advises her to take a one months rest - but she undecided she would try to return ~~to~~ next Monday. Ray & I had lunch in the cafeteria. We left at 1:00 for Ithaca - Ray drove as Mary had my car. Stopped down town at Stickleys to get some film. We got over to Sibley Dome, Cornell about 2:30. Spent an hour & a half talking with Lynn Emerson about several courses for our General Education Program. Left about 4:00 & got back to the school about 5:20. Mary called & stopped down for me about 5:45. Helped Mary get supper -

she had a busy day getting groceries in the frozen food locker. Spent part of the evening getting things ready to leave for Poughkeepsie to-morrow. The paper to-day said that schools in Binghamton would not open until at least the middle of the month due to the spread of Polio. It seems to be getting worse in this area. Did some work here in my study. To bed 11:00.

8/30/44 WEDNESDAY

Partly cloudy & warmer to-day. Got up at 7:00 - drove down to the office at 8:00 - stopped over at the garage & paid the bill for aligning & balancing the front wheels on the Buick. Had a very busy morning at the office getting things finished up to be away for a week. Received a letter from Ruth Leach regarding the conference to be held in N.Y. next Tuesday & Wednesday. Ed Stein the T.R.T. Institute conductor stopped in about 9:30 - I showed Ed the school & told him a little about our training & educational program. Called Lynn Seeley in the office & arranged to have Ed spend some time with Lynn to

finish him off on T.R.T. Lynn had indicated he wanted to do this. Also had Lynn show Ed the plans. I left about 11:00 for home - helped Mary get lunch - packed the car - and then helped her wash the dishes. Ray called & told me Eleanor Irvine had been trying to contact me. Eleanor called a short time later & informed me that I had reservations at the Waldorf for Mon. & Tue. nights next week. She also told me a little about the conference which are to be on Post War Employment of women. The whole Welsh family (including Schultz) left about 1:00 for Poughkeepsie. It was a beautiful afternoon - a bit warm however. I took the ferry across the river at Yonkers for the kids enjoy the ride on the boat. Took a couple pictures of them. We got to Mrs. Campbell's about 6:00. Bert called & said he wouldn't be home for dinner. I got cleaned up & shaved ready to go to the dinner at the Yelson Home. Called Paul & he stopped around for me. He had his wife & Helen Dunn with him - we also stopped by & picked up Mrs. Edwards. I learned from Helen that Mr. Watson was to

be in town to-morrow. The Effective Speaking Dinner was scheduled for 7:15 and was a bit late getting started. Mr. & Mrs. Yiles were there from the executive staff at the plant. Paul & Will had everything arranged just about right. It really was a very nice party. Every class member spoke but kept to 2 minutes or nearly so. I acted as one of the judges with Walter Yiles & Miss Jackman the instructor for the class. It was a tough job to pick the winner - they all did so well. I gave a few remarks at the end. Yiles presented the two prizes but hardly spoke a word. Lee Rutledge - instructor of the class - acted as toast master and really stole the show - gave a lengthy introduction for each speaker. The only redeeming feature was that he was interesting & humorous. Party ended at 10:30. Paul drove me out to Campbells - about 11:00. Geo. didn't get in until about 11:30 - we all sat & talked until 12:00. Geo. & Mrs. Campbell are are lovely people. Mary & Mrs. Campbell sent us to our old home 60 years ago their wedding to see Bill & his wife. They

have made a lot of changes in the old place. Retired at 12:00 - I slept with Mary Lou & Mary slept with Barbara. Warm to-night.

8/31/44 THURSDAY:

Clear & warm to-day. Got up at 7:30 - I had planned to ride down to the plant with Geo. at 8:00 but decided that was too early. Took some movies of Geo. 'Tupper the Dog' & Scotty before Geo. left. Had breakfast with Mary & Mrs. Campbell - then drove down to the Hotel and checked in, left my bag. Stopped back to Campbells & had Mary drive me down to the plant. Mary planned to clean this morning and drive on down to White Plain and Seaside to-day to see Edna Bendick & the Mejia. I spent some time this morning with Helen D— in dressing post war occupations for women. Paul had the new General Education Bulletin ready for distribution. It looked very good - Paul sure is doing an excellent job. Mr. Forestall arrived about 10:00 so I spent the rest of the

morning with him and Paul. Mac was still at the plant - had a chance to spend a few minutes with him and learn what had been done on the apprentice training program. Mac has two young fellows lined up. I met Jim Regan, one of the boys, he looked very good. Mac had lunch with Paul, Forestall & myself at 12:00. Paul & I showed Forestall over the upper plant this morning. After lunch Paul drove Mac Forestal & me up town - Mac checked out of the Hotel while Paul & I showed Forestall the class room on Market St. Then we drove Mac down to the Station. On the way back Paul stopped at the Vocational Institute & showed the plans where they shot movies - it is very old but quite adequate. On our way back to the plant we stopped by the Kenyon Estate & showed Mr. Forestal the mansion - were then part of it. They are still working on the house getting it ready for the Engineers to move in. We also drove Mr. Forestall out to see the golf course & Country club. The course is beginning to look really good. Got back to the plant

about 3:00 and spent two hours talking with Mr. Forestall about the Apprenticeship Council. He had some materials with him which we went over very carefully. I was very frank with him & told him it was quite doubtful that IBM would want to join the Council & affiliate our program with the Council. We ended up by his wanting to get some opinions & reactions from certain members of the Council & I am to see Forestall in about two weeks after he has gone to Albany. Home Game! Watson & Kirk were at the plant this afternoon but for some reason we missed them. They left for Endicott about 5:00 — in fact most of the executives at Plant #4 are going to Endicott tomorrow. I wonder what it is all about. Paul had arranged a demonstration for the classes in Electronatic Practice at 6:15 with Miss Hanna giving an exhibition of speed tapping. She & her manager Ken Covell arrived about 5:00. I was official timer at the demonstration. It went over very well & was a big hit. Paul & I drove Miss Hanna & party to the hotel at 7:00. She had a 7:46 train to catch.

Paul, Len, Willie, Earl & myself had dinner at the hotel. Paul had planned to have Miss Hanna with us but she had to leave. Had a swell lobster dinner. After dinner we took Len over to see the show rooms. I returned to the hotel about 9:15 & came up to my room. Read the paper — wrote these notes & To-bed 11:45. Very warm to-night.

SEPTEMBER 1944

9/1/44 FRIDAY:

Clear & warm to-day. Got up at 7:30. Met Paul Denell & Gen Cowell in the lobby at 8:15 - we had breakfast in the coffee shop at the Ylisan House. Paul drove me down to the plant and we spent most of the morning discussing post war planning for our training activities. I called Miss Thaible at W.H.Q. and learned that the office at N.Y. will be closed on Monday. I also called Ray Jarvis & arranged to have him bring the layout of the Gen. Education Bulletin to N.Y. next Wednesday. Paul drove me up town about 11:30 - we did some shopping for material to use for seat cover - saw some material at Wallace's that looked OK. Paul drove me down to the station & I got the 12:35 for N.Y.C. Had lunch on the train - got in Grand Central at 2:30. Took a cab over to Dixie Bus Terminal - checked my bag & then went over to Holden's Magic Shop - hung around awhile & saw some tricks demonstrated. Got the 4:00 o'clock Royal Blue Coach out to Lebanon. Boy - what a crowd there was in the terminal - I had never seen

it so bad & the place was hot as an oven. Got out to Wolfes's about 6:10. Had dinner with the folks. Mary had driven on home Yesterday afternoon. Jack Wyckham was home on a furlough. Called Dad after dinner — he & Betty were planning to go to Flemington Fair. I arranged to go with them. Called Mr. Hummel & he said he would be over to-morrow afternoon. Dad & Betty drove up about 7:30 & then I drove them down to Flemington. It sprinkled a little but we didn't let that dampen our spirits. Dad took Betty & I on the Grandstand to see the show. It rained all the while so the performance was cut short. We walked around & saw some of the exhibits after the show — I was surprised to see everything covered with about ½" of dust. It was a mess! Got home about 10:30 — Wolfes, Mary, Eleanor & Jack were waiting to see some Movies. Jack & I went down to Sheridan's for some ice-cream. I showed the folks some of the old movies & also the movies I took on our vacation. To-bed 11:45.

9/2/44 SATURDAY:

Another warm day, but clear. Got up about 8:00. After breakfast I took some movies of the kids with little Joan Ann. About 10:00 Mary & I drove down to see Betty - we took Mary Lou with us. Betty showed us her scrap book with all the letters & pictures that Russ had sent her. Some very good pictures. Drove Mary & Mary Lou back to Mother's & about 11:30 I returned to Wayside Farm. Betty had asked me to have dinner with she & Dad. I showed Dad & Betty the pictures I had taken on our vacation. Mr. Hummel arrived about 2:00 - Dad & I rode up to Wise's Farm with him to get some peaches. Then we stopped at the Hotel in Lebanon for a glass of beer & Mr. Hummel ate his sandwiches. En route we stopped at Domey Lobur's and got some meat. Had some funny bidding with Mr. Lobur. Got back home about 4:00 - Mary had called and wanted me to bring ice cream to Mary Lou's birthday party. Stopped at Sheridans & got the ice cream and brought it up to Mothers. The Birthday Party was in full swing - Anna was

here with Betty Ann - Emma with Billy and Nancy Ann & Sandra were here while Bill & Kay went to the fair. Aunt Katie came with Anna. I took some movies of all the kids and also a couple of Mary shots. Mr. Hummel was having company this evening so we couldn't get to gether to show him the movies. After supper Mary & I drove down to Flemington to the movie - saw Don Ameche in "Wing & a Prayer". After the show we pulled in the Fair Grounds & walked around the midway. - The same old stuff. Got home about 11:00. Did some reading & to-bed 11:30

9/3/44 SUNDAY:

A hot clear day. Got up about 8:00. Dad called while I was eating breakfast & said Bryan was down there. I drove down & had a nice visit with Dad & Bryan. Returned to mother about 11:00 & pressed a pair of trousers. About 11:30 I drove Mary & the kids back to Dads - Betty had us down for dinner - a swell chicken dinner.

I tried all morning to get some one interested in going to the Fair with me this afternoon to see the auto stunts but no one would go. I called Mr. Hummel after dinner & told him I was going to the Fair & he seemed to be undecided about this evening so he said he would call back. About 1:00 Ray, Honey & the boys drove in - I talked Ray into going to the fair with me. We left about 1:30. It was a beautiful afternoon for it - I took my camera & took both movies & some stills of the auto & motorcycle stunts. It was a real good show - the feature stunt was that of a car hurtling a large box of 6 cars. Actually the car landed in the last 3 cars. The Congress of International Dare Devils really put on some thrills for the crowd. There was a big crowd. I took movies of all the best stunts - Boy I do hope they turn out well. The show was over at 4:00 - Ray & I hurried home - Jack & Dot had arrived at the farm - they brought their neighbors Mr. & Mrs. Allen with them and their little girl. I showed the folks my new camera

boy. Ray and I played some car pasture golf with Bobby & Steve. Some friends of Fred Bush stopped in and the fellow drove the car into the corner of the stone wall - it hurt Mr. Bush - they thought it knocked her shoulder out of place. We drove the children up to Hyndman & Mary got them ready for bed - then we returned to Betty's for supper. Dad cut the large watermelon he had gotten at Flemington Fair. Boy that was good! I showed Dad & Betty the vacation movies and a few of the old times. Returned to Hyndman about 10:00. Did some reading & to-bed 11:30.

9/4/44 MONDAY: "LABOR DAY"

A bit cooler to-day - had a shower this morning - mostly wind. We all prayed it would rain hard - everything is deperately dry. I got up at 7:30. After breakfast I did some work - reading etc. in preparation for the conference in N.Y. to-morrow. About 10:00 I drove down to Dad's & took Babs and Mary Lou with me. Stopped & got them ice cream cones at Sheridans & got a cone for Betty. Dad was

surprised to find Mr. & Mrs. Atkinson with Betty - they had come down from Winnie's to see the pictures Betty had gotten from Russ. Betty also received another package from Russ this morning - containing 3 native spears about 6' long. Mr. & Mrs. Atkinson were driving back to Endicott - leaving this noon. They have their place picked out in Poughkeepsie & are moving about the 15th. of this month. Drove the girls back to Mother's - she had a swell roast lamb dinner for us. Did some more reading after dinner. About 3:00 I cleaned up - dressed & packed my bag for N.Y.C. Mary drove me down to Somerville - Mother & the girls rode along. We stopped at the Hotel where all the buses stop. Waited for the 4:15 Royal Blue Coach for N.Y.C. They had 3 busses making the run & they were all filled with people standing. Seeing that I decided to take the train - drove over to the station just in time to get the 4:38 local for Jersey City. Mary & the kids stayed to see me off - Babs & Mary Lou enjoy seeing the trains pull in. I had plenty of room

on the train but it was terribly dirty and also very slow - made all the stops. Got over at Liberty St. in N.Y.C. about 6:15. Took an 8th Ave Bus up to 50th St. & then took a cab across to the Waldorf. As I checked in I learned Eleanor Irwin & Helen Dunn had already checked in. I called them when I got in my room & learned that Eleanor had gone out with Bill Rigby for the evening. Helen said she hadn't eaten & asked whether I would mind having some company. I told her I had planned to go down to the Oyster Bar & she said she liked sea food too. We took a cab down - I had my first Oysters for the season - Boy they sure were good. We walked back to the hotel. Helen returned to her room - I looked around for some postal cards but couldn't get any at the hotel. Walked down the street to a drug store - had an ice cream soda. Returned to my room - did some reading & made some notes for the meeting to-morrow.

9/5/44 TUESDAY:

A warm day here in N.Y.C. I got up at 7:30 - went down to the Barber shop here in the Waldorf at 8:00 & got a hair cut. Met Helen Dunn, Eleanor Irvine & Vera Phelps in the lobby at 9:00 - we all had breakfast in the coffee shop here in the Waldorf. After breakfast Eleanor & Vera walked up to W.H.Q. with me. Our meeting didn't start until 10:00 so went up to see Mike & Geo. Carlson. At 10:00 I took Mike up to the board meeting where our conference was held. Ruth Leach opened the meeting & then turned it over to Jack Kenny who gave a resume of the activities of his Post War Planning Committee. He explained that the group in the meeting to-day was considered the Personnel Committee of the larger Post War Planning Committee or Council. I was called out to take a call from Endicott - Mr. Watson was out so his secretary let me take the call in his outer office. Ray Jarvis called to tell me Alton didn't want him to leave while I was away so I suggested he send the material I had asked him to bring to N.Y. down with Bud Austin to-

morrow or rather to-night. Miss Almon also asked me some questions on the phone. I had the call switched to Fred Fiedler & asked him to send some information on Post War Planning for the other divisions of our dept. as I may need them to-morrow. He said he would have to discuss it with Dwayne. Our morning session broke up at 12:30 - I took Miss Ide up to the cafeteria for lunch - we discussed magic for some diversion. This noon I called Flanders at Polygraphic about the 2nd Van Dyke on Prec. Mfrs. Volume II. He couldn't give me any info. Our afternoon session convened at 1:45 - Eleanor Swire led the discussion on Job Analysis & did a marvelous job of it. She has the material well organized. The session ended at 5:00 - I went down to see Bob Sentner on the 3rd. Floor. Went back to the hotel about 5:45 - met Eleanor, Vera & Miss Cotten in the lobby. They asked me to join them for a drink so we took a table on the foyer just off of the outer lobby. Eleanor had some fun bidding me about Mary coming in - said she saw her coming. Oldsen

Dunn, Miss Hirsch & Ann Mc Millen came by & joined us. Eleanor noticed Mr. Asbury passing them & called him over - he joined us for a drink. He told us Bill Betts was on vacation & his honey-moon. He married one of the nurses at the plant. This evening I went over to my favorite magic shop on Broadway & got some new tricks - The RAZOR PENCIL-ETC. Had dinner at The "Cross Roads Cafe" & then returned to the Hotel about 8:45. Was surprised to learn they had a blackout at 9:00 - they turned out all the lights in the hotel room. It lasted about 30 minutes. I noticed some lights on in other buildings so I wouldn't consider it a success. Called Mary this evening & told her I hoped to get out on the 4:00 o'clock bus to-morrow - leaving N.Y.C. She & Mother had a very busy day shopping in N.Y. & had just gotten home about 10:00. I did some work here in my room this evening getting lined up for my session to-morrow.

OH Yes! The N.Y. Mirror this morning carried Head Lines a story about the Earth Quake last night at 12:34 - Mary said on the phone it was very noticeable out home - I didn't know anything

9/6/44 WEDNESDAY!

A warm day in N.Y.C. Got up about 8:00 & at 8:30 went down to the Waldorf coffee shop for breakfast. Met Mr. Asbury and ate breakfast with him. I checked out before going to the office - took a cab up to 590 at 9:30 - took my bag with to be handy to leave this afternoon. Met Bud Austin - he had brought the layout I sent him. Edw. Bulletin & a letter from Fay Jarvis also a letter from Hedda in response to my call Yesterday. Sure sorry I had asked him for the material as I really don't need it now. In his letter he indicated he & Alton decided I wouldn't need the material. At 10:00 I met Chauncey & went over the Bulletin with him. I was surprised to see him tear Alton's article apart - there are a number of errors in it. He seemed to be in a bad mood had a number of objections to offer. The most serious one was the matter of offering Women Comics in competition to local women schools. He asked that this matter be brought to Mr. Kirk's attention so I called Dwayne & told him about it - asked

him to see Mr. Rice to-day if possible. The personnel conference started at 9:30 so I was late getting in the meeting. I left at about 10:30 when I joined them. Miss Irwin led the session again this morning — the topic was Personnel Study of Women. She still had a lot of material to present at 1:00 when Ruth called the session to a halt for ~~dinner~~ lunch. I asked Ruth to post on my subject of Retraining directly after lunch so I could get away at 3:30. Had lunch in the cafeteria with the group. Our conference caused at 2:15 — I got started about 2:30 so I only had an hour which wasn't enough. Got some good ideas from the group. Left at 3:30 & took a cab directly to the Dixie Bus Terminal. Took the 4:00 o'clock Royal Blue Coach out to Lebanon — it was a beautiful afternoon. Got out to Mosteller at 6:00 — Ike & Mary had supper about ready & Mary had everything fixed. Had supper — loaded the car & left for home (Johnson City) about 6:50. It was a beautiful evening — took it easy coming up — stopped in Clark Summit for some refreshments — Got back here about

11:00. Took nearly an hour to get everything unloaded & back in their places To-bed 12:00.

9/7/44 THURSDAY:

A bright cool day — got up at 7:00 — Mary drove me down to the Office at 8:00. Had a very busy day — Mrs. R. is still out — Ray talked with her yesterday and she is still under doctors care — is going to try to come in on Saturday Morning. Valla was out ill to-day so Ray & I were both without secretaries. I had Doris Blackwell get me a girl from the Personal Dept. a Miss Boyce. Tried to see Alton about the Gen. Edu. Bulletin & Champe's reaction to it but Dwayne was tied up all morning. Spent some time with Earl Rayman and also with Mr. Alton — Told Mr. about my session with Forrestal last Thursday. Went over to Hdqr. 2F to see Mr. About 12:00 I received a call from Kirk's Office to come right over — I took the manuscript of our Gen. Edu. Bulletin thinking Dwayne might be with Kirk on the question I called him about from N.Y. I also picked

up a copy of the Bulletin Paul just got out at Plant #4. I found Bud Austin in Kirk's Office with Charlie. As usual he started in on some line about my always being out of town & being the IBM Traveling Delegate - in his ramblings he mentioned Poughkeepsie so I produced the copy of the New Bulletin & gave it to him to [illegible] him what we were offering the employees this fall. Boy I shouldn't have done that! He started tearing the thing apart - just the pictures were absolutely terrible - they weren't good I'll admit - but the best we could do with what we had to work with. Charlie even demanded that we recall every bulletin & have them reprinted - when I explained they had already been distributed to all the employees and to recall them would just be making a bad situation worse. Kirk didn't insist so I guess he agreed and I promised to prevent any public distribution of the bulletin. But we've even worse Charlie insisted we move all the classes out of 33 Market St. & hold them at the Plant. Boy I still don't know how we are going to come out on that one. Went

over very briefly with Kirk on our Bulletin & told him of Chuney's reaction - got an OK on everything but one section which must be retaken. Walt Harris, Dwayne and Myra also called in on the meeting - I then learned the real purpose of my being called also was to sit in on a session with Mr. Robinson of the WES Office in Berg. and three other men (Mr. Crosby, Mr. Howard & Mr. Ward) on the subject of setting up an IBM Training Program to be offered to Veterans of the War in this area. Had quite an interesting session. Finally went to lunch at 1:30 - had a chance to talk to Dwayne - he told me he had been quite concerned about my being away on Monday - it being a holiday - I explained I had discussed it with Myrtle - but Dwayne was afraid Kirk might have called for me & it would have been really bad if he had. Dwayne asked me to stick with the group as he had a visitor to attend to. We went back to Kirk's Office & resumed our session - I covered a few points with them. About 3:00 the session broke up & I offered to

take them for a short tour of the machine shop & the school. They had to leave at 9:00. I learned to-day that Walt Johnston was released - I don't know the whole story - but the report is he got into some trouble with a girl. Got a ride home with Roy at 6:00. Had a film returned in the mail - showed it to the folks after supper. Did some work here in my office this evening. Don Pratt called & asked me to attend a meeting of the Bing. A.C.J.C. Friday night - Miami Valley Dist. of the U.A. Jr. C.J.C. is to be in Bing. & they are having a dinner for him. Listened to Tom Dewey give the opening address of his campaign over the Radio from Philadelphia at 10:00. He gave a damn good talk & it begin to look like he is going to talk himself right into the Whitehouse. To-bed 11:15.

9/2/44 FRIDAY:

A beautiful bright cool day - got up at 7:15 - Mary drove me down to the office about 8:00. Had a very busy day - prepared a report on my session with Mr. Forster for Acton & Fichter. Saw Fred and

* At 10:00 I attended a meeting in Board Room of Lord Dr. of Columbia Univ. held to the Regents on Hydrocarbon & I.G. Work - [illegible] action.

Told him about my meeting with Kirk yesterday. Fred advised, at request to see page proofs of all Bulletins in the future. Saw Dwayne & learned he had talked with Kirk again and that the order to move on closure of Polychrome into the Plant was not an order for immediate action. Dwayne & I are planning to go down next Wednesday. I called Paul & told him about the reaction Kirk had to the Polychrome Bulletin & asked him to withhold further distribution of it.

* Had lunch in the cafeteria - called Larry Siegfried this afternoon & learned he expects to get the 2nd Van Dyke on Pure Mgs. Vol. II to-morrow. He & Jackson are going to look it over & shoot it right back to Polygraphic for printing. I offered to assist if necessary in checking it over. Called Kelly Wager at Rochester & requested that I see the final page layout of their Bulletin - he said he would send it down with Norm Collister next week. Dwayne called me to his Office & I had a long session with him. We discussed Ray Davis' rate of salary & decided to give Ray a $5.00 per mo. increase. Dwayne discussed other salaries as well.

Dwayne stressed again the seriousness of my being away on last Monday (Labor Day). It was sure lucky that Kirk didn't call for me. I explained I had discussed it with Fred Nichols & gotten his approval. Dwayne again reasserted that Kirk's outburst on my being away so much & his apparent disturbance over the matter was just a big front - and that actually both he & Kirk realize that the trips I make are necessary to the success of my job. He did advise however that I plan to schedule them a little more wisely & indicated I might profit by his example - namely making as many as possible coincide with Kirk being out of town. I had a very pleasant session with Dwayne & was pleased to have a confirmation from him on the success of our Bus. Edu. Program & training activities throughout the organization. He felt a good job is being done. - I had a nice talk with Ray & told him about the increase. Mrs. Boyce, the girl we have had helping us in Mrs. R's absence - asked me about a transfer to my dept. To-day I explained we expected Mrs. R. back to-morrow. At 5:50 Mr. Watson talked to all of the IBM

Employees in the Plants & at W.H.Q. by telephone hook-up. I heard him remarks on the speaker in my office. The guests from W.H.Q. & were introduced by Mr. Kirk. He congratulated the employees for their effort in the War Production Program & announced that the Health Benefit Plan which was set up by IBM last Month had been approved by the Government & was in effect as of 1-November morning. Mary stopped by & guided me up at 6:10 — she had been over to Binghamton to-day — took Edna Orton with her — she got Barbara's glasses. Babs had them on when she came to meet me at the school. She seemed very proud of them. I do hope she gets help from them & that her eye will be corrected. By [illegible]. At 7:00 I drove up to the Homestead & attended the Post War Planning meeting. Mr. Baum was chairman — the speakers were Mrs. Eliot from Syracuse & Prof. Tom Cowell. Both gave good talks but too long. I started away at 10:30 as soon as it was over and came home. Sorry I missed hearing Dewey on the radio to-night. Read prayers & to-bed 11:30.

9/9/44 SATURDAY:

Partly cloudy & cool to-day. Got up at 7:00 & drove down to the Office at 8:00. Kelsey Wager called from Rochester. I went over to see Walt Harris about having the Activity Card for the N.Y. Jay Cee Organization printed by IBM. He suggested it be made a tabulating card. Tried to contact Bert Van Horn at Rochester about it but he was out of town. Mrs. R. was supposed to be back to work this morning so I called about 9:00 & she told me she had been down but they wouldn't let her go to work before seeing the IBM Doctor. She came back at 11:00 & was examined by Dr. Welch. He stopped in the Office and showed me his recommendation — work ½ day, day for 2 week. Mrs. R. didn't think that necessary but I feel she still isn't well — she seemed very nervous. She having her work afternoon starting next Monday. Had a busy morning — drove over to Vaughn in Union about 10:00 to have the trousers shortened on my new suit. Stopped around to see Mario at Union Garage & told him what I thought of him as a Buick Man — for not finding the trouble with the oil leak. Drove home about 12:30. This afternoon I cleaned up the two

on the car - used steel wool to take off some of the paint which had turned yellow. Also spliced the title into my Vacation Movie Film. Ray & Marian Jarvis were here for the evening - we had a swell steak dinner. Mary had sweet corn from the garden which was delicious. We played cards - bridge & poker - also showed the Vacation Film. Heard Ray & Marian some tricks. To-bed 12:00

9/10/44 SUNDAY:

A beautiful day - seem like fall already. Got up about 8:30. About 10:00 we drove over to Clemmons - asked Lacy to play golf with us - drove on down to Endwell for the Sunday papers. Came back, washed breakfast dishes & at 11:00 drove children over to Lacy's & left them with Pearl - she told us she went to college in Fort. Ala. night with. Lacy, Mary & I played the Homestead 9. I did lousy made a 66 - Mary 74 & Lacy 75. Helped Mary with dinner - ate about 2:30 - Took a nap this afternoon. Worked this evening on an outline for the meeting to-morrow night. To-bed 11:00.

9/11/44 MONDAY:

A beautiful bright cool day - got up at 6:45 - drove down to the plant and on over to the Union Garage to have the motor tuned up. The boy drove me back to the Office at 8:00. Got some pointers from Geo. Emmons on cost for the session to-night Also saw Mac Almon & went over the outline of the session on cost with him. Mac left at 10:00 for Poughkeepsie. I saw Bruce Buckle & discussed our program on visual aids - it has been held up hopelessly. Went over to see Eleanor Irvine & Bud Austin about the new Health Insurance Plan & how it applies to Mrs. R. They didn't know quite how to interpret the Plan. Mrs. R. came in at 12:00 - her first half day back on the job. Had lunch at the cafeteria. Gave Geo. Steely the order for the Jay Cee Activity cards. Did some reading this afternoon in preparation for the session to-night. At 6:00 I drove over to the Y.M.C.A. and took Charley Brozek, Charley Wade, Lyman Seely and Paul Wanerie over to the Conference Leadership Meeting. Stan had a good turn out - 19 in all. I led the group in a discussion on "Controllable

Elements of Cost". It went over very well & I was pleased with the whole meeting. Drove the boys home after the meeting and got home myself about 9:30 - Mary had gone to - bed. I read the papers & turned in about 11:00.

9/12/44 TUESDAY:

Rainy & cool to - day - had to wear my raincoat for the 1st. time in months. Got up about 8:00 & drove down to the Office about 9:00. Learned that Dwayne didn't feel well & that he had given up his plans to go to Poughkeepsie with me to morrow. Mr. Chester Yetter of the Stow Mfg. Co. came in about 10:00 to discuss training with me. Jim Breden from Rochester stopped in this morning with the page layout of the Gen. Edu. Bulletin at Rochester. Kelsey had sent it down with him. I looked it over & then showed it to Dwayne. He agreed I should take it back to - nanar & help Kelsey with it. I called Mary & asked her to arrange to go along. About 11:40 I drove up to Binghamton to attend the Lions Club Meeting at the Arlington. Ray rode

up with me & I let him off at Anderson Pres. Charles Yetter also rode up with me & I let him off at his plant. I enjoyed the Lions Meeting, saw several fellows I knew. Met Bob Robinson who was a guest of the Club, ~~He~~ I hadn't seen Bob for years it seemed. The speaker was a man from the Lackawanna R.R. Superintendent of the Scranton Section. I attended to make up for the meeting I shall miss tomorrow night - the boys are trying for 100% attendance this week. Stopped at Anderson Pres about 1:45 & got Ray - stopped by home on my way to the Office - Mary still hadn't gotten anyone to stay with the children to-morrow. Called Kelly when I got back to the Office. Also talked with Tom Collister - he was coming down this P.M. - arranged to see him at the Homestead. Mr. Green of the State Apprenticeship Council stopped in the school this afternoon to see his daughter she is in the Lyden Junior School - he came in my Office & bothered me for awhile. Called Paul Dewell - he was out sick so I talked with Will. Talked with Ralph La Fountain this afternoon about the Jr. Chamber Personnel Committee - I gave Ralph a job to do. I left my car at Smith's to be

greased - at 6:00 I walked over & got it.
Drove home - after supper I drove over to
~~Brockport~~ Johnson City to arrange for Cleo to come to-morrow. Had some trouble locating where she lived. At 8:45 I drove up to the Homestead - met Mrs Collister & discussed some of the material on the Rochester Bulletin with him. He said he had heard that Gordon Packard was out of the Business - I hadn't heard it so I don't know and Mrs wouldn't say how he had heard it. Returned home about 9:30 - read paper. Got ready to leave for Rochester in the morning. To-bed 11:00. —

9/13/44 WEDNESDAY:

A dull rainy day. Got up at 6:30. Helped Mary get breakfast - after bk. I drove over to Johnson City & got Cleo to stay with the children and at 8:00 Mary & I left for Rochester. I stopped at the office & left some work for Valla. We had a rainy drive most all the way - arrived at the Plant about 12:00. I had neglected to have reservations made so I sent Mary right on down town

to check in at the Sheraton (formally the Sagamore). I was surprised to learn the name of the Hotel had been changed. Kelsey & I went right to the cafeteria for lunch. Mr. Campbell came in a bit later and said he had been talking with my wife. Mary couldn't get a room so she tried to get me at the plant and the operator had her talk with T.C. He fixed things up at the Hotel so she got a room. Had a nice chat with Mr. Campbell also Henry Moreton. After lunch Kelsey introduced me to Mrs. Pillsbury his secretary & assistant. The three of us got together and went over the material for the Bulletin. Dorothy Howe also was with us on the matter of pictures. She is having a picture taken for the Bulletin. Went in to see Mr. Campbell on a couple of points. Scott Lee came by & I went to his office with him to look over some material he had on the Menderson Drive of the Chamber of Commerce. Saw Johnny Lenhart - the first I had seen him since he left the training post. Ah yes - I called Bert Van Horn this afternoon - he asked Mary & I over

for dinner. Mary called back about 3:00 and I told her about it. Paul Darell called from Poughkeepsie called about the stenotype course. We have 22 enrolled & Hansen was here today checking or testing the aptitude of the applicants. At 5:15 Mrs. Pillsbury drove me down to the Hotel - it was raining hard. Mary came in a few minutes after I arrived - she was lucky in meeting Paul Robert, who gave her a ride over to the Hotel. About 6:00 we drove out to the Van Norns. Had dinner with Bert, Edith & their daughter Grace & son Peter. Bert had to go over to the Y.M.C.A. for an hour after dinner. I played some cards with Peter & Benjy. Discussed plans with Bert for the meeting at Schenectady on Saturday & Sunday. Bert told me of the argument he had with Joe Hasbrouck at Chicago. Mary & I returned to the Hotel about 11:00. Stopped in the cocktail lounge for a drink & then took a walk down town. Returned to the Hotel about 12:00 - read Bob Hope's book "I Never Left Home" - to bed 12:30.

9/14/44 THURSDAY:

Another rainy day in Rochester. I got up at 7:30 – Mary wanted to sleep later so I dressed & went down for breakfast alone. Drove on out to the plant about 8:45. Spent the morning with Kelley & Mrs. Pillsbury on the Gen. Edu. Bulletin. Also talked with Henry Shoulstrup & Tom Collister. Dorothy showed me the pictures she had taken last night of one of the Eff. Speaking students. I didn't like it at all – I don't believe we can use it in the bulletin. Mr. Campbell stopped by the Office I was using & came in to say a few words. He seems very much interested in the program & sure is very cooperative on everything. Tom Collister in the same way with his help on the program. I really felt I had accomplished a lot on this trip. Had lunch at the cafeteria with Kelley & John Lenhart. Saw Mr. Campbell & said good-by. Called Mary at the hotel – she checked out and I drove down town at 1:00 to get her. – I called my Office before leaving the plant & talked with Mrs. R. & Ray. Mary & I left Rochester at 1:00 – it rained most of the way on

the trip home. Mary entertained me by reading Bob Hope's "I Never Left Home". - it is very good. We stopped in Tuscaloosa for some ice cream & then got to Bryce Memorial Hospital just at 4:00 — visiting hours 4:00 - to 5:00. We stopped there & had a short visit with Andy Turner - he had been moved to a different room. He looked very good. We left Bob Hope's book for Andy to read. Picked up a sailor boy & gave him a lift into Eutaw. Got back to town about 5:30 - I stopped at the office for a few minutes & then came on home. Mary & I stopped on the way down & got a bushel of apples & nearly a bushel of Bartlett Pears. I helped Mary peel the pears this evening & she canned all of those that were left. Read the papers & did some work here in my study. After dinner Mary drove Babe & Mary Lou around to the neighbors & Babe left her invitations for her party on Saturday. Mary showed me all the things she had bought in Rochester - boy she sure did a lot of shopping. To bed at 10:45.

9/15/44 FRIDAY:

Partly cloudy & raining to-day. Got up at 7:00 - Mary drove me down to the office at 8:00 thru the rain. Had a very busy day - received the galley proof of the Gen. Edu. Bulletin for the Toronto Plant. Looked it with Ray & then took it up and showed it to Fred. Called Reg Chapman & told him the few suggestion we had to make. Received the appropriation from Paul Dowell for 15 Monotype Machines - took it over & left it with Walt Harris to get Reid's signature. Stopped in & saw Bill Lewis - arranged to have a Managers Meeting at 5:00 on Monday to present the new Bulletin & Gen. Edu. Program. Had lunch at the cafeteria with Ray. Mike Sapa stopped in this afternoon. I called Paul Dowell & told him the Appropriation had been signed. Mrs. Kent & Mrs. Edward from Endwell stopped in at 4:00 to discuss their classes & enrolling in the Gen. Edu. Program. Saw Dwayne this afternoon on several matters. Learned to-day that Mr. Watson wouldn't be at the Graduation to night so I changed my plans & arranged to go to the Jr.

Chamber Meeting in Binghamton. The Jay Cee Activity Cards were finished to-day - I took 300 of them over to Binj. to-night. Mary went to Binj. to-day & had her eyes examined - has to wear glasses for reading, but a ride home with Ray Davis at 5:15. Mary & the girls arrived just after I got home. Mary had left the girls at Mrs. Potter in Johnson City for the day. Mary went to the Eastern Engineering Graduation with Ray & Miriam to-night. Paul Manieri stopped by at 6:30 & I drove him over to Binj. to the Arlington. Met with the Binj board of governors & 3 members of the Sr. Chamber for dinner at 6:30. It was good seeing Mearns again - Bert was with him - they both talked at the dinner - then at 8:00 there was a regular membership meeting in the Ballroom. We had a good turn out from Endicott. There was a good group also from Athens, Elmira & Norwich. It was a swell meeting & John McNeil sure deserves a lot of credit. Both Bert & Mearns gave me a swell boost on my work as Personnel Chairman. Mearns gave a very good talk - he always seems so sincere. Had a chance to meet a lot

of the boys after the meeting. Got home about 11:00 just as Mary was arriving home with the McCulloh's. Prepared some notes for my report in Schenectady to-morrow. To-bed 11:45.

9/16/44 SATURDAY: (BABS 7th Birthday)

Clear and warmer to-day. Got up about 7:00 - drove down to the Office at 8:00. Valla helped me get my report ready for Schenectady - I dictated it to her. About 9:30 I drove down to the bank - got a check cashed - also got a hair cut. Got back to the Office about 10:30 - went over to Visual Aids Dept. Ken Isaac projected the movie taken in the school last spring to be used at the Sales Convention in Chicago. Ray & I were in the movie. Ray, Mgr, Earl & I saw it as we had missed seeing it before. I left the Office about 12:15 & drove home. Babs was getting all set for her birthday party this afternoon. Mary had me set up the projector to show the kids the movie I took of her party last year. I was sorry to miss a chance to take a few pictures of the party. Dear Babs has present from me - a very cute children's book of magic. She

just love to do tricks. I got headed to head for Schenectady - had lunch & Bob Gordon stopped by about 1:30. He had his wife with him & Paul Manni. We had to stop in Binghamton to pick up Miss Bishoff, a friend of MacLandress, at the Court House Square. We were early & she wasn't there so we stopped in the Community Lounge Bar for a bit. Finally left for Schenectady about 2:15. It was a beautiful afternoon & I really enjoyed the ride - it seemed good not having to drive. Arrived at the Van Curler in Schenectady at 5:30 - the Binghamton boys had gotten in just ahead of us. After we checked in we went down to the Coffee Shop for dinner. Met Edith & Bert Van Horn and their Rochester Group. After dinner Bob, Paul & I drove out to the Fencing Club about 4 miles from the Van Curler. Left the girls off down town to go to a show. They had a turn out of about 150 and it was a good meeting. Manni talked & gave the boys a real pep talk. Bert spoke briefly and then we also a talk by Mr. E. D. Shreve, Vice President of the N.E. Co. & Director of the U.S. Chamber of Commerce. I wanted to

stay to the end of the meeting but Bob had promised to meet the girls at the Hotel at 10:30 so I left with Ed & Paul about 10:30. We met the girls & went to the Tap Room at the Hotel for a drink. Couldn't get anything to eat so we drove over to a place called Joe's & had a meal about 12:00. Turned in about 1:30.

9/17/44 SUNDAY:

Another clear warm day. I got up about 8:30 – called Bert Van Horn room and learned from Edith that Bert had gone down for breakfast already. I dressed & went down at 9:00 – had breakfast with Bert and his board of directors of the State Jay Cee – met Charlie Baker from Buffalo & Ross Barton from Schenectady. Joe Kalinski came in & joined the group. Bert made a minimum meeting out of the session. Discussed the State Budget etc. At 10:30 we gathered in the main meeting room – Bob helped me get the Personal Activity Cards out of the car. I distributed them to the various group representatives. Our board meeting got under way about 11:00. Bert had it well organized & it went off in good order. Had reports from National Director

Joe Warnick - report from State Vice Pres.
& report from the State Committee Chairman.
I gave my report on the activities of the Democratic Committee. Joe gave quite a talk, as usual - made a big point of his having heard of some comments going around about his having personal ambition in Jr. C. of C. I thought it foolish of him to bring it up. He assured the group it wasn't true. Bob Clark Baker & Harry Shaw from Buffalo were & asked them to come using the Activity Cars. They have a system all set up - but Harry took 1000 of the cars along - I hope they use them as I think all of the other boats will use them & I would like to have the whole state on the same basis. Checked out & left for home about 1:30. It was a beautiful afternoon. We stopped in Rome for dinner about 3:00 - took us over an hour. Got home about 6:45 - Babe & Mary Lou told us all about the Birthday Party yesterday. Read the program - called Clarence on the wire which came from Wash. Did some work here in my study & listened to the radio. Betty came this evening. Got Jeanie's package ready to send To-day 10:30.

9/18/44 MONDAY:

Clear & warm to-day. Got up a bit early this morning (6:45) to get Barbara off to school - her first day back to school & her first day in 2nd. grade. Mary drove me down to the Office at 8:00. Spent some time with Ray getting lined up for our Managers meeting at 5:00. Worked some with Mac Aaron & Jack Smith on a new form for our Apprenticeship Agreement. Stopped over to see Bill Lewis & checked on the meeting at 5:00. Had lunch at the cafeteria with Ray Jarvis. A new Sales School class started at the school to-day - the first one we have had in over 3 years. I was suprised to see Ray Myers in the class. We got our first copies of the new General Education Bulletin to-day. Ray got 700 this morning and went over for 300 more this afternoon to pass out to the Managers at 5:00. We had a very good meeting - Bill Lewis opened the meeting as he did last year and said a few nice words about our work. Then Ray & I presented the program - I had Ray cover some of the details of the new courses etc. I was very much pleased with the whole meeting.

St called just a half hour as I had promised Bill. Dr. Welch called Mrs. Reardon over this afternoon and checked her over - said she could start to-morrow working full days - that's a help. Stopped over to see Van Borden this afternoon - learned that Van had put Ken Dayton in the position vacated by Walt Johnston. Van told me the story of Walt - just too fly with the girls. Waited around the school after the Managers meeting & at 7:00 Ray & I went over to the cafeteria to the dinner at which the System Service Class 5-91 were hosts to the plant Managers. It was a very nice party. Dick Tickler was master of ceremonies - Art Becker spoke for the managers & did an excellent job. The System Service Girls who sat near Ray & me were much interested in the Ben. Edu. Program. Am convinced they should be given a talk on the program. Got a ride home with Luke Hodnett. Mary had gone to the Knox Auxiliary dinner at the Boys Club. Read papers & listened to radio. Mary came home about 10:30 - To bed 11:30.

9/19/44 TUESDAY:

Clear & warm to-day. Got up at 7:00 - it rained some this morning. Barbra forgot her lunch - Mary & I followed her school bus down to Hooper School & gave it to her as she got off the bus. Mrs. R. started working full days to-day. Prepared a proposal for Otis on a study of the Wac-in Service with regard to their interest in our Gen. Education Program. Wac called about 10:00 - he had talked with Miss Dunn at Pitt. & had planned to drive here this afternoon. I called Paul Diehl and checked on the program. Decided not to go down with Wac. Had lunch this noon in the cafeteria. Saw Austin & Ralph Lafontaine about the Wac-in-Service survey. Ray had a great deal of trouble all day trying to get the Gen. Ed. Bulletin from Anderson Press. We had planned to get them all distributed to-day and only received 600 of the 8000 we wanted. Called Geo. Carlson at W.H.Q. this afternoon - he had rather bad news to report - didn't tell me too much about it - but said he was sending me a 3 page letter telling me all about it. I hope Geo. hasn't squelched our program at 590. Bill Levin called me over this P.M. - he had received Kirk's

OK to me the letter in the Manager's Reference Manual. Called Brooks over from the personal dept. and asked for reaction to the Man-in-Service survey. He has been in the service for 15 months. Got some good ideas from him. At 5:00 Bob London & Paul Manini stopped over & we discussed plans for the Jay Cee Meeting next Monday Night. I call Geo. Engelke at Brig. & arranged to have him come down next Mon. to give the boys a pep talk. Don Peate our President was supposed to be with us but came in about a half hour late. Paul & I gave him a strong hint as to his lack of attention to his Jay Cee job. I got Don interested in taking up the Halloween Party project again this fall. Got a ride home with McCallah at 6:15. Read the papers this evening & helped Mary some cleaning up the home. Did some tricks for Bobs after supper. Worked some here in my study. To bed 10:30 to listen to Dewey on the radio.

9/20/44 WEDNESDAY:

Clear & warm to-day. Got up at 7:00 drove down to the office at 8:00. Kay

and the Ofice staff worked all day getting out the new Ben. Educ. Bulletin to all employees. Monte Burnham of the W.M.C. stopped in to see me this morning. We had quite a chat about the various trainings agencies. Told him what I thought of the Ind. Service Bureau - he said it was all being reorganized. He also affirmed my reaction to Geo. Braun of the State Apprentice-ship Service. Had a good hearty talk with Monte. Ufchelen stopped in & asked me to go up to the Homestead with he & Orton at 12:00. I called Van for him as Van was invited too. The occasion was a small luncheon for Father Salvia from Brazil. I drove Van up at 12:00. Ray Johnson, Don Fiske & Clarence Manning from the Lab. were there too. I seem this Father Salvia is starting an engineering college in Brazil. Had a very delightful lunch but had to hurry off to meet a 2:00 train in Binghamton. Dwight asked me to drive him over - I stopped by the Country Club & showed him the route to it. Got to the station just as the train pulled in. He asked on the way over for me & on Electric Writing Machine. I told Dwight about it when it gets back. I stopped by Thompsons & arranged to have my seat moved in the car. When I got

back to the school I called Paul Dewell & asked him to get 6½ yds. of the material I had picked out in Poughkeepsie. Saw Dwayne for a few minutes & told him I didn't think things were going so good W. H. P. for our Edu. Edu. Program there. Helped the girls & Ray with the Bulletin so we could get them all out to the 2nd. shift employees to-night. At 6:15 I drove down to the hotel to the Lion's Club Meeting. Harold Wheeler had his son (Wm. Fowler of Syracuse) an insurance man speak to us. — He gave a good talk. Stopped by the Office after the meeting but the girls had finished the job on the Bulletins. Got home about 9:30. Read papers & went to-bed about 11:00.

9/21/44 THURSDAY:

Partly cloudy & rainy to-day. Got up at 7:00 - drove down to the Office at 8:00. At 9:00 I drove over to Vaughns store in Union & got the vest to my new suit - left it at Fowlers to be cleaned on my way home. Brought a suit home from the cleaners. Got some more stuff for the cleaners - then stopped over to Orons on my way back - got a suit

or down from Elma & attend it down town. Got a letter & report from Bro. Carlesco on the set-up for the Gen. Edu. Program at W.U.T. He seemed to resent or to be dissatisfied with his connection with it. I talked to Mother about going to N.Y. to-morrow to see Dwayne there. She advised me against it so I gave up the idea. Had lunch this noon in the cafeteria. Stopped down to the radio store with Ray after lunch. Called Larry Siegfried this P.M. about Pres. Mgmt. Vol. 4. also arranged for Larry to get Ray & me tickets for the Lafayette vs Syracuse football game on Oct. 14th. Spent most of the afternoon with Earl Kaufman & Bob Sheridan working on their outline for films both movie & slide film. Ray & his staff worked most of the day getting out the new Bulletin. Blackwell got in a girl to interview for Jenie job - she leave to-morrow. The new girl Mrs. Buckley looks OK so we hired her. Drove home at 5:30 - after supper I washed the car. Mary & I spent part of the evening cleaning out my study & carrying stuff up on the attic. Boy how things do collect. To-bed 10:30.

9/22/44 FRIDAY:

Clear & cool to-day. Got up at 7:00, drove down to the Office at 8:00. Had just gotten in the Office when Mary called and told me the baker had run over Schultz with his truck & killed him. She could hardly talk for crying and asked me to come home. I drove home — the man from the riding stable was walking by and saw it happen. He & the baker had picked Schultz up & put him in a box. The rear wheel of the truck had run over his head & mashed it. Mary & Mary Lou cried & made an awful fuss about it. I tried to consol them. The baker had gone on up to Kuba & told Mrs Kuba about it — she called & gave us her condolences. You might think an actual member of the family had been killed. I went on back to the Office after washing the blood off of the drive way. Oh Yes! — I stopped down to the Post Office this morning and mailed the X-mas package to Johnnie — he told us in his last letter that he had been in Paris for awhile. I called Dwayne at N.Y.C.

and told him about the report from Carlsen. He said he would try to see some of the folks on the matter of our Gen. Edu. Program at W.H.Q. Had lunch at the cafeteria with Jarvis & Bob Landon - told Bob about Schultz being killed - he advised that we put in a claim of $100.00 I called Mary & she hasn't called the manager of the bakery so I called & talked with a Mr. Moya. He said he would turn the matter over to his insurance company. Received the rough draft of the Gen. Education Bulletin for Washington to-day. Worked on it most of the afternoon - I'm having it printed here in our own print shop. Mary called about 5:00 said she had been down town with Lonnie & left some stuff at the meat locker. I stopped over for it & then at Hickley's for a Movie Film. Picked up Mary & the girls at Clemons on my way home. Marion rode over with us to attend Schultz' funeral. I changed some clothes & went to work digging a grave in the flower patch. Barbara, Marion & Mary Lou picked flowers to put on the grave. I had Mary take movies of the whole proceedings, even the funeral march to the grave. I put the box of Schultz in the express wagon

and pulled it - Roland, Barbara, Marion & Mary Lou all followed carying flowers. I do hope the pictures turn out they should be cute. We even said a prayer for Skeeter as we put him in the grave. I helped Mary with the dishes after supper - was surprised to get a call from Kenneth Agnew. He & his family were in Johnson City - I directed them out to the home. He had his wife & two daughters with him - we had a very nice visit. I showed them some movies so they could see our girls. They left about 10:00 - were on their way to his wife folks up near Syracuse. Mary wrote Mrs. Hummel to-night telling her about Skeeter being killed.

9/23/44 SATURDAY:

Cool & foggy this morning, but turned out to be a beautiful day. Got up at 7:00 & drove down to the office at 8:00. Miss. Schaible from W.H.Q. stopped in this morning and showed me a lot of material on training she had collected on her plant visits in the Central West. Mr. Watson & his party were in the hotel all morn-

ing so we were all on our best behavior. They spent quite a bit of time in the school lobby. Mr. Kirk called Lynn, Ray & me out to meet him & Colonel Watson & his wife. I had met Young Tom before. I gave each of them a copy of our new Gen. Edu. Bulletin & told them we were offering 97 courses. Mrs. Watson seemed amazed. I called Mac over to discuss some problem with him about 11:00. Dwayne stopped in the office and said they were getting the girls together to hear Col. Watson talk & that I had better come up & bring Lynn. Lynn & I went up & about 11:30 the procession marched in Room 202 - Mr. Watson, Col Watson, Mrs. Watson, Mr. Kirk, Mr. Otten & Fiedler. Fred was the only one that went up on the platform. He introduced Col. Watson who spoke very briefly. Miss McLennan & Miss Rose who is president of the class responded for the class. Following that Fiedler asked for volunteers to talk - of course no one got up. Finally Mr. Watson got up & asked Fred whether Mr. Frank Welsh had talked to the girls about our Gen. Edu. Program. I sat in the back of the room and of course Fred sent me so

he said no but that Mr. Wise was in the room. Mr. Watson said - I think this is a good time to have him talk to the girls about his program. Fred I come agreed and I was on the SPOT. I walked up to the platform & so did Mr. Watson. He proceed to tell about me & the work I had done - gave our Ben. Edu. Program a real boost. Said it was the largest & most important phase of our educational work. He also proceeded to tell about Lynn Seeley's work & Walt Cooley while I stood beside the lectern waiting to make my remarks. Boy I sure felt on the SPOT! I talked for about 10 minutes and said as many nice things about our Ben. Edu. Program as I could think of. I really wasn't ready as soon as I thought I would be. After I finished Mr. Watson got up & requested I be given time Monday to tell the girls more about the activities of my dept. It was all very amusing to me, for I have asked for a chance to talk to the girls this week about our Ed. Dept. about the Ben.

Edu. Program. Now I'm really going to have a chance to do the job I wanted to do. Mr. Watson also mentioned he wanted Mr. Seeley to tell the girls about our Eff. Speaking program. After the meeting I got with Lynn & outlined some things for him to cover Mon. Morning. Bee! I was sorry Ray hadn't been at the meeting. I arranged to have Ray on the program Monday. In as much as Mr. Watson & his party remained around the school after the meeting & since he was interested in Ben. Edu. - Ray & I stayed around until his party went over to the cafeteria for lunch. Then we went over for lunch. Called Mary & told her I wouldn't be home until later. Watson's party left about 2:30. After lunch I got with Fred & got things lined up for Monday Morning. I'm to talk first, then Jarvis & then Lynn Seeley. I drove home about 2:30 - told Mary all about my exciting morning. We all drove over to Binghamton to do some shopping - stopped at Clair's Mary got her first glance. but they had left for a hike. Alex stopped down to Endicott on our way back to get some things - got home about 6:00 - Reyer Da Vinci was here moving ban - Sally & Shirley

Kirk stopped down & helped Bob & Mary Lou rake up the grass. I took some movies of them. After supper I called Clem & asked he & Lannie over for the evening. I got things set up to dub in 3 films but didn't have time to start them. - I borrowed a tank from Bill Davidson this afternoon. Dwayne stopped in about 8:00 to tell me he thought I made a very good talk this morning - I sure was glad to hear him say that - & I thought it was a darn nice gesture for him to stop by as he did. Dwayne gave me one hint & that was to be sure to mention Kirk in my talks - also give the credit to the members of my staff. I appreciate his bringing that to my attention. Clem & Lannie stopped over about 8:30 - we had a very enjoyable evening playing poker. Clem won 1.08. We also discussed a lot of IBM problems - Clem is tuned in little closer than I am on the grape vine so it is always very interesting to hear couple of pictures. Clem & Lannie - they left about 11:15 - To-bed 11:45.

9/24/44 SUNDAY:

A beautiful clear day but quite cool. Got up about 8:00 - started a fire in the fire place - spent most of the morning reading & developing 3 films in the bathroom. Mary went to Church. Roland stopped over and bought the cross for Schultz' grave - I have to print the name on it. Sally & Sheila Kirk stopped down to play with the kids. It was about 12:00 when I finished with the film. Mary came home at 12:30 - she said Mr. Watson had been at the Presbyterian Church - he went all by himself & the station wagon stopped by after church for him. This noon I read the comic strips for Babe & Mary Lou. This afternoon I worked here in my study on notes for my talk to-morrow. The kids went for a walk with some of the girls. For it was a beautiful day. I wanted to play some golf but didn't get around to it. Spent most of the evening here in my study on the notes for my speech to-morrow. Went over it with Mary for practice - listened to the radio & to-bed at 11:00.

9/25/44 MONDAY:

Another clear cool day:- Got up at 7:00 & drove down to the office at 8:00. At 9:00 we had a general assembly of the System Service Class & the new Sales school. Lynn Haley, Ray & I were up to take part in the program. We all expected that Mr. Watson would be there but about 9:10 someone called & said he couldn't make it. I was disappointed as I wanted him to hear what I had to say. Dwayne introduced me first & I talked 30 min. on the activities of the Div. of Factory & Gen. Education. Dwayne had asked me to cut my time down to 20 min if possible - I had to cut out a lot as it was to get it in 30 min. That bothered me some & I didn't do as good a job as I had hoped. I introduced Ray who spoke for about 10 min. on our current program. Then I introduced Lynn Haley who talked for 5 minutes on Eff. Speaking. After Lynn finished I turned the meeting back to Mr. Orton. He called a 5 min. recess & after re convening he introduced Walt Crosley who spoke for 1 hr. on Mfg. Control. Walt gave a darn good talk. Meeting ended about 11:00. At 12:00 Ray & I went over to the cafeteria

for lunch. Dwayne came in as I was leaving & asked me to sit down — we discussed a number of things. One the Gen. Edu. Program at W.H.G. another the conference at Paul Smith's next week. Dwayne told me he didn't like the Referee Ray made in his talk about the girls having to use the general shower & there ring punch in our office. After lunch Miss Schaible stopped in the office - the film she had ordered had arrived. I called Mac over & discussed our Apparatic Program here at Endicott. At 3:30 Mac, Ray & I went over to Visual Aids with Miss Schaible & previewed several training films which she had obtained. At 5:00 then was a Gen. Managers Meeting at which Mr. Watson & his son Col. Watson spoke to the managers. Mr. Watson spoke on supervision. The enrollments kept coming in to-day - there are now about 900 — we have a long way to go yet. At 6:15 Peonie & I drove over to the Endicott Gen in Vestal to the Jr. Chamber Meeting. We had a swell meeting about 40 out. Don did a swell job & we sure got off to a good start this year. I reported on the activity of the State Personnel Committee. Bro. Angelo J Brig. gave a darn good talk. I got home at 10:30 - just

missed hearing Dewey on the radio. Read the paper & to - bed about 11:30.

9/26/44 TUESDAY:

Clear & cool to-day. Got up at 7:00 - as I was driving out of the drive at 8:00 Dwayne stopped by & asked me to go up to the store stand. I drove up there & met Dr. Cornell of the U.S. Office of Education & Mr. Good of the U.S. Chamber of Commerce. sat at the table with Dwayne & our guests while they had breakfast. At 9:00 I drove Cornell & Good down to the school - Dwayne was busy getting ready to talk to the girls so I took care of the two guests. Dwayne had us all sit on the platform while he talked to the System Service Class - he gave a real lecture or sermon. After his talk we went in his Office and Dwayne gave them a big build up on our whole program. About 10:30 I showed them thru the school & then Ray & I went over the Factory and General Education Program with them.

Dwayne stopped in at 1:00 & went over to lunch with us at the cafeteria. Mac Almon stopped over after lunch with Mr. Hock from Poughkeepsie - he was up looking over an apprentice program. This afternoon I took Dr. Cornell & Mr. Good over to talk with Van Gorden - also Buehler & Space. About 4:00 we went to the Personnel Dept. - introduced them to Bud Austin & Mac Irvine. Spent an hour with them, discussing the problem that both Cornell & Good were interested in - that of finding a way of determining what value education is to a person on the job. At 5:30 I drove them up to the Homestead then stopped by home to clean up a bit. Mary drove me up again at 6:45 - Dwayne & I had dinner with Cornell & Good - Mr. Watson, Mr. Kirk & Barney French came in & joined in. Charlie Kirk told me he had heard about Schultz' funeral so I gave them some of the details. Mr. Watson said they had lost a dog once & he got the family a parrot. Had an interesting chat with Mr. Watson & our guests. Spent the

evening around the Homestead. Had a chance to speak to Mr. Watson about the Business Management Course for Managers. He turned it down cold - said we should give the managers something they could use on their job. I was surprised to hear Mr. Watson say that he thought we were offering too many courses in our Gen. Edu. Program. Said he didn't know how we found instructors for them all. He said I was doing a good job but to be careful not to go too far with the program - said he wanted to see a know of any further additions before they were made. Mentioned that Mr. Caton was inclined to be too academic & that I should see that the program was kept as practical as possible. Our conversation was took a funny turn I must have looked really surprised for I was. Called Mary & her up to the Homestead after she got home from P.T.A. Meeting at Hooper School. Mrs. Watson, Dr. & Mrs. Davis & some other guests arrived about 10:00. It was a big evening at the Homestead. About 10:15 they all went in the dining room

for a snack & eat - Wpay & I left and came home. To bed about 12:00.

9/21/44 WEDNESDAY:

Cloudy & rainy to-day. Got up about 7:00 - Called Dwayne at 8:00 - he stopped by for me & I rode up to the Museum with him. About 9:00 I had breakfast with Dr. Cowell & Mr. Good. Dwayne joined Mr. & Mrs. Watson & their party. Mr. Watson came over to talk with us for awhile. I had a chat with Dr. Dain after breakfast - hated him about not coming when I invited him to IBM - he confessed that Mr. Watson had invited him this time. About 10:00 I got a ride down to the school for myself, Dr. Cowell & Mr. Good. I took them right on to the Personnel Dept. They spent the rest of the morning with Mr. Austin & Miss Lewis. I spent some time in my office. The enrollment for the Dr. Edu. Program are coming in very slowly - only about 1300. Had lunch with Cowell, Good, Austin & Lewis at 1:00 in cafeteria. Dwayne came in & joined us. About 2:30 I had Mr. Brem show Cowell & Good thru

the media shop. Book wanted to play some golf but I couldn't arrange it. At 3:30 they returned to my office and I sent them to the Homeland in a cab. Bill Lain called this afternoon & said he had 15 new managers that he wanted trained starting Monday. I told him that was a bad deal but he wouldn't say no. I learned to-day that Dwayne couldn't go to Paul Smith's to the conference with me so I gave up going too. I arranged to have Earl Kaufman go instead. Mary stopped down for me at 5:00 - we gave Leonie a ride home. I showered around & got my formal togs on for the boy graduation. Drove on & got Jeannie at 6:15 - picked up Mary on the way back - then drove up to the Homeland to get Dr. Cornell & Mr. Book. They weren't ready so we waited & saw all of the girls (Upstate Junior Girls) leave for the Country Club. It was just like a fashion show - they were all in their finest. We got down to the club just at 7:00 - it was nearly 7:30 by the time they got started. It was a lovely affair - Dr. Davis & Stan gave

the Commencement Address - but it was only fair - she read all of it. Mrs. Hazen Kelly, a good friend of Mr. Watson from Rochester also got an address & she was wonderful. The program was much too long - so long in fact that Mr. Watson declared with the distribution or presentation of the diplomas & announcements they would receive them informally later at the Homestead. I hurried out at 11:45 with Dr. Cornell & Mr. Bond - drove them on to Binghamton to the D.L.& W. Station. When I got back to the Country Club the gang had left. Drove on up to the Homestead & there found Mary & Jamie. Met Mr. Campbell & went into the dining room with him. The place was packed - Mrs. Watson had an informal party for the girls. Mr. Kirk played the piano - singing, some speaking etc. The diplomas were finally passed out & the girls left the dining room. We left by the back door & got away about 1:45. Drove Jamie home & got home & to - bed about 2:00 - Mary has a bad cold & don't feel well. Boy! It was a busy day.

9/28/44 THURSDAY:

A rainy day - didn't get up until about 8:15 - drove down to the Office about 9:00. Things seemed quiet around the school to-day. I had a chance to get caught up on my correspondence. Called Prof. Charles at Cornell about a math. course in the E.S.T.W.T. Program this morning. Had lunch at the cafeteria - Ray Berry stopped over this noon - he is working on a plan for me to use on the train schedules this Xmas. At 1:15 I went over to Visual Aids Dept. & previewed some films with Wm, Charlie Brozek & Charlie Baxter. When Brozek returned to his desk they had it all decorated - he is getting married this Saturday. Stopped to see Bill Lewis about the manager conference. Drove home at 5:15. Mary has a bad cold. To went to-bed when the children retired about 7:30. I helped her with dinner - read the papers this evening & Life. Did some work on my films here in my study. To-bed 11:00 - I still haven't started the fire in the furnace.

9/29/94 FRIDAY:

Clear & cool to day. Got up about 7:15 — drove down to the Office at 8:30. Things were seem quiet around the school since the girls left. Had a very busy day. Lunch at the cafeteria — learned this afternoon that there was to be a managers meeting at 5:00. I called Bill Lein about making an announcement concerning the Business Management course which Watson had turned down — Bill said we would have to talk to Kirk about it first and be in one of town. About 3:00 Ron Johnson of North High School & Miss Frederick, chairman of the Young Adult Civic Council stopped in with Miss Sheila Mackay the British woman who is returning to England from Australia & who is a member of the British Committee on Education. Had a nice chat with them & had Ray show them the school also met Mr. Alston. I sat in on the Managers meeting at 5:00, it was all on safety. The plant is embarking upon a new safety contest. Drove Rode home with Ray Jarvis at 6:15. After dinner — Roland Clemons stopped

over to return some sugar Fannie had borrowed. Babs & I stayed Roland some tricks. At 5:00 I drove over to Binghamton went to the meeting of the Young Adult Civic Council at the Y.M.C.A. Heard Miss Mackay - she gave an interesting account of adult training in Britain. Meeting poorly attended - Ray & I stopped in the Baton for sodas after the meeting. Home & to bed at 11:00.

9/30/44 SATURDAY:

Foggy this morning - cleared off & cool to-day. Got up at 7:15 - drove down to the office about 8:15. Went over to see Mac this morning and got lined up for the managers conference Monday. Mac is planning to go to Poughkeepsie Monday to start our apprentice program - we only have 4 boys to start with. Mac is pretty much disgusted with the whole set up - Kirk gave him the assignment but didn't say anything to anyone else so Mac has had his trouble getting the proper support. Van Borden told

me this morning that he was going to the conference at Paul Smith so I had Earl go with him. Fred spoke to me about Mac going to N.Y.C. on the 16th. to conduct a T.I.T. program. I had Miss Schaible write him about it. At 11:00 I drove down town - got my hair cut. About 12:00 Bill Rapley stopped in the school with Eleanor Turner mother & a Miss Dewell from Delhi. He asked me to name Mrs. Irwin and I was quite embarrassed for she knew me & I didn't remember her. Drove home about 12:30. After lunch I drove Mary & the girls down to the horse sale at the IBM Barn. I took a couple of pictures. The horses were selling extremely poor - one went for $5.00 but was bid in by the owner. We returned to the house & then drove over to Bing. to do some shopping. Got home about 5:15. Dated some of my negatives - then set up my photographic equipment & after dinner this evening I printed pictures - worked until mid night. Mary helped me for awhile went to bed at 12:30 - I retired about 12:15.

10/1/44 SUNDAY:

Foggy until about 10:00 — got up at 8:15 — started a fire in the fireplace. After breakfast I started the picture I made last night. Mary went to church at 11:00. The girls went up to Kirks with me while I took some pictures of the home. Finished a black & white film — changed to a color film in Kirks Garage — took about 10 pictures of the home — the sun had come up & out of the fog & the flowers were beautiful. Kirks colored cook Mose & Alice came down to the garage. While Mary was at church I had the girls help me & we cleaned up the whole house — I also started getting dinner. Mary got home about 12:45. Bobby Crawford took a picture of the congregation this morning for the minister to use on his X'mas card to the boys in service. After dinner I helped Mary with the dishes. About 3:00 we all left for a ride — stopped up to Kirks to get Beaten — also got Sally to ride along. I took

a couple more pictures of the home from the opposite direction from this morning. We had a nice ride on the Pennsylvania from Binghamton. The leaves are just beginning to turn & the hills were beautiful. We looked up Bro. Minnema home & stopped in - found no one home - it's a beautiful home. On our way back we stopped at the Jarvis'. Ray & Marion were napping. Ray took us out to his garden - gave us a pumpkin & some peppers etc. Stopped at Jolls for ice cream cones - home about 5:15. Clem stopped over to get Marion about 6:00 - I drove over & he gave me some wood for the fireplace. Spent the evening doing some work for the Office & listening to the radio. Heard Jack Benny's first program for the Fall season. To-bed 11:00.

10/2/44 MONDAY:

Partly cloudy & cool to-day. Got up at 7:00 - drove down to work at 8:15. Had a very busy day - getting things lined up for our new Manager Ivy - program & also

starting on Ben Eds. Program. Stopped over to see Bill Lein this morning about the session at 4:00. Dwayne called me up to his office & explained his whole program for the week had been changed. He couldn't meet me in Poughkeepsie on Friday. He planned to meet Mr. Wolf from International Harvester Co with me at 1:40. Had lunch in the cafeteria — at 1:30 I drove down to the Erie Station to meet Mr. Wolf — Dwayne had left his car at home so he had Ray drive him down — The train was 20 minutes late so he didn't want had Ray drive him on over to Binghamton to catch a 2:30 train. Mr. Watson has asked Dwayne to go to Albany. I met Mr. Wolf & drove him up to the Homestead. Then brought him back to the office — talked with him until 3:30. Then turned him over to Fred Fiddler. At 4:00 we had the first session of the training program for 13 new managers. Bill Lein & Jimmie Johnston talked for quite awhile to the group. Byrd Watson came over with them & just sat in. He left with Bill & Jimmie, thank God, at

the half way point. I carried on for about 3½ Jr hour developing from the group the qualification of a manager. It went over very well & I was quite pleased with the session. Went over to the cafeteria for something to eat — stayed at the school this evening to help Ray start dinner. Had a bunch of dinner starting at 6:20. I introduced Mr. Corman to his class in Aeronautics. While at the office I called a bunch of the JayCee fellows getting a cabinet meeting together for Wednesday night. Drove home at 8:00 — listened to the radio & read the paper — to-bed at 10:30. Had man from Kelly Coal to start the furnace to-day.

10/3/44 TUESDAY:

Clear & cool to-day. Got up about 7:15 — drove up to the Homestead at 8:15 — had breakfast with Mr. Wolf — Ray came up and joined us. After breakfast I drove Fred Heckler & a Capt. Turner down to the plant. Mr. Wolf came down with Ray. at 9:15 & took Mr. Wolf on to the main entrance to the plant — had Geo. Green take him thru the plant — I also arranged for Ron Packer to show him the Country Club at 11:00.

At 10:00 I drove over to Brighton - went to Dr. Lain's Office Dr checked my eye & found that my new glasses had done me some good. Also stopped around to the paint shop & arranged to have my car varnished. Stopped at Buick Garage in Johnson City to inquire about seat covers. Dr back to the Office about 11:30. Wolf got back about 12:15 - had Ken Bruce meet us & go to lunch in the cafeteria. After lunch Ken took Mr. Wolf over & showed him the Visual Aid set-up. Bruce is on vacation this week. Mr. Chamberlin stopped in from Cornell this afternoon - I gave him 10 cadmium in his Eng. Math. course. I introduced him to Mr. Wolf & had a nice chat. Spent most of the afternoon talking with Mr. Wolf. We sat in on Walt Crosley class in Mfg. Control for awhile - also Silvia Nelson - class of South American - I was amused to hear her teach in Spanish. Met Austin Miller from Roberts at the Homestead this morning - he is here this week with the group of citizens from Hinckley Carlson Co. About 5:15 I drove Mr. Wolf & Frank Swiedler down to the Hotel for dinner.

Wife Mr. Prof. Yesbit at the hotel & had him join us for lunch or dinner. Prof Yesbit gave me a cigarette case, of all things, as a gift from Mexico. It's a lovely hand tooled leather case. We got back to the school at 6:20 - the gang was flocking in for the 6:20 classes. I helped Ray get the class started - introduced Prof. Yesbit to his Spanish Class & had Mr. Wolf sit in on the class. John Wagner didn't show up for his Electronics Class & we had to call him - he had forgotten it - I pinch hitted & talk to the group until John arrived. He has a good size class. I took Mr. Wolf into the Effective Speaking class for about 10 minutes - we also sat in on Esthetics Decorating, Typing, Electronics & Frank Sullivan M & E. Principles. It gave Mr. Wolf a pretty good picture of our Gen. Education Program. At 8:30 I drove Mr. Wolf up to the Homestead and got home about 8:45. Read the papers & to - bed 11:00.

10/4/44 WEDNESDAY:

Foggy this morning & very cool -

down to 30°. Drove up to the Homestead at 8:00 - had breakfast with Ray & Mr. Wolf, Fred Fisher & his wife & Mr. & Mrs. Sherbeck joined us - I showed Fred the pictures I had taken of him & had some fun with them. Spent most of the morning with Mr. Wolf rounding out the picture of our educational activity for him. At 11:30 Ray rode along with Mr. Wolf & me over to the Erie Station in Erie to meet Dwayne - he came in from Albany on the Delaware & Hudson at 12:00. He was quite surprised to be met by such a delegation. Introduced him to Mr. Wolf - drove the party back to the Homestead in time to attend the luncheon held for the Sales Class & the Research Engineers. Ray & I had to leave before it was over - Ray had to get back to the office & I drove Mr. Wolf over to the Erie Station in Erie in order to catch the 2:30 train to Chicago. Had a very busy afternoon - at 4:00 I introduced or started the Management Eng. Conf. - Ralph Lafountain led the discussion on Personnel Procedures. The session lasted until 5:50.

Ralph did a swell job, but didn't get finished. At 6:15 Ralph & I drove over to the Hotel to the Lions Club Meeting. Steve Salmon talked to the group — Ralph & I left right after the meal & returned to the school to conduct the Internal Cabinet Meeting of the Jr. C. of C. We had a swell meeting the whole gang showed up — I held the meeting in Room 105 — had Toby Crawford take pictures of it. After the meeting Worth Dillin & Frank Hoben jumped Paul, Don & I on the matter of too many IBMen in the Jr. Chamber. I sort of shot off my mouth about it — but Worth is right — dam-it I didn't give it a thought when I set up my internal organization — that all but one committee have IBM boys as chairmen. Don & Boyd Haffner also overlooked it apparently. I indicated that there is too much of an issue made of it, but I agreed afterward that it should be brought out & something done about it before it wrecks our organization. Called Mac at his home about 9:00 — he had just gotten back from Poughkeepsie — told me about starting the Apprentice Program on

Monday at Plant #4. Saw Mac on account of the Manager Training Program so he could take over on Friday. Drove home about 9:30 - Mary had gone to a Customer Graduation with Ray & Marian at the Homestead. I called her & asked her to have Ray bring her home. I changed some clothes & packed my bag to leave for U. of C. Ray & Marian stopped for a few minutes & I showed them a movie film that came in the mail to-day. The one on which I had taken pictures of Mary Lou's birthday party. They were terribly over exposed - I was ashamed of them. I have been having terrible luck with my movie film lately. Ray drove me over to the station about 10:30. I was surprised to see Red Dunwell in the station. He is a Major now - and looked good in his uniform - Ralph Prentice stopped in & we had quite a chat with Red. Angstad from the IBM School came in the station - arranged to meet him for breakfast at Hobden - Call Dan Peet but he was out home - got on the train & turned in about 11:30 - Upper 7.

10/5/44 THURSDAY:

A dull rainy day in N.Y.C. Porter called me at 7:00 – met Ed Maney in the wash room – had breakfast with Ed at the Lackawanna Restaurant – Angstad didn't show up at 8:00 so I didn't wait. Took the ferry to N.Y.C. & then a bus up town. Stopped around to my little gift shop on 43rd St. & then walked over to the Grand Central & left my bag. Took a bus up to 57th – to W.H.Q. about 9:45. Stopped in Mac Cheney's Office & Miss Schaibe was there. We discussed the J.I.T. program for the week of the 16th. We couldn't decide where to hold the sessions – Mac called Jim Russell to his Office – we took a walk around in search for a suitable room – everything was being used – will have to use the club room which isn't good. Called Lt. H. L. Fowler. Had a short session with Bro. Carlson on the General Education Program – I'm sure not satisfied with the job that Bro. has done – he is on the side of the Dept. of Edu. I told him to go ahead with the program under the I B M Club as it had intended – he had been holding the thing up to talk with me.

Had a chat with Mrs Hamble re her field training plans. She sure has a lot of opposition to overcome. Called Geo. Skelton about 12:00 regarding the Educational Survey of the men in service. He asked me to go out to dinner with him so we walked over a few blocks to a quaint little place. Geo. gave me his ideas very liberally. When I got back I went up to Mike Lupia's Office to get my hair cut — Mike was there — had a nice chat with him — he had been to Poughkeepsie Yesterday to start three classes in psychology. I gave Mike the pictures I had taken of he & Joyce at our picnic — he seemed to appreciate them very much. Went down to Skelton's Office & finished our discussion on the survey. Geo. showed me a letter he had received from Denny Hannan who is in Texas now. Denny is sure a son of a gun on the world. Geo. gave me some good ideas on the survey. I left 5:30 about 5:00 — did some shopping — stopped over to Holden's Magic Shop. At 6:30 I met Mr. Forstall at the Grand Central & we took the 6:40 train. Had quite a chat with him on the Apprentice

set-up. He seems confident that IBM will sign up with the council and if he takes it to Nation it may turn out that way. I'm trying to be fair with him & also with IBM. We got off at Beacon - & got into Poughkeepsie at 6:15 - took a cab to the Nelson Home - checked in - had dinner in the Coffee Shop & then walked over to the class room. Will was just getting set up for the 7:30 classes. Had a full house tonight - a class in each of the four rooms. I sat in on Mrs Rowe's IBM Products class for awhile - then moved to Bob McFall's class in Marketing & ended up in Lee Rutledge's Effective Speaking II Class. Paul came in & joined me - we sat thru the class. Lee called on me to talk to the class. He had a very good session. Paul, Will & I had a soda at the drugstore after the classes were over. Will asked me over to his home to hear Roosevelt on the radio at 10:00. He gave a good talk - but he sounded just as tired & worn out as he looks. Will drove me back to the Hotel about 10:30 - wrote the diary & did some reading. Took a shower & to bed at 12:00

10/6/44 FRIDAY:

A rainy day in Poughkeepsie - got up at 7:15 - met Paul in the lobby at 8:00 - he had breakfast with me in the Nelson House coffee shop. We saw Jimmy Johnston & Byrne Waters having breakfast. Rode down to the plant with Paul - spent most of the morning with he & Will going over several matters - one especially - that of moving the classes from 39 Market St. into the plant. Got all the facts I could. Rained all day. About 11:00 Paul drove me down to the old office bldg. to see the new Apprentice training set-up. They are just getting the machines moved in - it looked good. I met the four boys who are starting the program - I had met Jim Rogers - one of the boys before. Paul & I went back up to the upper plant at 12:00 - had lunch in the upper cafeteria. Jim Hern came in & ate with us. Went in to see Bill Weir after lunch - Jimmie Johnston & Byrne Waters were with him. I mentioned Kirk's wish that the classes at 39 Market St.

be moved to the plant. Bill didn't think it should be done until we can get sufficient class room at the plant & until the gas situation improves. He said he hadn't heard any unfavorable reaction to having the classes up town. Discussed the Apprentice Trg. Program briefly. Also saw Walt Wiles for awhile this afternoon - Walt was all fixed up about starting some form of sales school - suggested starting a course in our Bus. Edu. Program. Walt is sure swell when it comes to backing up our training program - his all for it. I can't quite see his angle on sales training for all employees. Sat in on Paul's Job Relations Training session from 3:30 to 5:30. Paul did a good job & it was an interesting session. Paul drove me up town about 6:00 stopped at the hotel & checked out - then Paul drove me down to the station to get the 6:38 train for N.Y. A number of people to-day asked me whether I was staying for the Big affair to-morrow. The Poughkeepsie Chamber of Commerce is having a testimonial dinner for Mr. Watson to-morrow evening. Train got me into Grand Central at 8:30. Had dinner at the Oyster Bar - then went to a

movie on 42nd St. At 11:00 I get a taxi to the 23rd St. Ferry - boarded my train about 11:30 & turned in - Love J.

10/7/44 Saturday:

A cloudy rainy day & very warm. Got off the train at 7:30 and was pleased to see Mary & my two little girls coming down the track to meet me. We all get a big kick out of meeting each other at the station. Clem was supposed to be coming in from Philadelphia at 7:30 - we looked for him but couldn't find him. Had breakfast with the family & Mary drove me down to the school about 9:15 ST. Had a very busy morning - Mrs. R. came in - talked trip over with Ray. It sure was a long week for him. Earl stopped in & gave me a verbal report on his trip to the conference at Salt Lake this week. He really enjoyed it! Mac called from Binghamton, he didn't come in this morning. Mary stopped back for me at 12:00 - Mary Lou & Barbara came in to my office to get me. Mary had

Babs over to Dr. Lam this morning. Dr checked her eyes & found them improving - I was very glad to hear that. This afternoon I painted the name SCHULTZ on the iron for Adolfe's grave & then worked on the car. I took some movies of Babs painting on the sign. Marion Clemmons came over to stay with Barbara to-night. I cleaned the wheels on the car & painted the white side walls. Jeff DeVeti came over & mowed the lawn - it started raining about 5:00. This evening we had Charles DeVeti come over about 7:00 to stay with the children - Mary & I drove over to Bing. went to the Capitol and saw a vaudeville & the movie Phil Baker in "Take it or Leave it". It was a good show. Home at 10:30 - read prayers & to bed at 11:00.

10/8/44 SUNDAY!

Partly cloudy and warm to-day. Got up at 8:00 - Marion Clemmons stays with Barbara last night - the kids will have a swell time to gether. Wrote a letter to Betty this morning - sent her

three copies of the new issue of Barnum Modern. It has the long awaited story of Tom in it. In the same issue they have my picture and the talk I gave the Boston Service Club. I also sent Betty a copy of the same issue of Barnum Modern in which I had my picture three times. I took quite a ribbing from some of my IBM friends about that. Went to church at 11:00 - Mary stayed home with the children. I really enjoyed Rev. Barbe's sermon - he even got a tear out of me eye. Saw Brian Cullen after church & spoke to him about joining the church. Mary had a swell roast chicken for dinner. Barbara went home with Marion & ate dinner with Marion. Helped Mary with the dishes & read the paper. Mary Lou took a nap - at 3:30 we drove over to Clemmons & got Barbara - Clem & Lacey were getting things packed up to move. Marion rode along with us over to Johnson City. I stopped in to see Frank Swidler about the lines for the train platform. Both Florence & Dicky had ride in Mary & the kids stayed in the car. Frank has

things all packed up ready to move. Stopped at Clemmons on the way back & let Marion off - Bill & Dot Davis were there with their little baby. This evening I worked here in my study & got some things ready for to-morrow. Also listened to the radio - Mary & I tuned in at 9:30 & listened to several good radio programs in bed.

10/9/44 MONDAY:

Partly cloudy and rainy to-day. Got up at 7:00 - Drove down to the post office before going to the office about 8:15. Had a busy day - a lot of correspondence. Orton was out of town so I didn't get to see him. Called Jimmie Johnston & arranged to see him to-morrow in the matter of Journal & the Apprenticeship Council. Had lunch at the cafeteria with Ray Jarvis. This afternoon I went over to Bldg. 28 & talked with Earl & Bob about their work. Stopped over to see Frank Price in salvage depot. about getting some paint for the train platform. At 4:00 Mac had a meeting of the new managers - I sat in on the conference for awhile - All

Boon went over Plane Protection. Drove home at 6:00 – Mary went to a womans club meeting to-night & took Bernie Hayes. I had Barbara help me with the dishes – put ride & Mary Ann to-bed at 7:45. Spent the evening getting kind eye on the arrangement for the train platform. Designed the section which is to carry the skating pond. It sure will be cute if I ever get it finished. Mary came home about 10:45. To-bed 11:30.

10/10/44 TUESDAY:

Cloudy to-day – got up about 7:00 – drove over to Binghamton at 8:00, left the car at Doyle paint shop to have a rear fender welded. Ray stopped by at 8:30 & I rode down to the Office with him. Had a long session with Fred Nicklas this morning – got his idea on a Sales Course in our Dem. Edu. Program as Walt Niles suggested. Fred doesn't think it a good idea. Went to lunch in the cafeteria with Fred. This afternoon Mac & I had

a session with Jimmie Johnston and I told him about Mr Forestal and the matter & his interest in our joining the N.Y. State Apprenticship Comm. Jimmie is very much opposed to the idea. He suggested that the matter be taken to Mr. Kirk. At 5:00 I got a ride over to Binghamton with Freddie Brand - he drove me down town to Doyles to get my car. Freddie told me about the garage the IBM is using to assemble the Mobile Units. He took me, introduced me to Geo. Frey the manager. Geo. showed us all thru the plant - it was very interesting. At 6:00 I drove 30 fellows back to Endicott. Stopped at the school & at 6:30 I drove over to the Ideal Inn in Vestal to attend the Jr. C. of C. Board Meeting. There was no one there so I drove over to the drug store in Vestal & called Don. He informed me it was at the Moose Hall so I drove over. It was a joint Board Meeting with the Binghamton Board. We had a swell steak dinner & a bang-up meeting. I took the picture I had taken at the

Jay Lee Price & gave them to John McGee. It was a long meeting - got home at 11:00 & went right to bed.

10/11/44 WEDNESDAY:

Partly cloudy to-day. Got up at 7:00 - Mary drove me down to the office about 8:20 - we stopped over & got Larry Acton on our way & Mary took him over to Mrs. Turner's for Edna. Edna told me Dwayne would be in on the 9:30 train this evening. Kelsey Hager called from Rochester this morning & told me Mr. Campbell & Mr. Collister would not be back to-morrow - he suggested I wait until next week so I changed my plans & don't not driving to Rochester to-morrow. Had lunch at the cafeteria with Ray. The Washington General Edu. Bulletin came in to-day. We sent them out to Miss Hurd. Called Geo. Carlson about cuts for their bulletin. They are using a picture of the school. Called Mary & had her stop down for me at 5:30 - sat in on the Managers conference at 4:00 - Cliff Burns

led the discussion on safety. That is a hot subject right now - there was a General Managers Meeting Yesterday & a big stir over the 3 bad fire accidents which have occured the first week of the current contest. I had Mac come over this afternoon & we prepared a final report to Otto & Wibler on the Forestal situation. Mary stopped by at 5:30 - she had Edna & Lary with her. We stopped at Thom's to get Mary but she wasn't there - drove over to Clem's. Got home about 6:15 and then drove down to the Hotel to the Civic Meeting. Mr. Lindsay - executive at the Remington Rand Plant in Johnson City spoke on War Production. He gave a good talk but too long. Got home about 9:00 - drove Lake Waram home. I started laying out the train platform on paper to-night. I get a kick out of doing some drafting again for a change. Barbara came over to spend the Night with Marion Clemson. To-bed at 11:00.

10/12/44 THURSDAY:

Clear & cool to-day — got up at 7:15 - drove down to the Office at 8:15. Mr. Alston was back to-day, he called me to his Office about 9:30. I told him about the situation with Geo. Carleton & the Gen. Edu. Program at W.H.Q. Dwayne elected to write to Stevens - he had gotten a little evidence of the real friction which exists while in N.Y.C. this week. Dwayne had quite a story to tell me about the session he & Kirk had had with Mr. Watson in which Watson had brought up the matter of manager training and referred to my asking him about the proposed Business Management course at the Homestead the last time he was in Endicott. In his reference to this Mr. Watson indicated, or at least Charlie got the idea, that I had shown him some material. I told Dwayne that was wrong as I had no material with me at the Homestead that evening. Dwayne had a chance to go into this whole matter in

some detail with Kirk coming up on the train - he said he told Charlie just how the whole matter had developed & that he had advised me to speak to Mr. Watson about the course if I had a chance. Anyway D wayne said Charlie wanted to see me about it & indicated he was going to speak me, so Dwayne was giving me a little advance warning. I was amused to hear Dwayne say that Charlie seemed to be anticipating speaking me with quite some delight. I suppose I'm in for it again. At Mr. Cecil Capps, Director of Cooperative Education of Drexel Institute of Technology called this morning. Dwayne had Van Borden & myself come to his office to meet him. We then took him over to see Bob Austin & to see Elliot Danner where we discussed the matter of securing the Student Engineering Program. Mr. Capps left at 12:00. I had lunch at the cafeteria with Van. Miss. Schaible called this morning about the J.I.T. program at W.H.O. next Monday. It seems she is having some trouble with Miss Chesney - she

wants to sit in on all of the sessions which is somewhat against the rules. I drove up home this noon with the idea of taking some colored pictures but it was too smoky. The tickets for the Syracuse Vs. Lafayette game Saturday came to-day, but the way things are turning out I doubt whether I will be able to go. Ken Spare stopped in this afternoon & told me Orton had given him an urge on the production of a movie film on Precision Measurement. Watson had brought the matter up at N. Y. this week & stated Jimmie Johnston should be the man to do the actual handling of the instruments. I saw Dwayne & he said the film is a must. I also got to-gether with Ken & Earl to go over the basic outline that Earl had prepared on the proposition of making movie films on this subject. Drove home at 5:30 - stopped at the hobby shop & got a pair of switches for the train layout - he had sold the electric switches I had hoped to get so I had to get

a pair I mended ones. Got a nice letter from Betty to-day - she was pleased to get the papers (Precision Machines) in which Russ' story & her letter was published. I spent the evening making a layout on paper of the train platform including the proposed new section. Listened to the radio & retired about 10:30.

10/13/44 FRIDAY:

Partly cloudy to-day. Arose at 7:30 - hurried around & Mary drove me down to the plant at 8:15. It was a busy day at the school - Wm. Watson was there to talk to the Salem school. I made arrangements first thing this morning to get to-gether with Jimmy Johnston on the movie film. Dwayne went over with me to Johnston's Office at 9:15. I had Ken Joyce & Earl Kaufman come over. Dwayne opened the subject with Jimmie & then dashed back to the school. Ken, Earl & I discussed the subject with Jimmie for about an hour - we decided to produce a film on the Evolution of Precision Measurement.

Had lunch at the cafeteria with Ray. Went over to the salvage dept. this afternoon to see Frank Ring about getting some things to use in the train jettyson. Also stopped over to see Elliot Gardner & learned of his set-up on training men from the factory for the laboratory - he wants me to take over the program. I discussed the course on Dev. & Instructional Materials with both Gardner & Mrs. Gasic. Elliot seemed much interested. Stan Evans stopped in to see me this afternoon - I told him many of our boys had indicated they were through attending his meetings. I gave him my frank opinion of their value & told him I wasn't going to ask the fellows to go any more. If they go on their own accord OK, but I wasn't going to call them from the Dept. & Edu. Some of them had gotten the idea they had to go & I never intended it that way. Stan drove me home at 5:00 on his way to Binghamton. Mary & I went to the Sales School Graduation at the Homestead tonight. It was a formal affair & a lovely party. Dr. Talley of Syracuse Univ. gave the main

address - he sure did a swell job. Mr. Watson gave the best talk I had ever heard him give. It was the first Sales School to be graduated since 1941 - Sales School 595, Harry Mason was president of the class. I saw Dr. Tolley after the party & bedded him about the game tomorrow - he wouldn't bet with me. I introduced Ray, Marian & Mary to Dr. Tolley. We were about an hour getting out of the dining room - each one shook hands with Mr. Watson as we came out. Got home about 11:30. To-bed 11:45.

10/14/44 SATURDAY:

A strange day - raining this morning. Got up at 7:00 - drove down to the office at 8:00. Ray came in at 8:00 had a chat with him on several matters. I questioned whether to leave at 10:00 to go to the conference on A.S.T.E. Meeting at Syracuse. About 9:00 I called Cris, Mr. Watson's secretary, and asked her what the chances were of Mr. Watson calling any meetings at the plant. She said he had several personal matters arranged & didn't plan to go to the plant but that the plans could be changed at any time. He

suggested I call Kirk. I waited & called Dwayne when he came in - Dwayne said he wouldn't say I should go but didn't want me to feel I had to stay. After talking with him I decided to let Ray go on & take Mary with he & Yvonne. It was a miserable morning, rained all morning. Max stopped over & we got lined up on the S.I.T. session at N.Y.C. on Monday. Ray left at 10:00 - I had lunch with Fred at 12:00 - ate with Van & his boys. I stayed around the school until 2:00 - by that time everyone had left. Drove over to Smith's garage, got gas & then drove home. The sun had come out & it was a beautiful afternoon - my spirits were sure raised. Got my camera & blanket etc. & left about 2:30 for Syracuse. Got in at the Syracuse Hotel about 4:30 - went up & sat in on the end of the afternoon session of the A.S.T.E. heard Dr. Mark Ellingson of the Rockefeller Institute of Technology talk. I saw him after the meeting for a few minutes. Ray saw me come in & came over. I saw a bunch of the IBM boys after the meeting. It broke up at 5:00.

Ray & I met Paul Maurin & Bene Cuming in the lobby - they had tickets for the game & wanted a ride home. Saw Bill Faubee & his wife. Mary & Maurin returned from shopping about 5:45. I called Larry on the phone while I was waiting. Paul & Bene rode with Mary & I out to Tubbets. Ray thought we would eat there, but it was too crowded. Oh Yes! I found a note on my car in the parking lot left there by Shorty Smith at Binghamton. He must have recognized my car. There was too big a crowd at Tubbets so we went to another restaurant, a german restaurant & all had swell steak dinner. It was raining some when we came out - drove right up to the campus & got in the Stadium just as the teams came on the field. Boy, what a night. It kept raining harder & harder - Mary had an umbrella which was a life saver. The game sure was a mess - fumble after fumble & all to Syracuse favor. At the half it was 19-0 in favor of Syracuse. We left our seats & stood around where the rain didn't beat on us quite so bad. Ray met Dr. Bausch & introduced him. He gave

Marian his underneath so we decided to stand them at least part of the second half. Ha Ball Paul & Bert came over & joined us. Paul had seen Lacy Grove - I wanted to go over & see Lacy but it started raining harder so we decided to leave - by that time the score was 32 - 7 against Lafayette & I really had seen all of that kind of football I wanted. We dashed back to the car in a downpour. Paul & Bert rode with Mary & I. We stopped in Copeland to get warmed up a little at the Community Grill. Ray & Marian came in as we were about ready to leave. It rained some more all the way home. Carl back thru Maine & Union Center. Left Paul & Bert out in Endicott. Mary & I got home about 12:30 - To-bed 12:45.

10/15/44 SUNDAY:

Clear but very cool to-day. Got up at 8:00 - after breakfast I drove Cleo home to Johnson City - she had staid here with the children last night. Stopped over to Endwell & got the Sunday paper. Helped Mary clean

and wax the linolium floor in the kitchen. Boy, that was a job! Had a swell roast chicken dinner. It was a beautiful afternoon. I took about an hour nap then drove up to the IBM Fun Club & took a couple of color pictures. About 4:00 I drove Mary, Babe, Mary Lou & Marian Clemmon down to the airport. Elmer the kid that used to mow my lawn was there selling tickets for ride. I had no trouble talking all the girls into taking a plane ride. Mary called Lonnie & got an OK on taking Marion with us. For $6.00 we had a swell 15 minute ride — all in one plane. Came up over the IBM C.C. & over our home. I took a couple of color pictures of our home. The kids sure got a big kick out of the ride. It was the first one for Mary Lou & also Marion. We stopped at Al Fyffe's in Union on the way home. Saw Arca Asmon who live next door. Al gave us some broccli & cabbage from his garden. The girls got a big kick out of playing their player piano. Had a late supper — listened to the radio & did some work here in my study this evening. Mary drove me to station 10:30.

10/16/44 MONDAY:

Porter called me at 6:45 - had breakfast at the Hoboken Station, Herm Klotz joined me. Took a cab from 23rd. St. Ferry directly to N.Y.Q. Got there at 8:10 - a whole hour early. Wm Allmon finally arrived about 9:50. We had to make a few changes in the set-up for T.I.T. in the club room. The session got started about 9:20. Wm Cheney came down & introduced me & I introduced Wm Allmon. I sat thru the whole session & so did Miss Schaible. Wm did a swell job. There were only 7 in the group. Bob Sentner & Geo. Carlson were in the group. After the session was over 11:15 - I went up & saw Mike Suya - called Polygraphic Co. they will have the Pres. Mgrs. it at the bindery by Oct 30. Also called Pa. Hummel his son-in-law, Joe, is critically ill with an appendicitis operation. Went to the cafeteria with Tom Fay for lunch - saw Perry Starbuck - had quite a chat with him in the Club Room after lunch - gave him the low down on the Gen.

Education Program at W.H.Q. Met Dilling & Davis two boys from Seattle Wash. who were in the Law Salem School. Our 2nd. group for T.I.T. were scheduled for 2:00 — Mac Cheney didn't show up so Bob Sentner opened the meeting & introduced me — I introduced Mac again — I had Jack Kenny & Perry Starbuck sit in on the program. Mac Cheney came in late but stayed thru the session. I slipped out at 3:30 — went up to see Geo. Carlson about the Gen. Edu. Program. Geo. is still ruffled & wants to give up the job. I'm sure sorry I ever arranged to have him take any part in the Program. He has hindered instead of helped. I'm glad now he wants to give it up. Stopped in to see Mac Cheney & was glad to learn he was favorably impressed with the T.I.T. program. He talked to me for about an hour — left W.H.Q. at 6:00 — had dinner at the Oyster Bar — my old favorite — Did some shopping for trick on Broadway & wrote some cards to the boys in service. Went to the Capitol Theater at 8:30 — saw Spencer Tracy in the "Sea Hawk" and

Horace Heidt & his Musical Knights —
A good show, came out at 10:30 — took
a bus down to the 23rd. St. Ferry. Had
a bite to eat at Holden, turned in
about 11:45

10/17/44 TUESDAY:

Partly cloudy & cool today. E.
Potter called me at 7:00 — took a cab
home. Had breakfast with the family.
Shaved & cleaned up before going to the
Office. Drove over & got Edna & Larry
Eaton, left Larry home with Mary & then
took Edna down to the bus in Johnson
City. Had a very busy day. Got
caught up on some of my correspondence.
Jack Van Borden stopped over this morn-
ing — he had the electric motor in his car
he is loaning me — I went out to the
parking lot & we changed the motor to my
car. I saw Jimmy Johnston this morning,
he had talked with Kirk about the
State Appropriation Council & said Kirk had
confirmed his feeling that we should not
affiliate our program with the Council.
See I don't know whether to write Fouratt

a note - don't sure if I say no in a letter that he will go to Mr. Watson. Went up to see Fred Nichols about 11:15 - was surprised to see Carey Wood there with him. He & about 30 of the Canadian Organization are at the school this week studying Mfg. Control. Carey was much pleased with their Bus. Edu. Program at Toronto. He wants to extend it to the field Offices in Canada. Mr. Thomas of the Arduana Dept., the fuel engineer, stopped in to see me at 12:00 - I took him to lunch in the cafeteria. He wants IBM to sign a pledge to conserve fuel - I referred him to Bill Lewis. I received a call from Ruth Leach at N.Y.C. to-day with reference to a phone call she had received from Mac Hill asking for a speaker to talk at the N.J. Training Directors meeting. Mac had mentioned my name so Ruth called me. It is on Oct. 26 & I plan to be at the Lafayette Founders Day Program so I told Ruth I couldn't accept it - she agreed I should go to the Lafayette meeting if Mr Watson had indicated I should attend. I told her Mr. Watson was going to be there so she

advised me to not consider the invitation. Mr. Casey Wood brought Mr. Brent of the Montreal IBM office in to see me this afternoon. He is starting a course in Effective Speaking at Montreal for the IBM employees there. I had him meet & talk with Lynn Seeley about the Effective Speaking course we are conducting. About 4:00 I drove down town & got my hair cut. Got back to the office about 4:30 - Wilbur & Wife. Edmunds had arrived from Poughkeepsie - Ray had taken them up to the Homestead. I called & had Ray bring Mrs. Edmunds on our home & he & Will returned to the school. I had Will sit in on classes to-night - he & Ray grabbed a bite to eat at the school. At 6:20 I sat in the Hart-Hood class with Will. About 6:45 I left & drove over to the Y.M.C.A. C. meeting at the Moore Hall in Union. We had only a fair turn out, but a swell Chicken Dinner. I made a report on my personnel committee. Left about 8:45 - dashed back to the office - had Will follow me up to my home with his car. Wife.

Edmunds (Peddie) was here. I showed her & Will some of our movies. They seemed to enjoy them a lot. Had a very nice visit with them - left about 10:45. To bed 11:00. Boy this tired to-night! Two nights on a sleeper in too much for me.

10/18/44 WEDNESDAY:

Clear & cool to-day. Got up at 7:00. At 8:20 I drove up to the Homestead - met Will & Peddie - had breakfast with them. Byne Watts & his wife and little girl came in & joined us. I suggested Will go along with Peddie to Binghamton to see a girl friend she hadn't seen in abt 7 yrs. I stopped by the home on my way to the Office & got Mary & Mary Lou - drove them over to Alton so Mary could get Alton's car to take Larry down to Turners this afternoon. Paul Mancini stopped in the Office this morning to discuss Jr. C. of C. activity. I called Ethel Wager at Rochester & arranged to see him to-morrow. Talked with Dorothy about a news release

to the Forester papers about my visit to-
morrow. I was surprised to learn she had
it all lined up — asked my approval. I
also called Mr. Forester this morning
after talking with Fiedler about the
matter — Fred advised my not writing to
Forester unless Kirk first saw the letter.
I told Mr. Forester that we could not
get to getter on Mon or Tues. If not well
advise him I would contact him again
as soon as I had seen Mr. Kirk. He
informed me he had talked with Mr.
Patterson last week about the matter &
that he was much interested in our efforts
with the State Apprenticeship Comm. Had
lunch this noon with Ray & Will at
the cafeteria. After lunch Will rode out
to Smith's Garage with me. I left the
car to be waxed & greased. Arranged to
have Bill Holland take Walter from
the plant this afternoon & also them
Visual Aids. They got back at 4:00
in time for the Managers Ty. Conf. Had
Will sit in on the session. I intro-
duced him to the group. Geo. Emon
covered Costs with the group — it was

a good session. Had to call the conf. at 5:00 so the boys could attend the general managers meeting in Room 202. Bill Levis conducted the meeting — the main subject was contract terminations & time off to vote on Nov. 7th. Employees are to be given a maximum of 2 hrs. with pay. I had Will attend the meeting. At 6:15 I walked over to Smith's - got my car & drove down to the hotel to the Lions meeting. Just a business meeting. At 8:00 I drove back to the office - spent about an hour talking with Ray & Wilbur. Peddie picked Will up about 9:00 — they are staying at Homestead to-night & driving back to-morrow morning. I got home about 9:15 — Charles DeVenti was here with the children. Mary had gone over to McCall's to a bridge party. She called about 10:30 & informed me Edna couldn't go to Albany to-morrow to hear Dwayne or Jean couldn't stay at Jimmie's so Edna had planned. Boy she sure is a spoiled child if there ever was one! Mary came home about 11:30 - to-bed 11:45.

10/19/44 THURSDAY:

Cloudy & rainy this morning. Got up at 6:45 — helped Mary with breakfast & getting ready to leave for Rochester. Stopped at Lanier's & left Barbara's suit case and were on our way to Rochester by 8:10. Mary & Mary Lou went with me. It cleared off some & was a beautiful drive coming up. Mary drove part of the way. Got at the plant here in Rochester at about 12:00. I called Bert Van Horn at the Chamber of Commerce Bldg. - he was expecting me & planning to have lunch with me. Kelsey Hazen & Ann McMillan were down to the Chamber Bldg. with me. We stopped by the hotel & I got Mary & Mary Lou checked in. Kelsey & I had lunch with Bert — I had a chance to discuss some Jr. Chamber business with Bert. There was a luncheon meeting of the Jr. Chamber but the room was full so we had to eat in the main dining room. Got in on the tail end of the meeting & saw Dick Eisenhart — he chided me about not getting a copy of the manual "Opportunities for Leadership".

Had a short session with Bert & Dick in Bert's Office. Kelsey & I drove back to the plant about 2:00. Talked with Harry Lee about his Eng. Mechanics class & with Bro. Jensen about his Mechanical Drawing class. Also saw Bro. Haynes the local T.W.C.A. man & had a nice chat with him. Had a talk with Mr. Campbell - he was in all pepped up about the Ben. Edu. Program. About 5:00 Dick Eisenhart dropped out to the plant to see me. He has some Jr. Chamber material to go over with me. I have gotten the 12 copies of the U.S. Jay Cee Manual "Opportunities for Leadership" from Mr. Campbell and gave them to Dick. Dick sure is interested in Jay Cee work. We went down to the cafeteria with Bro Ellis for dinner about 6:00. Kelsey had six classes in session this evening - all starting at 6:30. Mr. Able, Dick Davidson & I sat in on the Practical Psychology class first. Kelsey introduced me to Mr. Foster the instructor. After taking a picture of the class Kelsey presented me & I spoke briefly to them. Dorothy Howe arranged the picture taking - she was

is good at that. We next sat in on the Pres. Movement class - I spoke to the group & told them about the development of their text. Mom Collette joined us then. Next we sat in on the Typing Class & I spoke to them briefly. Then we all walked over to the other bldg. & sat in on the Effective Speaking H. class. It was a darn good session - I wish Lynn Seeley would criticize his students the way Mr. Drake does. He sure does a swell job of it. We sat there to the end of the class about 9:00 - I spoke very briefly. Mr. Drake even criticized my talk - said my gesture with my hands wasn't as effective as they might be. Had a nice chat with him after the class. Bee! I sure thought it well of you, Dick & Mr. Abe to stick around to sit in on all of the classes. Left the place about 9:15. Kelsey rode down town with me. I found Mary & Mary Lou waiting here in the room for me - they got back this noon - stayed from 9:00 to 5:00. Took a walk down the street - but sure was dark. Mary Lou sure enjoyed the week. To bed 11:15

10/20/44 FRIDAY:

Partly cloudy & cool to-day. Got up about 8:00 - Mary Lou, Mary & I had breakfast at the hotel Sheridan. Checked out & left for home about 9:00. Had a nice drive coming home. Stopped and got some apples also stopped in Union for some groceries. Got home about 12:30, Had lunch at home & drove back to the Office about 1:30. Dwayne came in this afternoon - I saw him about Forestal - he said he would write Mr. Watson advising him of our decision that we should not affiliate our Apprentice Training Program with the N.Y. State Apprenticeship Council. At 4:00 I conducted the Managers Training Council. Bro. Emmons discussed cost & Frank Dunn covered record keeping. Another good session. Called Jimmy Johnson this afternoon & arranged to have a session on Human Relations with the new managers next Tuesday. Drove home about 6:15. This evening Mary & I went over to Vestal to the Triple 5 Fun & Frolic Visit at the Daughters of the Civil War Hall. Did some square dancing - had a lot of fun. There was a big turn out -

incpite of the very rainy evening — about 55. Rev. Banks advised me that he had received our letter from the Church in Poughkeepsie. It was good seeing so many of our old friends — I really enjoyed the evening very much. Rev. Banks & Ben Moses asked me to take part on the program for next Months. Nov. 10th. Home & to bed about 12:30.

10/21/44 SATURDAY:

A rainy day. Got up at 7:30. Drove down to the Office at 8:30 — Mary drove me down. Had a busy morning. Met with Bruce, Ken & Earl on the Prev. Mean. Film. Stopped to see Jimmy Johnston about the film — but he was called into Kirbys Office. Mac Almon called from his home — he had gotten back from N.Y.C. — the U.S.O. program at W.H.Q. were over very well. Mary stopped by for me about 12:30 — gave Lynn Seeley a ride home as it was raining. Helped Mary with lunch & got things lined up for the kids Halloween Party at 3:00. Took pictures (stills) of the kids as they came all dressed up. They sure were cute.

Also took pictures of them playing. Helped Mary with the party. Showed the kids some movies - they sure enjoyed them. About 4:30 I dashed down to Register on Watson Bldg. & went & returned Mary drove down. It rained all afternoon. The party ended at 5:30 - Marian Clemmons stayed with Barbara to-night. Mary & I went to Dr. Welch's this evening to the dinner party for the Clemmons. We took the McCulloh's & the Hayes with us. They had the Jimmy Johnston's, Bud Austin, Orton's, Davidson's, and the Eskew's who are the friends from Washington who are visiting the Clemmons. I met Lt. Eskew at the office this morning. We had a swell time - it was a really lovely party. A swell rabbit dinner, played ~~ping pong~~ bingo & bridge. The Dr. Welch's have a lovely home. The party was held in their spacious play room. It was still raining when we came out at 12:15. Home & to-bed 12:30.